ANNIVERSARY

# Financial Results for Fiscal Year 2017 (ended March 31, 2018) 

## Brother Industries, Ltd. May 9, 2018

> Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

- FY2017 Financial Results
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## Highlights of Consolidated Results for FY2017

## - Sales Revenue 7,130/+11.2\%

The P\&S Business and Machinery Business drove sales revenue to a record high
$\checkmark$ Sales of printing products hardware were strong globally
$\checkmark$ Sales of machine tools for automobiles, general machinery and IT were strong and reached record highs

## Business Segment Profit - Operating Profit

Machine Tools profit was up sharply and exchange rates had a positive impact, resulting in a record high for profits
$\checkmark$ The P\&S Business segment profit ratio was $12.8 \%$ (up approx. 1\%), and profitability is steadily improving

- Net income* 500 / +5.9\%

Net income reached a new record high, with the exception of FY2014 when gains were realized from the sale of assets

[^0]
## Highlights of Consolidated Results for FY2017 <br> brother <br> at your side

|  | FY16 | FY17 | change | Rate of Change (w/o FX | Previous forecast | change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 6,412 | 7,130 | 718 | $\begin{array}{r} 11.2 \% \\ (+7.4 \%) \\ \hline \end{array}$ | 7,000 | 130 |
| Business Segment Profit | 608 | 772 | 165 | 27.1\% | 725 | 47 |
| Business Segment Profit Ratio | 9.5\% | 10.8\% |  |  | 10.4\% |  |
| Operating Profit | 592 | 687 | 95 | 16.1\% | 660 | 27 |
| Operating Profit Ratio | 9.2\% | 9.6\% |  |  | 9.4\% |  |
| Income before Tax | 613 | 697 | 84 | 13.7\% | 655 | 42 |
| Net Income | 472 | 500 | 28 | 5.9\% | 485 | 15 |
| USD | 109.03 | 110.81 |  |  | 110.97 |  |
| EUR | 119.37 | 129.45 |  |  | 127.63 |  |

Main Factors for Changes in Business Segment Profit


ROE (\%)


## Highlight by business segment

at your side
(100 Millions of Yen)

| Sales Revenue | FY16 | FY17 | Rate of Change | Rate of Change <br> $(\mathrm{w} / \mathrm{FX})$ |
| :--- | ---: | ---: | ---: | ---: |
| Total | $\mathbf{6 , 4 1 2}$ | $\mathbf{7 , 1 3 0}$ | $\mathbf{1 1 . 2 \%}$ | $\mathbf{7 . 4 \%}$ |
| Printing \& Solutions | 3,836 | 4,122 | $7.4 \%$ | $2.9 \%$ |
| Personal \& Home | 444 | 445 | $0.1 \%$ | $-4.1 \%$ |
| Machinery | 909 | 1,273 | $40.0 \%$ | $37.8 \%$ |
| Network \& Contents | 497 | 491 | $-1.4 \%$ | $-1.4 \%$ |
| Domino business | 594 | 684 | $15.2 \%$ | $10.0 \%$ |
| Other | 131 | 116 | $-11.4 \%$ | $-11.4 \%$ |


| Previous <br> forecast | Rate of Change |
| ---: | :---: |
| 7,000 | $1.9 \%$ |
| 4,059 | $1.5 \%$ |
| 454 | $-2.1 \%$ |
| 1,227 | $3.7 \%$ |
| 494 | $-0.7 \%$ |
| 670 | $2.1 \%$ |
| 96 | $21.1 \%$ |


| Business Segment Profit | FY16 | FY17 | Rate of Change |
| :--- | ---: | ---: | ---: |
| Total | 608 | 772 | $27.1 \%$ |
| Printing \& Solutions | 457 | 529 | $15.9 \%$ |
| Personal \& Home | 20 | 20 | $-2.8 \%$ |
| Machinery | 62 | 144 | $133.5 \%$ |
| Network \& Contents | 22 | 27 | $20.3 \%$ |
| Domino business | 42 | 46 | $11.1 \%$ |
| Other | 7 | 7 | $5.6 \%$ |
| Adjustment | -2 | -1 | - |


| Previous <br> forecast | Rate of Change |
| ---: | ---: |
| 725 | $6.5 \%$ |
| 497 | $6.4 \%$ |
| 22 | $-10.0 \%$ |
| 127 | $13.6 \%$ |
| 25 | $6.5 \%$ |
| 48 | $-3.3 \%$ |
| 6 | $22.7 \%$ |
| - | - |


