

Highlights of Consolidated Results for Fiscal Year ended March 31, 2021

	Millions of yen (except for per share amounts)							
	Year end	led Mar 31, 2020	Year en	ded Mar 31, 2021	Change	_		
Revenue	Y	637,259	Υ	631,812	-0.9	%		
Business segment profit		66,942		78,076	16.6	%		
Operating profit		67,329		42,731	-36.5	%		
Profit before income taxes		67,046		42,944	-36.0	%		
Profit for the period		49,699		24,659	-50.4	%		
Profit for the period attributable to owners of the parent company		49,566		24,520	-50.5	%		
Comprehensive income for the period		19,826		69,474	250.4	%		
Basic earnings per share for the period (yen)		190.80		94.36				
Diluted earnings per share for the period (yen)		190.21		94.07				
Dividends per common share (yen)		60.00		60.00				

(Note) Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.

	As of	Mar. 31, 2020		As of Mar. 31, 2021	
Total assets	Υ	731,472	Y	743,896	5
Total equity		445,171		499,707	,
Equity attributable to owners of the parent company		428,520		483,050)
Equity attributable to owners of the parent company ratio		58.6	%	64.9	%
Equity attributable to owners of the parent company per share (yen)		1,649.22		1,858.28	3
	Year enc	led Mar 31, 2020		Year ended Mar 31, 2021	
Net cash provided by operating activities	Υ	87,748	Y	109,265	5
Net cash provided by (used in) investing activities		(27,955)		(25,080))
Net cash provided by (used in) financing activities		(14,916)		(74,038	3)
Cash and cash equivalents at end of period		168,422		191,002	2

Highlights of Consolidated Forecast for Fiscal Year ending March 31, 2022

	Millions of yen (except for per share amounts)							
	Year end	led Mar. 31, 2021	Year end	Change				
Revenue	Y	631,812	Y	626,000	-0.9 %			
Business segment profit		78,076		60,000	-23.2 %			
Operating profit		42,731		60,000	40.4 %			
Profit before income taxes		42,944		59,500	38.6 %			
Profit for the period		24,659		42,500	72.3 %			
Profit for the period attributable to owners of the parent company		24,520		42,500	73.3 %			
Basic earnings per share for the period (yen)		94.36		163.54				
Dividends per common share (yen)		60.00		60.00				

(Note) Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.

Notes:

- 1) The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS).
- 2) Amounts less than 1 million yen have been rounded down.
- 3) Yen amounts for the year ended Mar 31, 2021 have been translated into U.S. dollars for convenience only, at a uniform rate of US\$1=110.00 yen, in the accompanying consolidated financial statements.
- 4) Operating results for the year ended Mar 31, 2021 are based on the following currency exchange rates: Actual average rates for the year ended Mar 31, 2021: US\$=106.17 yen, EURO=123.73 yen
 - Forecasts for the year ending Mar. 31, 2022 are based on the following currency exchange rates: Assumed average rates for the year ending Mar. 31, 2022: US\$=103.00 yen, EURO=125.00 yen
- 5) Number of shares outstanding (including treasury stock): 262,220 thousands as of Mar. 31, 2020, 262,220 thousands as of Mar 31, 2021 Number of treasury stock outstanding: 2,388 thousands as of Mar. 31, 2020, 2,276 thousands as of Mar. 31, 2021 Number of weighted average shares:
 - 259,781 thousands during the year ended March 31, 2020, 259,868 thousands during the year ended March 31, 2021
- 6) Changes in Accounting Policies: Amendment to IFRS 16 Leases
 - The Brother Group early applied the practical expedient in paragraph 46A from the first quarter of the year ending March 31,2021.
- 7) Impact of COVID-19

Regarding the impact of COVID-19, it is impossible to predict when it will end and how it will affect future cash-flow. Although the global GDP forecast is on a recovery trend, the degree of recovery will vary depending on the country/region. Due to these diffrences and other reasons, the uncertainty over the Group's future business activities continues.

The Group has made estimates and judgements involving estimations that the current situation will affect its consolidated financial performance for the year ending Mar. 31, 2022. The Group's consolidated financial statements for the year ending Mar. 31, 2022 and onwards (particularly, impairment losses of property, plant and equipment, right-of-use assets, intangible assets, including goodwill, and investment property) may be significantly affected depending on the actual outcome.

