

Financial Results for Fiscal Year 2018 (ended March 31, 2019)

Brother Industries, Ltd. May 8, 2019

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.



Results for FY2018 Forecast for FY2019 Dividend and Payout Ratio

Representative Director & President Ichiro Sasaki



Results for FY2018

- ✓ Sales and profits remained solid. Operating profit hit a record high.
 - Both IJP and LBP are making a steady shift to a high-profitability model, and profitability continues to improve.
 - In the United States, premium sewing and embroidery machines were a major hit, contributing to profits.
 - Sales of machine tools were affected by U.S.-China trade friction, and sales to China were down sharply.
 - In the Domino business, losses on retirement of some development assets were reported as a result of reviews of some development projects.

Forecast for FY2019

- Business segment profit is expected to decrease, primarily as a result of negative effects from exchange rates.
 - P&S is expected to maintain or expand profitability as new business models expand.
 - Results for machine tools are expected to recover in the second half of the fiscal year.
 - New models are expected to be introduced in the Domino business.



(100 Millions of Yen)

	FY17	FY18	Change	Rate of Change (w/o FX)	17Q4	18Q4	Change	Rate of Change (w/o FX)
Sales Revenue	7,130	6,840	* -290	-4.1% (-2.1%)	1,788	1,622	* -167	-9.3% (-6.6%)
Business Segment Profit	772	720	-53	-6.8%	157	116	-41	-26.4%
BSP Ratio	10.8%	10.5%			8.8%	7.1%		
Other income/expense	-86	0	85		-1	-13	-12	
Operating Profit	687	719	33	4.7%	156	103	-53	-34.1%
OP Ratio	9.6%	10.5%			8.7%	6.3%		
Income before Tax	697	723	26	3.7%	159	102	-57	-35.8%
Net Income	500	539	39	7.8%	112	74	-38	-33.9%
USD	110.81	110.69			108.85	110.46		
EUR	129.45	128.43			132.96	125.70		

• Including negative impact due to application of IFRS 15

FY18: -5.2 billion Yen

Q4 : -1.5 billion Yen

Results for FY2018 by Business Segment



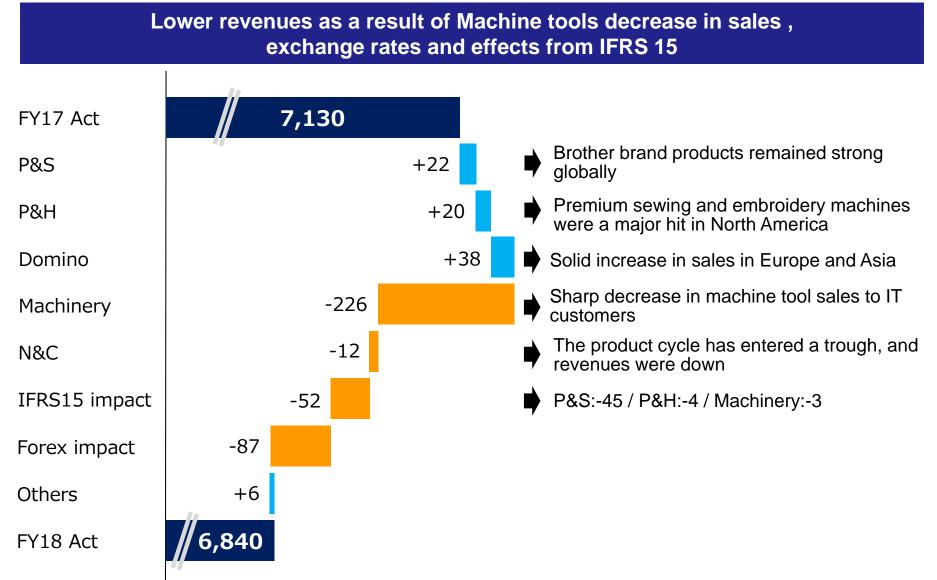
(100 Millions of Yen)