| Operating Profit | FY16 | FY17 | Rate of Change |
| :--- | ---: | ---: | ---: |
| Total | 592 | 687 | $16.1 \%$ |
| Printing \& Solutions | 455 | 474 | $4.0 \%$ |
| Personal \& Home | 19 | 11 | $-44.1 \%$ |
| Machinery | 60 | 141 | $136.3 \%$ |
| Network \& Contents | 9 | 13 | $57.2 \%$ |
| Domino business | 44 | 40 | $-8.4 \%$ |
| Other | 7 | 9 | $20.2 \%$ |
| Adjustment | -2 | -1 | - |


| Previous <br> forecast | Rate of Change |
| ---: | ---: |
| 660 | $4.0 \%$ |
| 455 | $4.1 \%$ |
| 13 | $-19.2 \%$ |
| 128 | $10.4 \%$ |
| 20 | $-32.9 \%$ |
| 42 | $-4.8 \%$ |
| 2 | $350.5 \%$ |
| - | - |

## Highlight for FY2017 Q4

|  | 16 Q 4 | $\mathbf{1 7 Q 4}$ | change | Rate of change <br> $(\mathrm{w} / \mathrm{FX})$ |
| :--- | ---: | ---: | ---: | ---: |
| Sales Revenue | 1,643 | $\mathbf{1 , 7 8 8}$ | 145 | $8.8 \%$ <br> $(+7.0 \%)$ |
| Business Segment Profit | 114 | $\mathbf{1 5 7}$ | 44 | $38.3 \%$ |
| Business Segment Profit Ratio | $6.9 \%$ | $\mathbf{8 . 8 \%}$ |  |  |
| Operating Profit | 118 | $\mathbf{1 5 6}$ | 38 | $31.8 \%$ |
| $\quad$ Operating Profit Ratio | $\mathbf{7 . 2 \%}$ | $\mathbf{8 . 7 \%}$ |  |  |
| Income before Tax | 124 | $\mathbf{1 5 9}$ | 36 | $28.7 \%$ |
| Net Income | 86 | $\mathbf{1 1 2}$ | 26 | $30.4 \%$ |
| USD | 113.76 | $\mathbf{1 0 8 . 8 5}$ |  | - |
| EUR | 120.81 | $\mathbf{1 3 2 . 9 6}$ |  |  |

Main Factors for Changes in Business Segment Profit


## Highlight by business segment



| Business Segment Profit | 16 Q 4 | 17 Q 4 | Rate of Change |
| :--- | ---: | ---: | ---: |
| Total | $\mathbf{1 1 4}$ | $\mathbf{1 5 7}$ | $\mathbf{3 8 . 3 \%}$ |
| Printing \& Solutions | $\mathbf{7 7}$ | $\mathbf{1 0 4}$ | $34.5 \%$ |
| Personal \& Home | $\mathbf{4}$ | $\mathbf{4}$ | $\mathbf{- 3 . 2 \%}$ |
| Machinery | $\mathbf{2 0}$ | $\mathbf{3 0}$ | $\mathbf{4 9 . 8 \%}$ |
| Network \& Contents | $\mathbf{3}$ | $\mathbf{5}$ | $\mathbf{5 6 . 8 \%}$ |
| Domino business | $\mathbf{8}$ | $\mathbf{1 4}$ | $\mathbf{7 3 . 5 \%}$ |
| Other | $\mathbf{1}$ | $\mathbf{0}$ | $\mathbf{- 8 8 . 3 \%}$ |
| Adjustment | $\mathbf{0}$ | $\mathbf{- 0}$ | - |


| Operating Profit | 16Q4 | 17Q4 | Rate of Change |
| :--- | ---: | ---: | ---: |
| Total | $\mathbf{1 1 8}$ | $\mathbf{1 5 6}$ | $\mathbf{3 1 . 8 \%}$ |
| Printing \& Solutions | $\mathbf{9 5}$ | $\mathbf{1 2 0}$ | $\mathbf{2 6 . 9 \%}$ |
| Personal \& Home | $\mathbf{3}$ | $\mathbf{1}$ | $\mathbf{- 7 4 . 9 \%}$ |
| Machinery | $\mathbf{1 5}$ | $\mathbf{2 9}$ | $\mathbf{9 8 . 5 \%}$ |
| Network \& Contents | $\mathbf{0}$ | $\mathbf{- 6}$ | - |
| Domino business | $\mathbf{4}$ | $\mathbf{1 2}$ | $\mathbf{1 6 0 . 4 \%}$ |
| Other | $\mathbf{1}$ | $\mathbf{1}$ | $\mathbf{- 1 7 . 4 \%}$ |
| Adjustment | $\mathbf{- 0}$ | $\mathbf{- 0}$ | - |