Consolidated Statement of Financial Position

As of Mar 31, Mar 31		Millions	Thousands of U.S. dollars		
Assets Current assets V 168,422 V 191,002 3.73,38 Trade and other receivables 95,067 93,055 845,955 Other financial assets 11,277 8,391 16,268 Inventories 11,277 8,391 16,268 Other funacial assets 11,277 8,391 6,268 Other current assets 15,554 16,070 146,090 Subtotal 408,179 428,765 3,897,318 Non-current assets 601 45 5,949 Total current assets and equipment 104,204 107,742 979,473 Right-of-use assets 55,727 20,835 189,409 Investment property, plant and equipment 104,204 107,742 979,473 Right-of-use assets 55,727 20,835 189,409 Investment property, plant and equipment 104,204 107,742 979,473 Right-of-use assets 55,727 20,835 189,409 Investment property 8,122 8,248 1,476,99 Investment property		As of	As of	As of	
Assets Current assets Current assets Current assets Cash and cash equivalents Sp.067 Sp.		Mar. 31,	Mar 31,		
Current assets		2020	2021	2021	
Cash and cash equiwalents Y 168,422 Y 191,002 \$ 1,736,385 Trade and other receivables 95,067 93,055 845,955 Other financial assets 111,277 8,391 76,282 Inventories 117,858 120,186 1,092,600 Other current assets 408,179 428,705 3,897,318 Non-current assets classified as held for sale 601 45 409 Total current assets 408,780 428,751 3,897,318 Non-current assets 20,000 428,751 3,897,318 Non-current assets 25,277 20,835 189,409 Investment property 8,122 8,248 74,982 Goodwill and intangible assets 134,409 118,196 1,074,509 Investments accounted for using the equity method 1,594 1,772 16,109 Other financial assets 27,871 36,042 327,655 Deferred tax assets 27,871 36,042 37,655 Total anon-current assets 7,731,472 7,43,896 5,762,691 <t< th=""><th>Assets</th><th></th><th></th><th></th></t<>	Assets				
Trade and other receivables					
Other financial assets 11,277 8,391 76,282 Inventories 117,858 120,186 1,092,600 Other current assets 15,554 16,070 146,091 Subtotal 408,179 428,705 3,897,318 Non-current assets classified as held for sale 601 45 409 Total current assets 408,780 428,751 3,897,376 Non-current assets 25,727 20,835 189,409 Investment assets 25,727 20,835 189,409 Investment property 8,122 8,248 74,982 Goodwill and intangible assets 134,409 118,196 1,074,509 Investments accounted for using 1,594 1,772 16,109 the equity method 27,871 36,042 327,655 Deferred tax assets 14,533 14,842 134,927 Other non-current assets 2,229 7,644 67,855 Total assets Y 731,472 Y 743,896 \$ 6,762,691 Equity and liabilities 4,822	·	•			
Inventories				· · · · · · · · · · · · · · · · · · ·	
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Non-current assets classified as held for sale					
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Non-current assets					
Property, plant and equipment 104,204 107,742 97,9473 Right-of-use assets 25,727 20,835 189,409 Investment property 8,122 8,248 74,982 Goodwill and intangible assets 134,409 118,196 1,074,509 Investments accounted for using the equity method 1,594 1,772 16,109 Other financial assets 27,871 36,042 337,655 Deferred tax assets 14,4533 14,842 134,927 Other non-current assets 6,229 7,464 67,855 Total non-current assets 322,692 315,145 2,864,955 Total assets Y 731,472 Y 743,896 5,6762,691 Equity and liabilities 8 22,802 315,145 2,864,955 Total ono-current assets Y 51,041 Y 54,589 \$ 496,264 Bonds and borrowings 50,661 19,167 174,245 Other financial liabilities 8,482 9,887 89,882 Income taxes payable 3,455 6,779 61,627		400,700	420,101	3,077,730	
Right-of-use assets		104.204	107.742	979,473	
Investment property			•		
Investments accounted for using the equity method	<u> </u>	8,122		*	
the equity method 1,794 1,772 16,109 Other financial assets 27,871 36,042 327,655 Deferred tax assets 14,553 14,842 134,927 Other non-current assets 6,229 7,464 67,855 Total non-current assets 322,692 315,145 2,864,955 Total assets Y 731,472 Y 743,896 5,6762,691 Equity and liabilities Statistics Statistics Statistics Current liabilities Statistics 19,167 174,245 Bonds and borrowings 50,361 19,167 174,245 Other financial liabilities 8,482 9,887 89,882 Income taxes payable 3,455 6,779 61,627 Provisions 3,349 4,015 36,500 Contract liabilities 4,813 55,366 51,236 Other current liabilities 4,813 55,365 51,326 Other current liabilities 2,866 38,290 348,091 Other financial liabilities 2,966	Goodwill and intangible assets	134,409	118,196	1,074,509	