		FY17	FY18	change	17Q4	18Q4	change
	Sales Revenue	4,122	4,030	-91	1,023	957	-66
Printing & Solutions	Business Segment Profit	529	522	-7	104	88	-16
	Operating Profit	474	529	55	120	90	-30
	Sales Revenue	445	454	10	101	100	-1
Personal & Home	Business Segment Profit	20	40	21	4	7	3
	Operating Profit	11	40	30	1	7	6
	Sales Revenue	1,273	1,041	-232	332	224	-109
Machinery	Business Segment Profit	144	98	-47	30	10	-20
	Operating Profit	141	99	-42	29	10	-19
	Sales Revenue	491	479	-11	120	123	3
Network & Contents	Business Segment Profit	27	18	-9	5	5	0
	Operating Profit	13	16	2	-6	4	10
	Sales Revenue	684	712	28	183	187	3
Domino business	Business Segment Profit	46	39	-7	14	9	-5
	Operating Profit	40	29	-11	12	-5	-17
	Sales Revenue	116	122	6	29	32	3
Other	Business Segment Profit	7	4	-3	0	-3	-3
	Operating Profit	9	8	-1	1	-1	-2
	Sales Revenue	7,130	6,840	-290	1,788	1,622	-167
Total	Business Segment Profit	772	720	-53	157	116	-41
	Operating Profit	687	719	33	156	103	-53

*Not including elimination amount by inter-segment transaction.

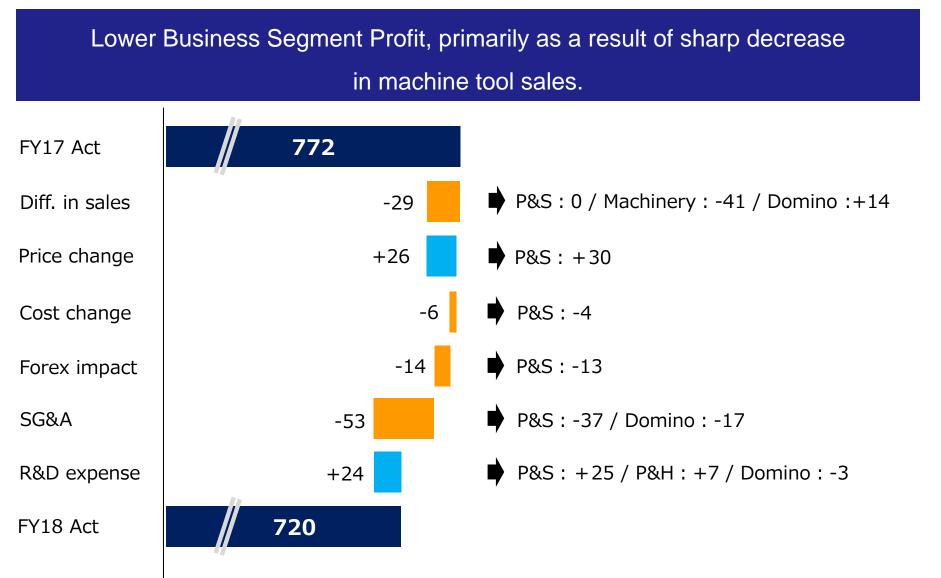
Main Factors for Changes in Sales Revenue FY18





Main Factors for Changes in Business Segment Profit FY18







	FY18	FY19 Forecast	Change	Rate of Change (w/o FX)
Sales Revenue	6,840	6,900	60	0.9% (+1.9%)
Business Segment Profit	720	665	-55	-7.6%
BSP Ratio	10.5%	9.6%		
Other income/expense	0	-15	-15	
Operating Profit	719	650	-69	-9.6%
OP Ratio	10.5%	9.4%		
Income before Tax	723	650	-73	-10.1%
Net Income	539	485	-54	-10.0%
USD	110.69	110.00		
EUR	128.43	125.00		

Forecast for FY2019 by Business Segment



(100 Millions of Yen)

