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Brother Industries, Ltd.

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

1. Consolidated results

(Millions of yen)

	2017 4Q Act	2018 4Q Act	Change (w/o fx impact)
Sales Revenue	178,835	162,155	-9.3% (-6.6%)
Business Segment profit	15,702	11,557	-26.4%
Operating profit	15,565	10,252	-34.1%
Net Income	11,181	7,394	-33.9%
ROS(Business Segment profit)	8.8%	7.1%	-
ROS(Operating profit)	8.7%	6.3%	-
Yen-USD	108.85	110.46	-
Yen-Euro	132.96	125.70	-
Yen-GBP	151.01	143.99	-

2017	2018	Change
Full Year Act	Full Year Act	(w/o fx impact)
712,997	683,972	-4.1% (-2.1%)
77,229	71,973	-6.8%
68,672	71,925	4.7%
50,020	53,902	7.8%
10.8%	10.5%	-
9.6%	10.5%	-
110.81	110.69	=
129.45	128.43	=
147.27	145.68	-

	2018	2019	Change
	Full Year Act	Full Year Fct	(w/o fx impact)
Sales Revenue	683,972	690,000	0.9% (+1.9%)
Business Segment profit	71,973	66,500	-7.6%
Operating profit	71,925	65,000	-9.6%
Net Income	53,902	48,500	-10.0%
ROS(Business Segment profit)	10.5%	9.6%	-
ROS(Operating profit)	10.5%	9.4%	-
Yen-USD	110.69	110.00	-
Yen-Euro	128.43	125.00	-
Yen-GBP	145.68	145.00	-

2. Balance sheet

(Millions of yen)

	2017 Full Year Act	2018 Full Year Act	Change
Current assets	366,633	384,930	18,296
Non-current assets	341,644	323,673	- 17,971
Current liabilities	157,039	149,844	- 7,195
Non-current liabilities	138,743	117,166	- 21,577
Equity attributable to owners of the parent company	395,514	424,759	29,245
Total assets	708,278	708,604	325
Cash & cash equivalents	121,384	131,152	9,767
Interest-bearing debt	116,446	96,792	-19,653
DER*	0.29	0.23	_
Equity ratio attritutable to owners of the parent company	55.8%	59.9%	_

^{*} DER = Interest-bearing debt / Equity attributable to owners of the parent company

3. Cash flows

(Millions of yen)

	2017 4Q Act	2018 4Q Act	Change
Net cash provided by operating activities	30,115	27,792	- 2,322
Net cash used in investing activities	- 7,531	- 7,073	458
Net cash used in financing activities	- 3,294	- 458	2,835
Cash and cash equivalents at end of period	121,384	131,152	9,767

2017 Full Year Act	2018 Full Year Act	Change
81,817	73,280	- 8,536
- 37,090	- 22,624	14,466
- 34,551	- 39,040	- 4,489
121,384	131,152	9,767

4. Sales Revenue by business segment

(Millions of yen)

	2017	2018	Change
	4Q Act	4Q Act	(w/o fx impact)
Printing & Solutions	102,315	95,689	-6.5% (-2.5%)
Communications and Printing equipment	90,253	82,553	-8.5% (-4.4%)
Electronic stationery	12,062	13,135	8.9% (+12.4%)
Personal & Home	10,091	9,957	-1.3% (+1.0%)
Machinery	33,213	22,351	-32.7% (-31.8%)
Industrial sewing machines	8,281	7,671	-7.4% (-5.7%)
Machine tools	19,701	9,830	-50.1% (-49.7%)
Industrial Parts	5,230	4,849	-7.3% (-6.0%)
Network & Contents	11,950	12,253	2.5% (+2.6%)
Domino	18,337	18,675	1.8% (+3.3%)
Others	2,926	3,228	10.3% (+10.3%)
G. total	178,835	162,155	-9.3% (-6.6%)
	2010	2010	

2017	2018	Change
Full Year Act	Full Year Act	(w/o fx impact)
412,165	403,036	-2.2% (+0.5%)
364,903	353,120	-3.2% (-0.4%)
47,262	49,916	5.6% (+8.1%)
44,466	45,445	2.2% (+4.5%)
127,299	104,130	-18.2% (-17.8%)
31,094	32,626	4.9% (+5.8%)
76,018	51,768	-31.9% (-31.9%)
20,186	19,735	-2.2% (-0.8%)
49,052	47,926	-2.3% (-2.4%)
68,390	71,234	4.2% (+5.6%)
11,623	12,198	4.9% (+4.9%)
712,997	683,972	-4.1% (-2.1%)