Other financial assets 27,871 36,042 327,655 Deferred tax assets 14,533 14,842 134,927 Other non-current assets 6,229 7,464 67,885 Total non-current assets 322,692 315,145 2,864,955 Total assets V 731,472 V 743,896 5,676,691 Equity and liabilities Stabilities 19,167 174,245 Stabilities 19,882 18,882 19,882 10,672 19,882 10,672 10,627 174,245 30,690 30,882 30,898 <td< td=""><td></td><td>1,594</td><td>1,772</td><td>16,109</td></td<>		1,594	1,772	16,109	
Deferred tax assets 14,533 14,842 134,927 Other non-current assets 6,229 7,464 67,885 Total non-current assets 322,692 315,145 2,864,955 Total assets Y 731,472 Y 743,896 6,762,691 Equity and liabilities Liabilities Current liabilities Trade and other payables Y 51,041 Y 54,589 \$ 496,264 Bonds and borrowings 50,361 19,167 174,245 Other financial liabilities 8,482 9,887 89,882 Income taxes payable 3,455 6,779 61,627 Provisions 3,349 4,015 36,506 Contract liabilities 44,813 56,366 51,236 Other current liabilities 48,813 51,412 467,382 Total current liabilities 28,540 23,295 211,773 Non-current liabilities 28,540 23,295 211,773 Retirement benefits liabilities 2,966 2,848 25,891 <td>· · ·</td> <td>27 871</td> <td>36.042</td> <td>327.655</td>	· · ·	27 871	36.042	327.655	
Other non-current assets 6,229 7,464 67,855 Total non-current assets 322,692 315,145 2,864,955 Total assets Y 731,472 Y 743,896 \$ 6,762,691 Equity and liabilities Equity and liabilities Liabilities Use of the liabilities Trade and other payables Y 51,041 Y 54,589 \$ 496,264 Bonds and borrowings 50,361 19,167 174,245 Other financial liabilities 8,482 9,887 89,882 Income taxes payable 3,455 6,779 61,627 Provisions 3,349 4,015 36,500 Contract liabilities 4,8813 51,412 467,382 Total current liabilities 169,918 151,489 1,377,173 Non-current liabilities 28,540 38,290 348,091 Other financial liabilities 28,540 23,295 211,773 Retirement benefits liabilities 29,560 38,290 348,091 Other financial liabilities 1,189 1,5		•	•		
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Total liabilities 286,300 244,189 2,219,900 Equity Capital stock 19,209 19,209 174,627 Capital surplus 17,632 17,652 160,473 Retained earnings 491,803 509,662 4,633,291 Treasury stock (2,597) (2,477) (22,518) Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791					
Equity Capital stock Capital surplus Retained earnings Treasury stock Other components of equity Equity attributable to owners of the parent company Non-controlling interests Total equity Capital stock 19,209 19,209 174,627 160,473 17,652 160,473 17,652 160,473 17,652 160,473 17,652 17,652 17,652 160,473 17,652 17,652 17,652 17,652 17,652 17,652 17,652 17,652 18,327 18,364 18,3050 18,391,364 18,391,364 18,391,364					
Capital stock 19,209 19,209 174,627 Capital surplus 17,632 17,652 160,473 Retained earnings 491,803 509,662 4,633,291 Treasury stock (2,597) (2,477) (22,518) Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791		200,300	244,109	2,219,900	
Capital surplus 17,632 17,652 160,473 Retained earnings 491,803 509,662 4,633,291 Treasury stock (2,597) (2,477) (22,518) Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791		19 209	19.209	174.627	
Retained earnings 491,803 509,662 4,633,291 Treasury stock (2,597) (2,477) (22,518) Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791		·		,	
Treasury stock (2,597) (2,477) (22,518) Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791	·				
Other components of equity (97,526) (60,998) (554,527) Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791					
Equity attributable to owners of the parent company 428,520 483,050 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791					
parent company 428,320 483,030 4,391,364 Non-controlling interests 16,650 16,657 151,427 Total equity 445,171 499,707 4,542,791		<u>-</u>			
Total equity 445,171 499,707 4,542,791	parent company				
	<u> </u>				
1 otal equity and liabilities Y /31,472 Y 743,896 \$ 6,762,691					
	ı otal equity and liabilities	<u>Y /31,4/2</u>	<u>Y 743,896</u>	\$ 6,762,691	