		FY18	FY19 Forecast	change
	Sales Revenue	4,030	3,975	-56
Printing & Solutions	Business Segment Profit	522	481	-41
	Operating Profit	529	474	-55
	Sales Revenue	454	452	-2
Personal & Home	Business Segment Profit	40	32	-8
	Operating Profit	40	32	-8
	Sales Revenue	1,041	1,079	38
Machinery	Business Segment Profit	98	88	-10
	Operating Profit	99	87	-12
	Sales Revenue	479	502	23
Network & Contents	Business Segment Profit	18	22	4
	Operating Profit	16	20	4
	Sales Revenue	712	739	27
Domino business	Business Segment Profit	39	39	0
	Operating Profit	29	39	10
	Sales Revenue	122	152	30
Other	Business Segment Profit	4	3	-1
	Operating Profit	8	-2	-10
	Sales Revenue	6,840	6,900	60
Total	Business Segment Profit	720	665	-55
	Operating Profit	719	650	-69

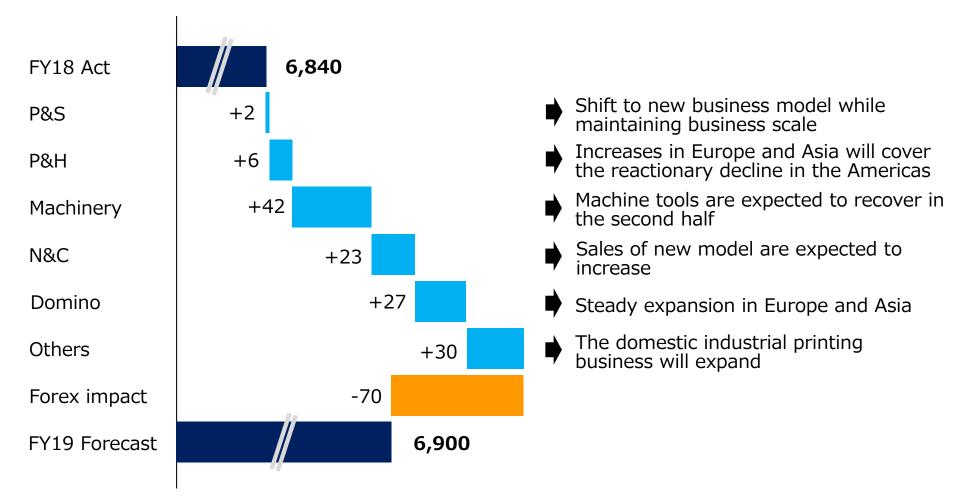
*Not including elimination amount by inter-segment transaction.

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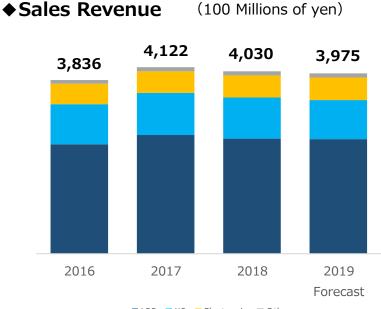
(100 Millions of yen)

Steady increases in sales revenues are expected in each business





Amidst a harsh printing business environment, stable sales are expected in all product categories this fiscal year as well





		FY17	FY18	FY19 Forecast
LBP	Hardware	+13%	-2%	+2%
	Consumable	-2%	+1%	+1%
IJP	Hardware	+1%	0%	+5%
	Consumable	+1%	0%	-7%

* The decline in LBP in FY2018 was due to a temporary decrease in OEM orders.

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*Change rate is on Local Currency basis.

♦FY2018

Sales: +0.5% Black-and-white laser printers: -2% (excluding OEM: +1%) Color laser printers: +4% IJP: 0% Electronic stationery: +8%

- Global sales of black-and-white laser printers increased, excluding the effects of current OEM products decline
- Sales of large-capacity ink tank models increased substantially in emerging nations

♦ FY2019

Sales: +0.1% Black-and-white laser printers: 0% Color laser printers: +4% IJP: -2% Electronic stationery: +1%

- · Black-and-white laser printers will maintain superiority
- · Reinforced marketing targeting e-commerce
- Increased sales of TCO models including ink tank models and toner box models
- · Expansion of consumable subscription services