	2018 Full Year Act	2019 Full Year Fct	Change (w/o fx impact)
Printing & Solutions	403,036	397,500	-1.4% (+0.1%)
Communications and Printing equipment	353,120	347,500	-1.6% (-0.1%)
Electronic stationery	49,916	49,900	-0.0% (+1.4%)
Personal & Home	45,445	45,200	-0.5% (+1.3%)
Machinery	104,130	107,900	3.6% (+4.0%)
Industrial sewing machines	32,626	34,400	5.4% (+6.6%)
Machine tools	51,768	52,500	1.4% (+1.3%)
Industrial Parts	19,735	21,000	6.4% (+6.9%)
Network & Contents	47,926	50,200	4.7% (+4.8%)
Domino	71,234	73,900	3.7% (+3.8%)
Others	12,198	15,200	24.6% (+24.9%)
G. total	683,972	690,000	0.9% (+1.9%)

5. Business Segment profit by business segment

(Millions of yen)

	2017	2018	Change
	4Q Act	4Q Act	onango
Printing & Solutions	10,390	8,823	-15.1%
Personal & Home	412	679	64.5%
Machinery	3,005	977	-67.5%
Network & Contents	531	514	-3.4%
Domino	1,385	858	-38.0%
Others	9	- 260	-
Adjustment	- 33	- 33	-
G. total	15,702	11,557	-26.4%
	2010		

2017 Full Year Act	2018 Full Year Act	Change
52,890	52,181	-1.3%
1,981	4,037	103.8%
14,426	9,753	-32.4%
2,663	1,778	-33.2%
4,640	3,948	-14.9%
736	436	-40.6%
- 107	- 161	-
77,229	71,973	-6.8%

	2018 Full Year Act	2019 Full Year Fct	Change
Printing & Solutions	52,181	48,100	-7.8%
Personal & Home	4,037	3,200	-20.7%
Machinery	9,753	8,800	-9.8%
Network & Contents	1,778	2,200	23.7%
Domino	3,948	3,900	-1.2%
Others	436	300	-31.3%
Adjustment	- 161	0	-
G. total	71,973	66,500	-7.6%

6. Operating profit by business segment

(Millions of yen)

	2017 4Q Act	2018 4Q Act	Change
Printing & Solutions	12,018	8,969	-25.4%
Personal & Home	87	653	643.6%
Machinery	2,898	956	-67.0%
Network & Contents	- 628	388	-
Domino	1,157	- 545	-
Others	64	- 136	-
Adjustment	- 33	- 33	-
G. total	15,565	10,252	-34.1%

2017 Full Year Act	2018 Full Year Act	Change
47,353	52,903	11.7%
1,051	4,028	283.1%
14,131	9,910	-29.9%
1,343	1,593	18.6%
3,998	2,864	-28.4%
901	786	-12.8%
- 107	- 161	-
68,672	71,925	4.7%

	2018 Full Year Act	2019 Full Year Fct	Change
Printing & Solutions	52,903	47,400	-10.4%
Personal & Home	4,028	3,200	-20.6%
Machinery	9,910	8,700	-12.2%
Network & Contents	1,593	2,000	25.5%
Domino	2,864	3,900	36.1%
Others	786	- 200	-
Adjustment	- 161	-	-
G. total	71,925	65,000	-9.6%

7. Sales revenue by region

(Millions of yen)

	2017	2018	CI.
	Full Year Act	Full Year Act	Change
The Americas	209,602	208,916	-0.3%
Europe	181,224	180,341	-0.5%
Asia & Others	201,162	170,293	-15.3%
Japan	121,008	124,421	2.8%
G. total	712,997	683,972	-4.1%

8. R&D Expenses / Capex / Depreciation & Amortization

(Millions of yen)

	2017 4Q Act	2018 4Q Act	Change
R&D Expenses	11,679	12,195	515
Capex	9,808	8,785	- 1,023
Depreciation & Amortization	8,597	8,492	- 105
	2018 Full Year Act	2019 Full Year Fct	Change
R&D Expenses			Change 2,540
R&D Expenses Capex	Full Year Act	Full Year Fct	J

2017 Full Year Act	2018 Full Year Act	Change
45,649	43,259	- 2,390
33,993	27,030	- 6,963
34,141	33,674	- 467

9. Other Financial Data

	2017	2018
	Full Year Act	Full Year Act
ROE	13.5%	13.1%
ROA	7.2%	7.6%
EPS	192.63	207.54
Dividend per Share	54.0	60.0
Dividend payout ratio	28.0%	28.9%

10. Exchange rates

	2017	2018
	4Q Act	4Q Act
Yen-USD	108.85	110.46
Yen-Euro	132.96	125.70
Yen-GBP	151.01	143.99

2017	2018	2019
Full Year Act	Full Year Act	Full Year Fct
110.81	110.69	110.00
129.45	128.43	125.00
147.27	145.68	145.00