Consolidated Statement of Income

	Millions	Thousands of U.S. dollars			
	Year ended	Year ended	Year ended		
	Mar 31,	Mar 31,	Mar 31,		
	2020	2021	2021		
Revenue	Y 637,259	Y 631,812	\$ 5,743,745		
Cost of sales	(354,987)	(345,209)	(3,138,264)		
Gross profit	282,272	286,602	2,605,473		
Selling, general and administrative expenses	(215,330)	(208,526)	(1,895,691)		
Other income	3,264	6,107	55,518		
Other expenses	(2,876)	(41,451)	(376,827)		
Operating profit	67,329	42,731	388,464		
Finance income	2,289	2,209	20,082		
Finance expenses	(2,700)	(2,231)	(20,282)		
Share of profit/(loss) of investments accounted for using the equity method	128	235	2,136		
Profit before income taxes	67,046	42,944	390,400		
Income tax expenses	(17,347)	(18,285)	(166,227)		
Profit for the period	49,699	24,659	224,173		
Profit for the period attributable to:					
Owners of the parent company	49,566	24,520	222,909		
Non-controlling interests	132	138	1,255		
Profit for the period	Y 49,699	Y 24,659	\$ 224,173		
Earnings per share:	Yen	Yen	U.S. dollars		
	Y 190.80	Y 94.36			
Basic earnings per share					
Diluted earnings per share	190.21	94.07	0.86		

Consolidated Statement of Comprehensive Income

		Millions	Thousands of U.S. dollars			
		ended r 31, 020	Ma	ended ar 31,	Year ended Mar 31, 2021	
Profit for the period	Υ	49,699	Υ	24,659	\$	224,173
Other comprehensive income, net of income tax Items that will not be reclassified subsequently to profit or loss						
Gains/(Losses) on investments in equity instruments designated as FVTOCI		(1,948)		6,128		55,709
Remeasurement of net defined benefit liability (asset)		(1,933)		2,128		19,345
Share of other comprehensive income of investments accounted for using the equity method		(17)		(7)		(64)
Total of items that will not be reclassified subsequently to profit or loss		(3,899)		8,248		74,982
Items that may be reclassified subsequently to profit or loss						
Exchange differences on translating foreign operations		(25,973)		36,565		332,409
Total of items that may be reclassified subsequently to profit or loss		(25,973)		36,565		332,409
Other comprehensive income for the period, net of income tax		(29,873)		44,814		407,400
Comprehensive income for the period		19,826		69,474		631,582
Comprehensive income for the period attributable to:						
Owners of the parent company		19,729		69,219		629,264
Non-controlling interests		96		255		2,318
Comprehensive income for the period	Y	19,826	Y	69,474	\$	631,582

Consolidated Statement of Changes in Equity

Year ended Mar 31, 2020						Millions of yer					
				Equity attrib	outable to owners	of the parent com	pany nents of equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Exchange differences on translating foreign operations	Gains/(Losses) on investments in equity instruments designated as FVTOCI	Remeasument of net defined benefit liability (asset)	Total	Total	Non- controlling interests	Total equity
Balance as of Mar. 31, 2019	19,209	17,577	462,244	(2,694)	(71,577)	-	-	(71,577)	424,759	16,833	441,593
Cumulative effect of adoption of the new accounting standards	-	-	(494)	-	-	-	-	-	(494)	(8)	(503)
Balance as of Apr. 1, 2019	19,209	17,577	461,749	(2,694)	(71,577)	-	-	(71,577)	424,264	16,825	441,090
Profit for the period	-	-	49,566	-	-	-	-	-	49,566	132	49,699
Other comprehensive income	-	-	-	-	(25,949)	(1,927)	(1,959)	(29,836)	(29,836)	(36)	(29,873)
Total comprehensive income for the period	-	-	49,566	-	(25,949)	(1,927)	(1,959)	(29,836)	19,729	96	19,826
Acquisition of treasury stock	-	-	-	(10)	-	-	-	-	(10)	-	(10)
Disposal of treasury stock	-	(76)	(18)	107	-	-	-	-	12	-	12
Dividends paid	-	-	(15,607)	-	-	-	-	-	(15,607)	(270)	(15,877)
Share-based payment transaction	-	131	-	-	-	-	-	-	131	-	131
Reclassification to retained earnings		-	(3,887)		-	1,927	1,959	3,887			
Total transactions with owners	-	54	(19,513)	97	-	1,927	1,959	3,887	(15,474)	(270)	(15,744)
Balance as of Mar 31, 2020	19,209	17,632	491,803	(2,597)	(97,526)	-	-	(97,526)	428,520	16,650	445,171
Year ended Mar 31, 2021						Millions of yer	1				
				Equity attrib	outable to owners	of the parent com Other compo	pany nents of equity			-	
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Exchange differences on translating foreign operations	Gains/(Losses) on investments in equity instruments designated as FVTOCI	Remeasument of net defined benefit liability (asset)	Total	Total	Non- controlling interests	Total equity
Balance as of Apr. 1, 2020	19,209	17,632	491,803	(2,597)	(97,526)	-	-	(97,526)	428,520	16,650	445,171
Profit for the period		-	24,520		-	-	-	-	24,520	138	24,659
Other comprehensive income	-	-	-	-	36,528	6,057	2,112	44,698	44,698	116	44,814
Total comprehensive income for the period	-	-	24,520	-	36,528	6,057	2,112	44,698	69,219	255	69,474
Acquisition of treasury stock	-	-	-	(17)	-	-	-	-	(17)	-	(17)
Disposal of treasury stock	-	(100)	-	137	-	-	-	-	37	-	37
Dividends paid	-	-	(14,830)	-	-	-	-	-	(14,830)	(248)	(15,079)
Share-based payment transaction	-	120	-	-	-	-	-	-	120	-	120
Reclassification to retained earnings			8,170		-	(6,057)	(2,112)	(8,170)			
Total transactions with owners	-	20	(6,660)	120	-	(6,057)	(2,112)	(8,170)	(14,689)	(248)	(14,938)
Balance as of Mar 31, 2021	19,209	17,652	509,662	(2,477)	(60,998)	-	-	(60,998)	483,050	16,657	499,707
Year ended Mar 31, 2021						Γhousands of U.S. c					
				Equity att	ributable to owners	of the parent compo	nents of equity			-	
						Gains/(Losses)					
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Exchange differences on translating foreign operations	on investments in equity	Remeasument of net defined benefit liability (asset)	Total	Total	Non- controlling interests	Total equity
Balance as of Apr. 1, 2020	174,627	160,291	4,470,936	(23,609)	(886,600)	-	-		3,895,636	151,364	4,047,009
Profit for the period	-	-	222,909	-	-	-	-		222,909	1,255	224,173
Other comprehensive income Total comprehensive income	-	-	222,909	-	332,073 332,073	55,064 55,064	19,200 19,200		406,345 629,264	1,055 2,318	407,400 631,582
for the period Acquisition of treasury stock					-	25,001					
Disposal of treasury stock	-	(909)	-	(155)	-	-	-		(155)	-	(155)
Dividends paid	-	(909)	(134,818)	1,245	-	-	-		(134,818)	(2,255)	(137,082)
Share-based payment transaction	-	1,091	(134,018)	-	-	-	-			(4,433)	1,091
	-	1,091	-	-	-	-	-		1,091	-	1,091
			74 272			(55 D64)	(10.200)				
Reclassification to retained earnings Total transactions with owners		182	74,273 (60,545)	1,091	-	(55,064) (55,064)	(19,200)		(133,536)	(2,255)	(135,800)