Black-and white All-in-one

Ink tank model

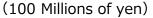
Label Printer

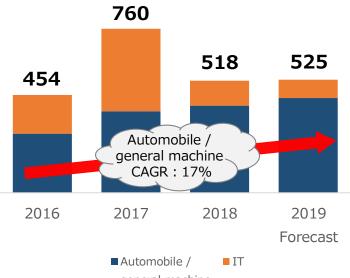
*TCO…Total Cost of Ownership



A recovery in results is expected in the second half, and measures to achieve growth will be accelerated

♦ Sales Revenue





general machine

◆ Sales Revenue by Region (100 Millions of yen)

	FY16	FY17	FY18	FY19 Forecast
Americas	27	33	33	40
Europe	21	30	30	32
Asia & China	334	608	341	324
Japan	72	89	114	129

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*Change rate is on Local Currency basis.

♦ FY2018

Sales revenues: -31.9% Sales to automotive and general industry: +6% Sales to IT industry: -69%

- Despite the harsh environment for orders, sales revenues to the automobile and general industries were up 6%
- The F600X1, featuring higher rigidity and improve machining performance, was launched
- The R650X2 with a 40 tool magazine capacity was launched

♦FY2019

Sales revenues: +1.3% Sales to automotive and general industry: +9% Sales to IT industry: -26%

- SPEEDIO special-purpose loading system to be launched
- · Sales to IT are expected to recover in the second half
- A new showroom will be established in Kariya, the Xian Plant expanded, and other measures taken to reinforce domestic and overseas sites in preparation for the recovery in demand





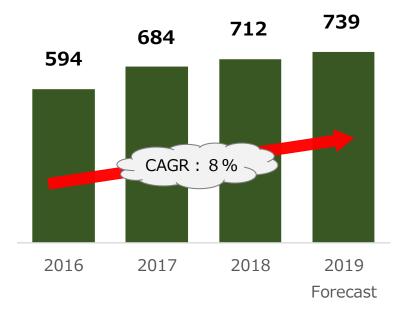
SPEEDIO F600X1

Loading system BV7-870



Efforts will be made to build solid foundations for new growth while maintaining profitability

◆ **Domino Sales Revenue** (100 Millions of yen)



◆ Sales Revenue by Region (100 Millions of yen)

	FY16 FY17		FY18	FY19 Forecast
Americas	150	159	159	174
Europe	283	337	358	359
Asia & China	161	187	195	207

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♦FY2018

Sales: +5.6%

- Achieved stable growth in Europe, the U.S., and Asia
- · DP underwent substantial growth in Asian markets
- Losses on retirement (approx. ¥1.3 billion) of some development assets were reported as a result of reviews of some development projects

♦FY2019

Sales: +3.8%

- New product development programs will be improved including the introduction of agile development methods
- · New products will be introduced to markets
- Brother Industrial Printing (Japan), Ltd. began operations on April 1 to reinforce domestic business (reported in the "other business" segment)



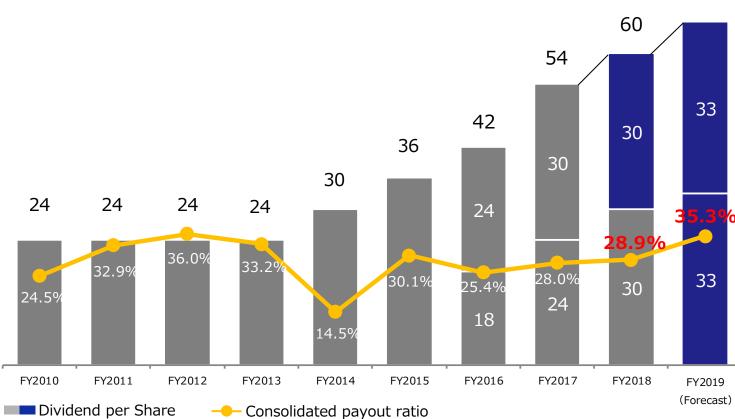
Coding and Marking equipment

*Change rate is on Local Currency basis.



