## Fiscal Year 2019 (ending March 31, 2020)

First Quarter Results<br>(3-month results ended June 30, 2019)

## Brother Industries, Ltd. August 6, 2019

> Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

## Main Points of Results for FY2019 Q1

## Results for FY2019 Q1

$\checkmark$ Revenue and profit were down, mainly due to sluggish demand for machine tools

- OEM sales volumes of communications and printing equipment were down, but the product mixes improved
- Consumables of communications and printing equipment remained firm globally
- Demand for industrial sewing machines was soft, mainly in China and Asia
- Demand for machine tools was sluggish in the automotive, general, and IT fields
- The N\&C business reported a loss due to postponement of purchases prior to introduction of new models and correction of expenses for prior years
- Demand in the Domino business was firm, particularly for C\&M equipment


## Forecast for FY2019

$\checkmark$ No change in results forecast from previous forecast

- The segment breakdown and foreign exchange assumptions are unchanged from the previous forecast


## Consolidated Results for FY2019 Q1

(100 Millions of Yen)

|  | $18 Q 1$ | $\mathbf{1 9 Q 1}$ | Change | Rate of Change <br> $(\mathrm{w} / \mathrm{o} \mathrm{FX})$ |
| :--- | ---: | ---: | ---: | ---: |
| Sales Revenue | 1,711 | $\mathbf{1 , 5 9 2}$ | -119 | $-6.9 \%$ |
| $(-4.9 \%)$ |  |  |  |  |
| Business Segment Profit | 205 | $\mathbf{1 7 6}$ | -28 | $-13.8 \%$ |
| Business Segment Profit Ratio | $12.0 \%$ | $\mathbf{1 1 . 1 \%}$ |  |  |
| Other income/expense | 18 | $\mathbf{4}$ | -13 |  |
| Operating Profit | 223 | $\mathbf{1 8 1}$ | -42 | $-18.7 \%$ |
| Operating Profit Ratio | $13.0 \%$ | $\mathbf{1 1 . 4 \%}$ |  |  |
| Income before Tax | 225 | $\mathbf{1 8 0}$ | -45 | $-19.9 \%$ |
| Net Income | 166 | $\mathbf{1 2 9}$ | $\mathbf{- 3 7}$ | $-22.3 \%$ |
| USD | 108.71 | $\mathbf{1 1 0 . 0 0}$ |  |  |
| EUR | 129.39 | $\mathbf{1 2 3 . 2 9}$ |  |  |

## Results for FY2019 Q1 by Business Segment

|  | 18Q1 |  | 19Q1 | change |
| :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Sales Revenue | 995 | 982 | -13 |
|  | Business Segment Profit | 149 | 164 | 16 |
|  | Operating Profit | 160 | 166 | 6 |
| Personal \& Home | Sales Revenue | 88 | 89 | 1 |
|  | Business Segment Profit | -1 | 1 | 3 |
|  | Operating Profit | -1 | 1 | 2 |
| Machinery | Sales Revenue | 314 | 205 | -109 |
|  | Business Segment Profit | 42 | 5 | -36 |
|  | Operating Profit | 43 | 6 | -38 |
| Network \& Contents | Sales Revenue | 115 | 113 | -2 |
|  | Business Segment Profit | 2 | -6 | -8 |
|  | Operating Profit | 2 | -5 | -7 |
| Domino business | Sales Revenue | 171 | 169 | -3 |
|  | Business Segment Profit | 12 | 11 | -1 |
|  | Operating Profit | 16 | 11 | -4 |
| Other | Sales Revenue | 28 | 34 | 6 |
|  | Business Segment Profit | 2 | 2 | 0 |
|  | Operating Profit | 3 | 4 | 2 |
| Total | Sales Revenue | 1,711 | 1,592 | -119 |
|  | Business Segment Profit | 205 | 176 | -28 |
|  | Operating Profit | 223 | 181 | -42 |

[^0]
## Main Factors for Changes in Sales Revenue FY19Q1

## Sales revenue was down due to lower sales of machinery (machine tools) and foreign exchange effects

* Amount of changes are on an actual basis with the effects of currency exchange eliminated



## Main Factors for Changes in Business Segment Profit FY19Q1

P\&S was firm, but profit was down mainly due to lower sales of machinery (machine tools) and foreign exchange effects

| 2018Q1 | / 205 |  |  |
| :---: | :---: | :---: | :---: |
| Diff. in sales |  | +19 | d P\&S : + 49 / Machiner |
| Price change |  |  | d P\&S : -3 |
| Cost change |  |  | d Machinery : -3 |
| Forex impact |  | -22 | d P\&S : -19 |
| SG\&A | -16 |  | P\&S : $-12 / \mathrm{N} \& \mathrm{C}:-7$ |
| R\&D expense | -2 |  | d $\mathrm{N} \& \mathrm{C}:-2$ |
| 2019Q1 | $/ / 176$ |  |  |