Consolidated Statement of Cash Flows

Per		Million	ns of yer	en		Thousands of U.S. dollars
Profit before income taxes		Mar 31,		Mar 31,		Mar 31,
Depreciation and amortization 40,197 33,252 347,745		.,		10.011		200 400
Finance expenses/(income)		- /	Y		\$,
Finance expenses/(income) 411 22 206 Share of loses/(prdif) of investments accounted for using the equity method (128) (235) (2,136) Losses/(gains) on sale and disposal of fixed assets 289 859 7,809 Decrease/(increase) in trade and other receivables 1,668 7,444 68,036 Decrease/(increase) in trade and other payables 6,053 3,953 3,5036 Increase/(increase) in retirement benefit assets 66 (311) (7,555) Increase/(increase) in retirement benefit liabilities 118,331 3,643 33,118 University of the contraction of the contrac	•					
Share of loss/(profit) of investments accounted for using the equity method 1289 859 7,800 Losses/(jains) on sale and disposal of fixed assets 289 859 7,800 Decrease/(increase) in trade and other receivables 6,653 3,453 35,33 Increase/(decrease) in trade and other payables 6,9366 1,232 11,200 Decrease/(increase) in trade and other payables 6,9366 1,232 11,200 Decrease/(increase) in retirement benefit assets 6,9366 1,232 11,200 Decrease/(increase) in retirement benefit liabilities 3,161 1,863 1,6936 Other 1,323 3,643 33,118 Subtolal 1,028 377 7,973 Dividends received 1,028 377 7,973 Dividends received 360 312 2,836 Interest received 1,028 377 7,973 Dividends received 1,0365 1,1229 1,11,737 Interest restrict 1,365 1,232 1,147,277 Interest restrict 1,365 1,232 1,147,277 Interest received 360 312 2,836 Interest paid 1,365 1,239 1,11,737 Income taxes paid 1,365 1,299 1,11,173 Purchases of property, plant and equipment 1,172 1,674 1,52,18 Purchases of property, plant and equipment 1,172 1,674 1,52,18 Purchases of investments in equity instruments 3,210 6,859 706 6,418 Purchases of investments in equity instruments 3,69 706 6,418 Purchases of investments in equity instruments 3,69 706 6,418 Purchases of investments in equity instruments 3,69 706 6,418 Purchases of investments in equity instruments 3,69 7,66 6,859 Purchases of investments in equity instruments 3,69 7,66 6,859 Purchases of investments in equity instruments 3,69 7,66 6,859 Purchases of investments in equity instruments 3,69 7,66 6,859 Purchases of investments in equity instruments 3,69 7,66 6,859 Purchases of investments				•		
Case	· · · · · · · · · · · · · · · · · · ·	411		22		200
Cosses/(gains) on sale and disposal of fixed assets 289 7,890		(128)		(235)		(2,136)
Decrease/(increase) in trade and other receivables 1,656 3,953 3,593 6,065 1,232 1,1200 Decrease/(increase) in intrade and other payables 6,053 3,953 3,593 Decrease/(increase) in trade and other payables 6,053 1,232 1,1200 Decrease/(increase) in retirement benefit assets 6,66 6,331 7,5555 Increase/(increase) in retirement benefit liabilities 3,161 1,863 1,6030 Other 1,323 3,463 3,117,773 Subtotal 1,028 377 7,773 Dividends received 1,028 377 7,773 Dividends received 1,028 377 7,773 Dividends received 1,035 1,147,773 Increase/(perase) in entirement benefit liabilities 7,973 1,028 3,117,773 Dividends received 1,035 1,147,773 1,000 1,147,773 Increase/(perase) in entirement benefit liabilities 7,973 1,000 1,147,773 Increase/(perase) in entirement 1,035 1,035 1,147,773 Increase/(perase) in entirement 1,135 1,000 1,147,773 Increase/(perase) in entirement 1,172 1,045 1,045 1,045 Purchases of property, plant and equipment 1,172 1,045 1,045 1,045 Purchases of investments in equity instruments 3,04 2,045 1,045 1,045 Purchases of investments in equity instruments 3,04 2,045 2,045 1,045 Purchases of investments in equity instruments 3,04 2,045 2,045 2,045 Purchases of investments in equity instruments 3,04 2,045 2,045 2,045 Purchases of investments in equity instruments 3,04 2,045 2,045 2,045 Purchases of investments in equity instruments 3,04 3,04 2,04 2,04 2,04 Purchases of investments in equity instruments 3,04		289		859		7,809
Decrease (Increase) in inventories	· · · · · · · · · · · · · · · · · · ·					
Increase Intrade and other payables (9.366) (1.232 11.200 Decrease (Increase) in retirement benefit laseits (6.66 (8.31 (7.555) Increase (Increase) in retirement benefit laseits (1.936) (1.936) Other	,	•		•		
Decrease (Increase) in retirement benefit assets	,			•		
Cash flows from investing activities 1,863 1,863 1,863 3,818		, ,		•		