Plan to raise the target of consolidated dividend payout ratio to 35% in the three years starting from FY2019.

In FY2018, dividends were 60 yen per share. For FY2019, the policy is to pay annual dividends of 66 yen per share



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FY2018 Results Supplementary Information BS·CF·Capex·R&D

CFO Toshihiro Itou

Balance Sheet



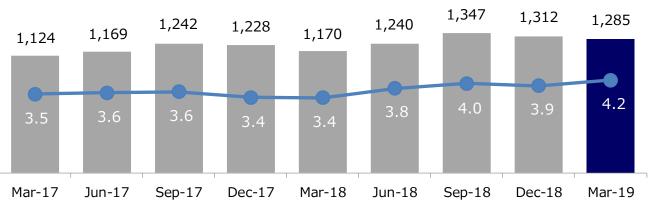
 Inventories / Cost of sales (Number of months)

	FY17	FY18	Change	
Current assets	3,666	3,849	183	Net Cash
Cash&Cash equivalents	1,214	1,312	98	End of FY2017 : +¥4.9 billion
Inventories	1,170	1,285	116	End of FY2018: +¥34.3 billion
Non-current assets	3,416	3,237	-180	I
Total liabilities	2,958	2,670	-288	
Interest-bearing debt	1,164	968	-197	Shareholders' Equity Ratio
Equity attributable to owners of the parent company	3,955	4,248	292	End of FY2017:55.8% End of FY2018:59.9%
Total assets	7,083	7,086	3	

Inventories

Inventories

(100 Millions of yen)

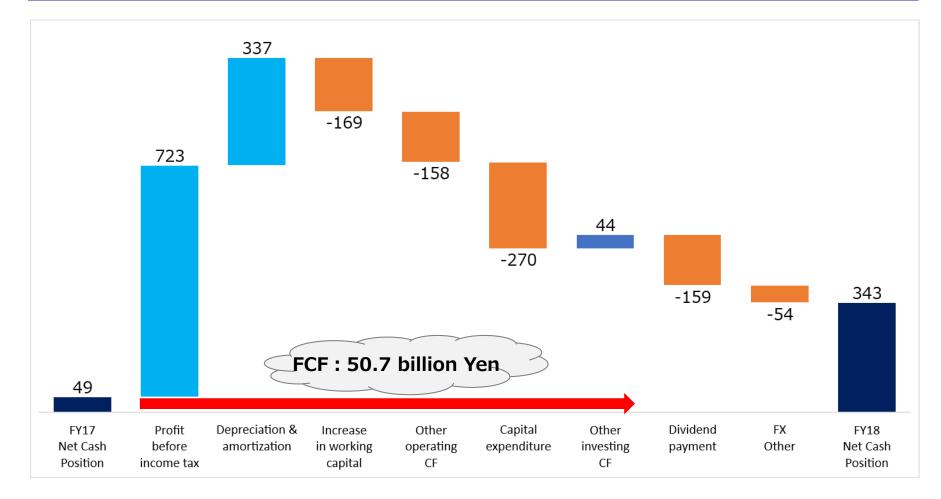


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Cash Flow Analysis



In FY2018, free cash flows of ¥50.7 billion were generated



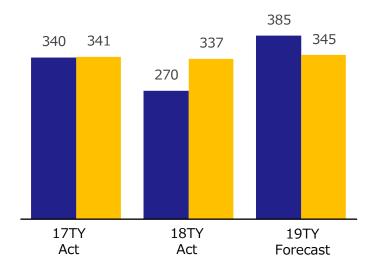
- · Net capital balance: Cash and cash equivalents minus balance of interest-bearing debt
- · Depreciation expenses: Depreciation and amortization
- Change in working capital: Change in operating receivables and other receivables + Change in inventory assets + Change in operating liabilities and other liabilities

R&D expenses / Capital expenditure / Depreciation and amortization

at your side

(100 Millions of Yen)