## Balance Sheet

(100 Millions of Yen)

|  | FY16 | FY17 | Change |
| :--- | ---: | ---: | ---: |
| Current assets | 3,452 | $\mathbf{3 , 6 6 6}$ | 214 |
| $\quad$ Cash\&Cash equivalents | 1,120 | $\mathbf{1 , 2 1 4}$ | 94 |
| Inventories | 1,124 | $\mathbf{1 , 1 7 0}$ | 45 |
| Non-current assets | 3,289 | $\mathbf{3 , 4 1 6}$ | 128 |
| Total liabilities | 3,124 | $\mathbf{2 , 9 5 8}$ | -166 |
| $\quad$ Interest-bearing debt | 1,376 | $\mathbf{1 , 1 6 4}$ | -211 |
| Equity attributable to owners of the | 3,451 | 3,955 | 505 |
| parent company |  |  |  |
| Total assets | 6,741 | $\mathbf{7 , 0 8 3}$ | 342 |

Net Cash
End of FY2016: - $¥ 25.6$ billion End of FY2017: + $¥ 4.9$ billion

End of FY2016: 51.2\% End of FY2017: 55.8\%



## Highlights of Consolidated forecast for FY2018



IT-related orders are undetermined, and with the negative impact of exchange rates and the effects of application of IFRS 15, sales revenue is expected to decrease

## - Business Segment Profit 710/-8.1\%

Due to the effects of lower revenue from machine tools and the negative impact of exchange rates, business segment profit is expected to decrease

## - Operating Profit $700 /+1.9 \%$

With a record high for profits, operating profit is expected to increase 1.9\% YoY

- Net income* 520 / +4.0\%

Due to the effects of lower corporate taxes in the U.S. and other factors, record high profits are forecast

* Net Income = Profit for the period attributable to owners of the parent company


## Highlights of Consolidated forecast for FY2018 <br> brother

|  | FY17 | FY18 | change | Rate of Change <br> $(\mathbf{w} / \mathrm{FXx})$ |
| :--- | ---: | ---: | ---: | ---: |
| Sales Revenue | 7,130 | $\mathbf{6 , 9 0 0}$ | -230 | $-3.2 \%$ <br> $(-1.6 \%)$ |
| Business Segment Profit | 772 | $\mathbf{7 1 0}$ | -62 | $-8.1 \%$ |
| Business Segment Profit Ratio | $10.8 \%$ | $\mathbf{1 0 . 3 \%}$ |  |  |
| Operating Profit | 687 | $\mathbf{7 0 0}$ | 13 | $1.9 \%$ |
| Operating Profit Ratio | $9.6 \%$ | $\mathbf{1 0 . 1 \%}$ |  |  |
| Income before Tax | 697 | $\mathbf{7 0 0}$ | 3 | $0.5 \%$ |
| Net Income | 500 | $\mathbf{5 2 0}$ | $\mathbf{2 0}$ | $4.0 \%$ |
| USD | 110.81 | $\mathbf{1 0 7 . 0 0}$ |  |  |
| EUR | 129.45 | $\mathbf{1 2 8 . 0 0}$ |  |  |

## Effect of Application of IFRS 15 (Approx. $¥ 5.4$ billion decrease in revenue)

Payments to customers that contribute to higher sales by customers (sales promotion expenses, etc.) will, in principle, be treated as "deductions from sales." Many expenses that in the past were reported as advertising and publicity expenses or sales promotion expenses will be deducted from sales revenue.

## Highlight by business segment

(100 Millions of Yen)

| Sales Revenue | FY17 | FY18 | Rate of Change | Rate of Change $(\mathrm{W} / \mathrm{oFX})$ |
| :---: | :---: | :---: | :---: | :---: |
| Total | 7,130 | 6,900 | -3.2\% | -1.6\% |
| Printing \& Solutions | 4,122 | 3,935 | -4.5\% | -2.2\% |
| Personal \& Home | 445 | 449 | 1.0\% | 4.4\% |
| Machinery | 1,273 | 1,153 | -9.4\% | -8.3\% |
| Network \& Contents | 491 | 490 | -0.1\% | -0.1\% |
| Domino business | 684 | 735 | 7.5\% | 5.5\% |
| Other | 116 | 138 | 18.7\% | 18.6\% |


| Business Segment Profit | FY17 | FY18 | Rate of Change |
| :---: | :---: | :---: | :---: |
| Total | 772 | 710 | -8.1\% |
| Printing \& Solutions | 529 | 498 | -5.8\% |
| Personal \& Home | 20 | 30 | 51.4\% |
| Machinery | 144 | 116 | -19.6\% |
| Network \& Contents | 27 | 24 | -9.9\% |
| Domino business | 46 | 40 | -13.8\% |
| Other | 7 | 2 | -72.8\% |
| Adjustment | -1 | - | - |