Other (1,323) 3,643 3,31,18 Subtotal 108,496 126,256 1,14,727 Interest received 360 312 2,836 Interest paid (1,365) (1,22) (11,175) Income taxes paid (20,772) (16,945) (15,405) Net cash provided by operating activities 8 7 7,073 Cash flows from investing activities 8 8 10,265 93,318 Purchases of property, plant and equipment (16,872) (20,655) (187,773) Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of investments in equity instruments 899 706 6,435 Purchases of investments in equity instruments 859 706 6,418 Purchase of investments in equity instruments 7,537 7,299 (6,635) Purchase of investments in equity instruments 8,54 7,64 1,54 Purchase of investments in equity instruments 8,54 7,65 1,65 1,65 Proceeds from sales or redemp		3,161				
Subtotal 108.496 126.250 1,147.727 Interest received 3.00 3.12 2.836 Interest paid 1.028 3.00 3.12 2.836 Interest paid 1.0365 1.028 1.028 Interest paid 1.0365 1.028 1.028 Interest paid 1.0365 1.029 1.01735 Income taxes paid 2.0772 1.0365 1.0361 1.0361 1.0365 1.0361 1.03						
Dividends received 1,365 1,229 1,11,713 1,11,114 1,225 1,125 1	Subtotal			126,250		
Interest paid	Interest received	1,028		877		7,973
Income taxes paid Y 87748	Dividends received	360		312		2,836
Net cash provided by operating activities Y 87,748 Y 109,265 993,318 Cash flows from investing activities Purchases of property, plant and equipment (16,872) (20,655) (187,773) Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of investments in equity instruments (834) (238) (2,164) Purchases of investments in equity instruments 859 706 6,418 Purchase of investments in equity instruments 859 706 6,418 Purchase of investments in debt instruments 7,537 (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - - Poceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business 2(2,030) - - - - - - - - - - - - - - -	Interest paid	(1,365)		(1,229)		(11,173)
Cash flows from investing activities Purchases of property, plant and equipment (16,872) (20,655) (187,773) Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of intangible assets (9,212) (6,859) (62,355) Purchases of investments in equity instruments (834) (238) (2,164) Proceeds from sales of investments in equity instruments 859 706 6,418 Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities 29,873 - - Proceeds from short-term borrowings 29,873 - - Repayment of short-term borrowings 20 20 1,818 Repaymen	Income taxes paid			(16,945)		(154,045)
Purchases of property, plant and equipment (16,872) (20,655) (187,773) Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of intengible assets (9,212) (6,859) (62,355) Purchases of investments in equity instruments (834) (238) (2,164) Proceeds from sales of investments in equity instruments (7,537) (7,299) (66,355) Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Y (27,955) Y (25,080) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$	Net cash provided by operating activities	Y 87,748	Y	109,265	\$	993,318
Purchases of property, plant and equipment (16,872) (20,655) (187,773) Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of intengible assets (9,212) (6,859) (62,355) Purchases of investments in equity instruments (834) (238) (2,164) Proceeds from sales of investments in equity instruments (7,537) (7,299) (66,355) Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Y (27,955) Y (25,080) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$ (228,000) \$	Cash flows from investing activities					
Proceeds from sales of property, plant and equipment 1,172 1,674 15,218 Purchases of intrangible assets (9,212) (6,859) (62,355) Purchases of investments in equity instruments 839 706 6,418 Proceeds from sales of investments in equity instruments 859 706 6,418 Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - - Payments for acquisition of business (2,030) - - - Other (1,166) (950) (8,636) (8,636) Net cash provided by (used in) investing activities 29,873 -		(16,872)		(20,655)		(187,773)
Purchases of intangible assets (9,212) (6,859) (62,355) Purchases of investments in equity instruments 859 706 6,418 Proceeds from sales of investments in equity instruments 859 706 6,418 Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (200) - - - Other (1,166) 950 (8,636) (8,636) (8,636) (8,636) (9,200) (228,000) (228,000) (228,000) (228,000) (200,				1,674		
Proceeds from sales of investments in equity instruments 859 706 6,418 Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - - Other (1,166) (950) (8,636) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities 29,873 -		(9,212)		(6,859)		(62,355)