Capital expenditure / Depreciation & amortization



456	433	458
17TY Act	18TY Act	19TY Forecast

	FY17	FY18	FY19
P&S	152	95	153
P&H	9	9	12
Machinery	36	40	44
N&C	65	52	81
Domino	46	31	35
Others	33	44	60
Total	340	270	385

	FY17	FY18	FY19
P&S	315	290	294
P&H	29	22	24
Machinery	48	50	60
N&C	9	5	12
Domino	35	38	39
Others	21	27	29
Total	456	433	458

R&D expenses

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Appendix: Business Segment Information

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Printing & Solutions Sales Revenue & Profit



(100 Millions of Yen)

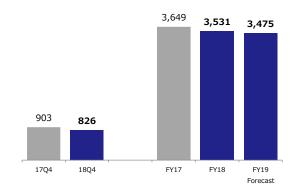
	17Q4	18Q4	Change	Change x FX	FY17	FY18	Change	Change x FX	FY19 Forecast	Change v LY	Change x FX
Sales Revenue	1,023	957	-6.5%	-2.5%	4,122	4,030	-2.2%	0.5%	3,975	-1.4%	0.1%
Communications & Printing equipment	903	826	-8.5%	-4.4%	3,649	3,531	-3.2%	-0.4%	3,475	-1.6%	-0.1%
Americas	328	316	-3.9%	-2.4%	1,335	1,300	-2.6%	0.0%	1,256	-3.4%	-2.3%
Europe	319	281	-12.2%	-4.6%	1,192	1,162	-2.5%	1.0%	1,146	-1.4%	0.8%
Asia & Others	140	130	-7.1%	-2.0%	616	620	0.6%	4.2%	652	5.1%	6.9%
Japan*	115	99	-13.4%	-12.7%	505	448	-11.3%	-10.8%	421	-5.9%	-5.9%
Electronic stationery	121	131	8.9%	12.4%	473	499	5.6%	8.1%	499	0.0%	1.4%
Americas	52	55	6.1%	6.5%	212	225	6.2%	8.0%	226	0.3%	1.4%
Europe	40	39	-2.1%	5.5%	146	145	-0.9%	2.9%	147	1.2%	3.3%
Asia & Others	17	17	0.9%	5.8%	76	79	4.2%	7.2%	82	4.4%	6.1%
Japan	12	20	71.4%	72.1%	39	50	29.4%	30.0%	45	-11.3%	-11.3%

*The decline in sales revenue in Japan resulted from decrease in OEM.

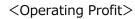
Business Segment Profit 10	4 88	-15.1% -	529	522	-1.3% -	481	-7.8% -
Operating Profit 12	0 90	-25.4% -	474	529	11.7% -	474	-10.4% -

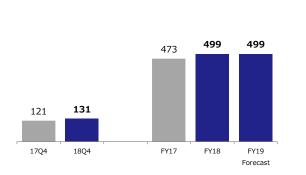
<Sales Revenue>

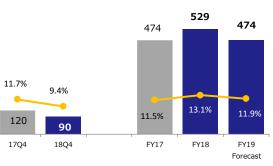




<Sales Revenue> Electronic stationery







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Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of hardware



	17Q1	17Q2	17Q3	17Q4	18Q1	18Q2	18Q3	18Q4	FY2017	FY2018	FY2019 Forecast
LBP											
Sales revenue growth rate (JPY)											
Hardware	13%	24%	23%	11%	1%	-3%	-5%	-17%	17%	-6%	0%
Consumable	-1%	2%	9%	1%	1%	1%	-1%	-4%	3%	-1%	-1%
Sales revenue growth rate (LC)											
Hardware	12%	15%	15%	10%	2%	0%	-1%	-12%	13%	-2%	2%
Consumable	-2%	-8%	2%	-1%	1%	3%	2%	-1%	-2%	1%	1%
IJP											
Sales revenue growth rate (JPY)											
Hardware	3%	15%	3%	-1%	-6%	-6%	2%	-6%	4%	-4%	3%
Consumable	4%	3%	13%	3%	1%	-1%	-3%	-5%	6%	-2%	-8%
Sales revenue growth rate (LC)											
Hardware	3%	6%	-3%	-2%	-3%	-2%	6%	-1%	1%	-1%	5%
Consumable	4%	-5%	6%	1%	1%	1%	0%	-2%	1%	0%	-7%
Cosumable Ratio	57%	57%	56%	58%	58%	58%	57%	61%	57%	58%	58%
Growth rate of Hardware											
LBP	13%	9%	10%	3%	-1%	-8%	-7%	-16%	9%	-8%	_
IJP	-7%	-5%	-9%	3%	-1%	-2%	-1%	-4%	-5%	-2%	_