## Forecast for FY2019

at your side
(100 Millions of Yen)

|  | Previous Forecast | FY19 | Change | FY18 | Change | Rate of Change (w/o FX) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 6,900 | 6,900 | - | 6,840 | 60 | $\begin{array}{r} 0.9 \% \\ (+1.9 \%) \end{array}$ |
| Business Segment Profit | 665 | 665 | - | 720 | -55 | -7.6\% |
| Business Segment Profit Ratio | 9.6\% | 9.6\% |  | 10.5\% |  |  |
| Other income/expense | -15 | -15 | - | 0 | -15 |  |
| Operating Profit | 650 | 650 | - | 719 | -69 | -9.6\% |
| Operating Profit Ratio | 9.4\% | 9.4\% |  | 10.5\% |  |  |
| Income before Tax | 650 | 650 | - | 723 | -73 | -10.1\% |
| Net Income | 485 | 485 | - | 539 | -54 | -10.0\% |
| USD | 110.00 | 110.00 |  | 110.69 |  |  |
| EUR | 125.00 | 125.00 |  | 128.43 |  |  |

## No change in results forecast from previous forecast

$\checkmark$ The segment breakdown and foreign exchange assumptions are unchanged from the previous forecast

## Forecast for FY2019 by Business Segment

|  |  | FY18 Act | FY19 Fct | change | Previous Fct | FY19 Fct | change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Sales Revenue | 4,030 | 3,975 | -55 | 3,975 | 3,975 | - |
|  | Business Segment Profit | 522 | 481 | -41 | 481 | 481 | - |
|  | Operating Profit | 529 | 474 | -55 | 474 | 474 | - |
| Personal \& Home | Sales Revenue | 454 | 452 | -2 | 452 | 452 | - |
|  | Business Segment Profit | 40 | 32 | -8 | 32 | 32 | - |
|  | Operating Profit | 40 | 32 | -8 | 32 | 32 | - |
| Machinery | Sales Revenue | 1,041 | 1,079 | 38 | 1,079 | 1,079 | - |
|  | Business Segment Profit | 98 | 88 | -10 | 88 | 88 | - |
|  | Operating Profit | 99 | 87 | -12 | 87 | 87 | - |
| Network \& Contents | Sales Revenue | 479 | 502 | 23 | 502 | 502 | - |
|  | Business Segment Profit | 18 | 22 | 4 | 22 | 22 | - |
|  | Operating Profit | 16 | 20 | 4 | 20 | 20 | - |
| Domino business | Sales Revenue | 712 | 739 | 27 | 739 | 739 | - |
|  | Business Segment Profit | 39 | 39 | 0 | 39 | 39 | - |
|  | Operating Profit | 29 | 39 | 10 | 39 | 39 | - |
| Other | Sales Revenue | 122 | 152 | 30 | 152 | 152 | - |
|  | Business Segment Profit | 4 | 3 | -1 | 3 | 3 | - |
|  | Operating Profit | 8 | -2 | -10 | -2 | -2 | - |
| Total | Sales Revenue | 6,840 | 6,900 | 60 | 6,900 | 6,900 | - |
|  | Business Segment Profit | 720 | 665 | -55 | 665 | 665 | - |
|  | Operating Profit | 719 | 650 | -69 | 650 | 650 | - |

*Not including elimination amount by inter-segment transaction.

## Printing \& Solutions Sales Revenue \& Profit

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|  | 18Q1 | 19Q1 | Change | Change x FX | FY18 | FY19 Forecast | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 995 | 982 | -1.3\% | 1.1\% | 4,030 | 3,975 | -1.4\% | 0.1\% |
| Communications \& Printing equipment | 876 | 858 | -2.1\% | 0.4\% | 3,531 | 3,475 | -1.6\% | -0.1\% |
| Americas | 314 | 320 | 1.7\% | 2.4\% | 1,300 | 1,256 | -3.4\% | -2.3\% |
| Europe | 273 | 268 | -1.9\% | 2.7\% | 1,162 | 1,146 | -1.4\% | 0.8\% |
| Asia \& Others | 173 | 165 | -4.5\% | -0.8\% | 620 | 652 | 5.1\% | 6.9\% |
| Japan* | 115 | 105 | -8.9\% | -8.9\% | 448 | 421 | -5.9\% | -5.9\% |
| Electronic stationery | 119 | 124 | 4.6\% | 6.7\% | 499 | 499 | 0.0\% | 1.4\% |
| Americas | 56 | 58 | 3.7\% | 3.8\% | 225 | 226 | 0.3\% | 1.4\% |
| Europe | 32 | 34 | 7.1\% | 12.0\% | 145 | 147 | 1.2\% | 3.3\% |
| Asia \& Others | 21 | 20 | -7.4\% | -3.3\% | 79 | 82 | 4.4\% | 6.1\% |
| Japan | 9 | 12 | 28.8\% | 28.8\% | 50 | 45 | -11.3\% | -11.3\% |

*The decline in sales revenue in Japan resulted from decrease in OEM.



Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of hardware
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|  | 17Q1 | 17Q2 | 17Q3 | 17Q4 | 18Q1 | 18Q2 | 18Q3 | 18Q4 | 19Q1 | FY2017 | FY2018 | FY2019 Forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LBP |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales revenue growth rate (JPY) |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 13\% | 24\% | 23\% | 11\% | 1\% | -3\% | -5\% | -17\% | -9\% | 17\% | -6\% | 0\% |
| Consumable | -1\% | 2\% | 9\% | 1\% | 1\% | 1\% | -1\% | -4\% | 2\% | 3\% | -1\% | -1\% |
| Sales revenue growth rate (LC) |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 12\% | 15\% | 15\% | 10\% | 2\% | 0\% | -1\% | -12\% | -6\% | 13\% | -2\% | 2\% |
| Consumable | -2\% | -8\% | 2\% | -1\% | 1\% | 3\% | 2\% | -1\% | 4\% | -2\% | 1\% | 1\% |
| IJP |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales revenue growth rate (JPY) |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 3\% | 15\% | 3\% | -1\% | -6\% | -6\% | 2\% | -6\% | -2\% | 4\% | -4\% | 3\% |
| Consumable | 4\% | 3\% | 13\% | 3\% | 1\% | -1\% | -3\% | -5\% | 1\% | 6\% | -2\% | -8\% |
| Sales revenue growth rate (LC) |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 3\% | 6\% | -3\% | -2\% | -3\% | -2\% | 6\% | -1\% | 1\% | 1\% | -1\% | 5\% |
| Consumable | 4\% | -5\% | 6\% | 1\% | 1\% | 1\% | 0\% | -2\% | 3\% | 1\% | 0\% | -7\% |
| Cosumable Ratio | 57\% | 57\% | 56\% | 58\% | 58\% | 58\% | 57\% | 61\% | 60\% | 57\% | 58\% | 58\% |
| Growth rate of Hardware |  |  |  |  |  |  |  |  |  |  |  |  |
| LBP | 13\% | 9\% | 10\% | 3\% | -1\% | -8\% | -7\% | -16\% | -13\% | 9\% | -8\% | - |
| IJP | -7\% | -5\% | -9\% | 3\% | -1\% | -2\% | -1\% | -4\% | 0\% | -5\% | -2\% | - |

Personal \& Home Sales Revenue \& Profit
at your side

|  | 18Q1 | 19Q1 | Change | Change x FX | FY18 | FY19 <br> Forecast | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 88 | 89 | 0.8\% | 3.0\% | 454 | 452 | -0.5\% | 1.3\% |
| Americas | 43 | 46 | 6.9\% | 7.7\% | 258 | 250 | -3.2\% | -1.7\% |
| Europe | 25 | 24 | -2.4\% | 2.6\% | 111 | 113 | 1.9\% | 4.8\% |
| Asia \& Others | 12 | 12 | -5.3\% | -2.2\% | 50 | 54 | 8.1\% | 10.1\% |
| Japan | 8 | 7 | -12.9\% | -12.9\% | 36 | 35 | -0.5\% | -0.5\% |
| Business Segment Profit | -1 | 1 | - | - | 40 | 32 | -20.7\% | - |
| Operating Profit | -1 | 1 | - | - | 40 | 32 | -20.6\% | - |

<Sales Revenue> <Operating Profit>



## Machinery Business

## Sales Revenue \& Profit

at your side
(100 Millions of Yen)

|  | 18Q1 | 19Q1 | Change | $\begin{gathered} \text { Change } \\ \times \text { FX } \end{gathered}$ | FY18 | FY19 Forecast | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 314 | 205 | -34.6\% | -33.8\% | 1,041 | 1,079 | 3.6\% | 4.0\% |
| Industrial sewing machines | 87 | 72 | -16.5\% | -15.1\% | 326 | 344 | 5.4\% | 6.6\% |
| Machine tools | 178 | 89 | -50.1\% | -49.5\% | 518 | 525 | 1.4\% | 1.3\% |
| Industrial Parts | 50 | 44 | -10.4\% | -9.9\% | 197 | 210 | 6.4\% | 6.9\% |
| Business Segment Profit | 42 | 5 | -87.1\% | - | 98 | 88 | -9.8\% | - |
| Operating Profit | 43 | 6 | -86.9\% | - | 99 | 87 | -12.2\% | - |