Purchase of investments in debt instruments (7,537) (7,299) (66,355) Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Proceeds from short-term borrowings 29,873 - <	Purchases of investments in equity instruments	(834)		(238)		(2,164)
Proceeds from sales or redemption of investments in debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Proceeds from short-term borrowings 29,873 -	Proceeds from sales of investments in equity instruments	859		706		6,418
debt instruments 7,666 8,541 77,645 Payments for acquisition of business (2,030) - - Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Proceeds from short-term borrowings 29,873 -	Purchase of investments in debt instruments	(7,537)		(7,299)		(66,355)
Payments for acquisition of business (2,030) -	Proceeds from sales or redemption of investments in					
Other (1,166) (950) (8,636) Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Proceeds from short-term borrowings 29,873 - - Repayment of short-term borrowings 200 200 (272,836) Proceeds from long-term borrowings 200 200 1,818 Repayment of long-term borrowings (20,197) (200) (1,818) Repayment of lease obligations (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Seffect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equi	debt instruments	•		8,541		77,645
Net cash provided by (used in) investing activities Y (27,955) Y (25,080) \$ (228,000) Cash flows from financing activities Proceeds from short-term borrowings 29,873 -	Payments for acquisition of business	, ,		-		-
Cash flows from financing activities Proceeds from short-term borrowings 29,873 - - Repayment of short-term borrowings - (30,012) (272,836) Proceeds from long-term borrowings 200 200 1,818 Repayment of long-term borrowings (20,197) (200) (1,818) Redemption of bonds (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109						
Proceeds from short-term borrowings 29,873 -	Net cash provided by (used in) investing activities	<u>Y (27,955)</u>	Υ	(25,080)	\$	(228,000)
Repayment of short-term borrowings - (30,012) (272,836) Proceeds from long-term borrowings 200 200 1,818 Repayment of long-term borrowings (20,197) (200) (1,818) Redemption of bonds (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	Cash flows from financing activities					
Proceeds from long-term borrowings 200 200 1,818 Repayment of long-term borrowings (20,197) (200) (1,818) Redemption of bonds (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	Proceeds from short-term borrowings	29,873		-		-
Repayment of long-term borrowings (20,197) (200) (1,818) Redemption of bonds (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	Repayment of short-term borrowings	-		(30,012)		(272,836)
Redemption of bonds (92) (20,140) (183,091) Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	Proceeds from long-term borrowings	200		200		
Repayment of lease obligations (8,813) (8,798) (79,982) Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109						
Dividends paid (15,607) (14,830) (134,818) Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	·					
Dividends paid to non-controlling interests (270) (248) (2,255) Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109		, ,		,		
Other (8) (6) (55) Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109						
Net cash provided by (used in) financing activities Y (14,916) Y (74,038) \$ (673,073) Effect of exchange rate changes on cash and cash equivalents (7,606) Net increase/(decrease) in cash and cash equivalents 37,270 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	•	` ,				
Effect of exchange rate changes on cash and cash equivalents (7,606) 12,434 113,036 Net increase/(decrease) in cash and cash equivalents 37,270 22,580 205,273 Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109			<u></u>		•	
Net increase/(decrease) in cash and cash equivalents37,27022,580205,273Cash and cash equivalents at the beginning of the period131,152168,4221,531,109	ivet cash provided by (used in) illianting activities	1 (14,910)	<u> </u>	(14,038)	•	(0/3,0/3)
Cash and cash equivalents at the beginning of the period 131,152 168,422 1,531,109	· · · · · · · · · · · · · · · · · · ·					
	, ,					
Cash and cash equivalents at the end of the period Y 168,422 Y 191,002 \$ 1,736,382						
	Cash and cash equivalents at the end of the period	<u>Y 168,422</u>	Υ	191,002	\$	1,736,382