Personal & Home Sales Revenue & Profit

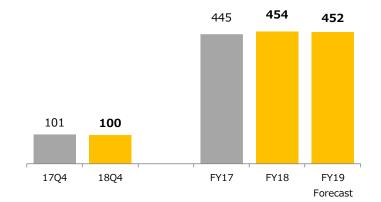


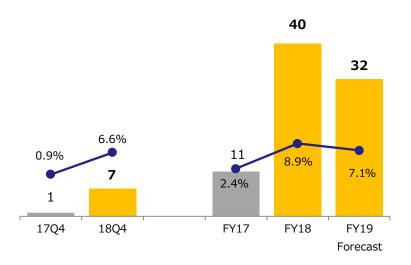
(100 Millions of Yen)

	17Q4	18Q4	Change	Change x FX	FY17	FY18	Change	Change x FX	FY19 Forecast	Change v LY	Change x FX
Sales Revenue	101	100	-1.3%	1.0%	445	454	2.2%	4.5%	452	-0.5%	1.3%
Americas	50	52	4.8%	5.0%	240	258	7.4%	10.0%	250	-3.2%	-1.7%
Europe	26	24	-6.7%	-0.3%	113	111	-1.4%	0.3%	113	1.9%	4.8%
Asia & Others	13	11	-18.3%	-14.6%	55	50	-9.9%	-6.9%	54	8.1%	10.1%
Japan	12	12	3.7%	4.3%	36	36	-2.2%	-1.8%	35	-0.5%	-0.5%
Business Segment Profit	4	7	64.5%	-	20	40	103.8%	-	32	-20.7%	-
Operating Profit	1	7	643.6%	-	11	40	283.1%	-	32	-20.6%	-

<Sales Revenue>







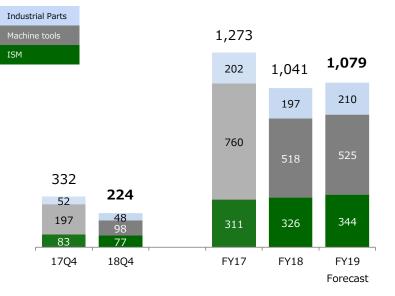
Machinery Business Sales Revenue & Profit



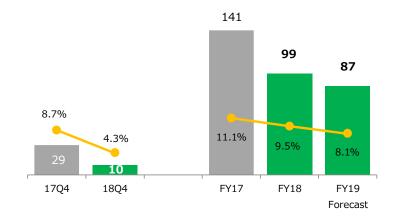
(100 Millions of Yen)

	17Q4	18Q4	Change	Change x FX	FY17	FY18	Change	Change x FX	FY19 Forecast	Change v LY	Change x FX
Sales Revenue	332	224	-32.7%	-31.8%	1,273	1,041	-18.2%	-17.8%	1,079	3.6%	4.0%
Industrial sewing machines	83	77	-7.4%	-5.7%	311	326	4.9%	5.8%	344	5.4%	6.6%
Machine tools	197	98	-50.1%	-49.7%	760	518	-31.9%	-31.9%	525	1.4%	1.3%
Industrial Parts	52	48	-7.3%	-6.0%	202	197	-2.2%	-0.8%	210	6.4%	6.9%
During of the Durit	20	10	67 7 0/							0.00/	
Business Segment Profit	30	10	-67.5%	-	144	98	-32.4%	-	88	-9.8%	-
Operating Profit	29	10	-67.0%	-	141	99	-29.9%	-	87	-12.2%	-