<Sales Revenue>
<Operating Profit>

| Industrial Parts |  | 1,041 | 1,079 |
| :---: | :---: | :---: | :---: |
| Machine tools |  |  |  |
| ISM |  | 197 | 210 |
|  |  | 518 | 525 |
| 314 |  |  |  |
| 50 | 205 |  |  |
| 178 | $\begin{aligned} & 44 \\ & 89 \\ & \hline \end{aligned}$ | 326 | 344 |
| 87 | 72 |  |  |
| 18Q1 | 19Q1 | FY18 | $\begin{aligned} & \text { FY19 } \\ & \text { Forecast } \end{aligned}$ |



Machinery Business Sales Revenue by Region
at your side
(100 Millions of Yen)

|  | 18Q1 | 19Q1 | Change | $\begin{aligned} & \text { Change } \\ & \times F \mathrm{FX} \end{aligned}$ | FY18 | $\begin{aligned} & \text { FY19 } \\ & \text { Forecast } \end{aligned}$ | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 314 | 205 | -34.6\% | -33.8\% | 1,041 | 1,079 | 3.6\% | 4.0\% |
| Industrial sewing machines | 87 | 72 | -16.5\% | -15.1\% | 326 | 344 | 5.4\% | 6.6\% |
| Americas | 17 | 15 | -9.3\% | -10.2\% | 65 | 71 | 9.3\% | 10.6\% |
| Europe | 21 | 18 | -16.2\% | -12.0\% | 71 | 75 | 5.0\% | 7.9\% |
| Asia \& Others | 47 | 37 | -20.8\% | -19.6\% | 181 | 190 | 4.6\% | 5.1\% |
| Japan | 2 | 2 | 22.9\% | 22.9\% | 8 | 8 | -3.0\% | -3.0\% |
| Machine tools | 178 | 89 | -50.1\% | -49.5\% | 518 | 525 | 1.4\% | 1.3\% |
| Americas | 9 | 8 | -10.2\% | - | 33 | 40 | 21.7\% | - |
| Europe | 11 | 8 | -30.2\% | - | 30 | 32 | 5.9\% | - |
| Asia \& Others | 131 | 49 | -63.0\% | - | 341 | 324 | -4.9\% | - |
| Japan | 27 | 25 | -7.7\% | - | 114 | 129 | 13.4\% | - |
| Industrial Parts | 50 | 44 | -10.4\% | -9.9\% | 197 | 210 | 6.4\% | 6.9\% |
| Americas | 6 | 7 | 10.4\% | 9.2\% | 25 | 25 | 0.9\% | 1.7\% |
| Europe | - | - | - | - | - | - | - | - |
| Asia \& Others | 6 | 5 | -13.9\% | -8.9\% | 22 | 24 | 9.4\% | 11.4\% |
| Japan | 37 | 33 | -13.1\% | -13.1\% | 150 | 161 | 7.1\% | 7.1\% |

Network \& Contents
Sales Revenue \& Profit
at your side
(100 Millions of Yen)

|  | 18Q1 | 19Q1 | Change | FY18 | FY19 Forecast | Change v LY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 115 | 113 | -1.8\% | 479 | 502 | 4.7\% |
| Business Segment Profit | 2 | -6 | - | 18 | 22 | 23.7\% |
| Operating Profit | 2 | -5 | - | 16 | 20 | 25.5\% |

<Sales Revenue> <Operating Profit>


Domino Business Sales Revenue \& Profit
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at your side
(100 Millions of Yen)

|  | 18Q1 | 19Q1 | Change | Change x FX | FY18 | FY19 Forecast | Change vLY | $\begin{gathered} \text { Change } \\ \times \mathrm{FX} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 171 | 169 | -1.5\% | 2.0\% | 712 | 739 | 3.7\% | 3.8\% |
| Americas | 35 | 39 | 9.4\% | 8.8\% | 159 | 174 | 9.2\% | 10.6\% |
| Europe | 87 | 84 | -3.4\% | 1.4\% | 358 | 359 | 0.2\% | 1.6\% |
| Asia \& Others | 49 | 46 | -6.0\% | -2.0\% | 195 | 207 | 6.3\% | 7.8\% |
| Business Segment Profit | 12 | 11 | -9.7\% | - | 39 | 39 | -1.2\% | - |
| Operating Profit | 16 | 11 | -28.8\% | - | 29 | 39 | 36.1\% | - |



Forecast
<Operating Profit>


R\&D expenses / Capital expenditure / Depreciation and amortization / Inventories


Inventories
(100 Millions of yen)

Capital expenditure / Depreciation \& amortization
(100 Millions of Yen)


* Excluding acquisition and depreciation of right-of-use assets pursuant to application of IFRS 16 Leases.
$\square$ Inventories -- Inventories / Cost of sales (Number of months)



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[^0]:    *Not including elimination amount by inter-segment transaction.