Segment Information

Year ended Mar 31, 2020					Millions of yen				
- -			Reportable	segments	Willions of yell				
	Printing & Solutions	Personal & Home	Machinery	Network & Contents	Domino	Others	Total	Reconciliations	Consolidated
Revenue Customers	390,687	40,864	74,814	49,108	67,537	14,247	637,259	-	637,259
Intersegment	-	-	-	-	656	11,223	11,880	(11,880)	
Total	390,687	40,864	74,814	49,108	68,193	25,471	649,139	(11,880)	637,259
Business segment profit	57,105	3,129	694	2,087	3,786	397	67,199	(257)	66,942
Other income and expenses	(24)	45	(81)	(222)	131	539	387	-	387
Operating profit	57,080	3,174	612	1,864	3,918	936	67,587	(257)	67,329
Finance income and expenses Share of profit/(loss) of									(411)
investments accounted for using the equity method									128
Profit before income taxes									67,046
Year ended Mar 31, 2021					Millions of yen				
- -			Reportable	segments	•				
	Printing & Solutions	Personal & Home	Machinery	Network & Contents	Domino	Others	Total	Reconciliations	Consolidated
Revenue									
Customers	384,766	53,668	78,917	31,044	69,824	13,591	631,812	(40.054)	631,812
Intersegment Total	384,766	53,668	78,917	31,044	557 70,381	11,697 25,289	12,254 644,067	(12,254) (12,254)	631,812
Business segment profit/(loss)	65,151	9,803	4,120	(5,159)	4,753	(484)	78,184	(108)	78,076
Other income and expenses	(4,162)	(161)	(816)	(2,188)	(28,694)	678	(35,344)	-	(35,344)
Operating profit/(loss)	60,989	9,641	3,303	(7,348)	(23,940)	194	42,840	(108)	42,731
Finance income and expenses Share of profit/(loss) of									(22) 235
investments accounted for using the equity method Profit before income taxes									42,944
Year ended Mar 31, 2021									
- 1 car chucu Mar 31, 2021					usand of U.S. dollar	s			
-			Reportable	segments					
	Printing & Solutions	Personal & Home	Machinery	Network & Contents	Domino	Others	Total	Reconciliations	Consolidated
Revenue									
Customers Intersegment	3,497,873	487,891	717,427	282,218	634,764 5,064	123,555 106,336	5,743,745 111,400	(111,400)	5,743,745
Total	3,497,873	487,891	717,427	282,218	639,827	229,900	5,855,155	(111,400)	5,743,745
Business segment profit/(loss)	592,282	89,118	37,455	(46,900)	43,209	(4,400)	710,764	(982)	709,782
Other income and expenses	(37,836)	(1,464)	(7,418)	(19,891)	(260,855)	6,164	(321,309)	-	(321,309)
Operating profit/(loss)	554,445	87,645	30,027	(66,800)	(217,636)	1,764	389,455	(982)	388,464
expenses									(200)
investments accounted for using									2,136
Profit before income taxes									390,400
Share of profit/(loss) of investments accounted for using the equity method									

Notes:

1) Main products in each business segment are as follows:

Printing & Solutions
Personal & Home
Machinery
Network & Contents
Domino
Others

Printers, All-in-Ones, Labeling Systems, Label Printers, Scanners, etc.

Home Sewing Machines, Home Cutting Machines, etc.

Industrial Sewing Machines, Garment Printers, Machine Tools, Reducers, Gears, etc.

Online Karaoke Systems, Management of Karaoke Clubs, Content Services, etc.

Coding & Marking Equipment, Digital Printing Equipment, etc.

Real Estate, etc.

²⁾ Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.