<Sales Revenue>



<Operating Profit>



Machinery Business Sales Revenue by Region



	17Q4	18Q4	Change	Change x FX	FY17	FY18	Change	Change x FX	FY19 Forecast	Change v LY	Change x FX
Sales Revenue	332	224	-32.7%	-31.8%	1,273	1,041	-18.2%	-17.8%	1,079	3.6%	4.0%
Industrial sewing machines	83	77	-7.4%	-5.7%	311	326	4.9%	5.8%	344	5.4%	6.6%
Americas	15	13	-15.6%	-16.5%	64	65	2.6%	3.3%	71	9.3%	10.6%
Europe	17	18	1.1%	7.1%	63	71	14.1%	14.9%	75	5.0%	7.9%
Asia & Others	48	44	-8.3%	-7.3%	178	181	2.0%	2.9%	190	4.6%	5.1%
Japan	2	2	3.2%	4.5%	7	8	20.1%	20.5%	8	-3.0%	-3.0%
Machine tools	197	98	-50.1%	-49.7%	760	518	-31.9%	-31.9%	525	1.4%	1.3%
Americas	10	5	-47.3%	-	33	33	1.3%	-	40	21.7%	-
Europe	10	6	-42.4%	-	30	30	-0.7%	-	32	5.9%	-
Asia & Others	152	61	-59.6%	-	608	341	-43.9%	-	324	-4.9%	-
Japan	25	26	3.3%	-	89	114	27.5%	-	129	13.4%	-
Industrial Parts	52	48	-7.3%	-6.0%	202	197	-2.2%	-0.8%	210	6.4%	6.9%
Americas	6	6	1.9%	0.2%	25	25	-0.3%	-0.2%	25	0.9%	1.7%
Europe	-	-	-	-	-	-	-	-	-	-	-
Asia & Others	5	5	-2.4%	0.9%	20	22	9.1%	9.9%	24	9.4%	11.4%
Japan	41	37	-9.3%	-7.8%	157	150	-4.0%	-2.2%	161	7.1%	7.1%

Network & Contents Sales Revenue & Profit

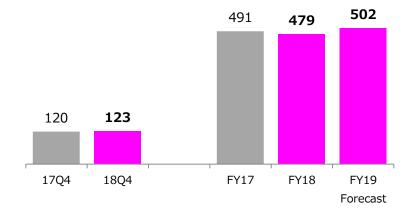


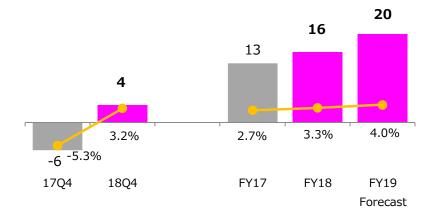
(100 Millions of Yen)

	17Q4	18Q4	Change	FY17	FY18	Change	FY19 Forecast	Change v LY
Sales Revenue	120	123	2.5%	491	479	-2.3%	502	4.8%
Business Segment Profit	5	5	-3.4%	27	18	-33.2%	22	23.7%
Operating Profit	-6	4	-	13	16	18.6%	20	25.5%

<Sales Revenue>

<Operating Profit>





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Domino Business Sales Revenue & Profit



(100 Millions of Yen)

	17Q4	18Q4	Change	Change x FX	FY17	FY18	Change	Change x FX	FY19 Forecast	Change v LY	Change x FX
Sales Revenue	183	187	1.8%	3.3%	684	712	4.2%	5.6%	739	3.7%	3.8%
Americas	38	41	8.6%	13.9%	159	159	0.2%	1.7%	174	9.2%	10.6%
Europe	97	95	-2.4%	2.4%	337	358	6.2%	8.0%	359	0.2%	1.6%
Asia & Others	48	50	5.1%	10.2%	187	195	3.9%	5.5%	207	6.3%	7.8%
Business Segment Profit	14	9	-38.0%	-	46	39	-14.9%	-	39	-1.2%	-
Operating Profit	12	-5	-	-	40	29	-28.4%	-	39	36.1%	-

<Sales Revenue>

<Operating Profit>