| Operating Profit | FY17 | FY18 | Rate of Change |
| :--- | ---: | ---: | ---: |
| Total | $\mathbf{6 8 7}$ | $\mathbf{7 0 0}$ | $\mathbf{1 . 9 \%}$ |
| Printing \& Solutions | $\mathbf{4 7 4}$ | $\mathbf{4 8 9}$ | $\mathbf{3 . 3 \%}$ |
| Personal \& Home | $\mathbf{1 1}$ | $\mathbf{3 0}$ | $\mathbf{1 8 5 . 3 \%}$ |
| Machinery | $\mathbf{1 4 1}$ | $\mathbf{1 1 7}$ | $\mathbf{- 1 7 . 2 \%}$ |
| Network \& Contents | $\mathbf{1 3}$ | $\mathbf{2 1}$ | $\mathbf{5 6 . 3 \%}$ |
| Domino business | $\mathbf{4 0}$ | $\mathbf{4 0}$ | $\mathbf{0 . 0 \%}$ |
| Other | $\mathbf{9}$ | $\mathbf{3}$ | $-66.7 \%$ |
| Adjustment | $\mathbf{- 1}$ | - | - |

## Printing \& Solutions

Forecast $¥ 100$ million, IFRS


## Main Management Issues and Measures

SOHO
Maintain Presence

Expand
Business with
SMB

Expand
Business in
Emerging
Nations

## Expand

Solutions
Business


Black \& White All-in-One MFC-L2750DW

- Maintain and expand share of the SOHO market
- Increase profitability by reinforcing the lineup of highcapacity consumable models

Develop solutions business tailored to conditions in each region such as MPS and contract-type business

Shift the lineup to high-profit products by increase sales of ink tank models

Expand and enhance the product lineup to meet a variety of needs including offices, retail, and logistics


Black \& White All-in-One MFC-L6900DW


Inkjet All-in-One MFC-T810W


Mobile label printer RJ-3150Ai

## Personal \& Home

Forecast $¥ 100$ million, IFRS


```
\(+1.0 \%\)
```


## әпиәләч्у səןes

## Main Management Issues and Measures



- Introduce new models for high-end machines
- Introduce unique new models
- Expand sales for accessories and contents
- Expand sales routes by acquiring new channels



Sewing and Embroidery Machine

Cutting Machine CM650W

## Machinery

Forecast $¥ 100$ million, IFRS


## Main Management Issues and Measures

- Expand sales of specialty machines such as programmable electronic sewing machines
- Develop new products and services compatible with automation and loT
- Further expand sales of garment printers
- Reinforce domestic and overseas bases
- Reinforce sales expansion activities for strategic products
- Expand sales by increasing sales of gears in the robot market, demand for which is expected to grow




## Network \& Contents

Forecast $¥ 100$ million, IFRS


Main Management Issues and Measures

Stable Operation
of Commercial Karaoke
Machines

Reinforce
Profitability of
Karaoke Club
Business

Establish a Profit
Base for the Renewed Growth Stage

Expand sales of highly competitive model such as JOYSOUND MAX2

- Enhance Karaoke Club's capabilities through continued QSC and human resource development Expand profitability by opening new shops
- Endeavor to create hit songs
- Expand business fields including live concerts and events


JOYSOUND MAX2


JOYSOUND HIBIKI

## Domino

Forecast $¥ 100$ million, IFRS


## Main Management Issues and Measures




Coding and marking machines


Digital printing equipment

## R\&D expenses / Capital expenditure / Depreciation and amortization

Capital expenditure /
Depreciation \& amortization


|  | FY16 | FY17 | FY18 |
| :--- | ---: | ---: | ---: |
| P\&S | 108 | 152 | 126 |
| P\&H | 9 | 9 | 16 |
| Machinery | 46 | 36 | 51 |
| N\&C | 45 | 65 | 58 |
| Domino | 46 | 46 | 36 |
| Others | 33 | 33 | 48 |
| Total | 286 | 340 | 336 |

R\&D expenses


|  | FY16 | FY17 | FY18 |
| :--- | ---: | ---: | ---: |
| P\&S | 311 | 315 | 300 |
| P\&H | 23 | 29 | 27 |
| Machinery | 42 | 48 | 56 |
| N\&C | 7 | 9 | 6 |
| Domino | 23 | 35 | 42 |
| Others | 19 | 21 | 25 |
| Total | 425 | 456 | 456 |

## Dividend and Payout Ratio

Stable increases in dividends over the long term with a dividend payout ratio target of $30 \%$
The annual dividend per share for FY2017 increased by 6 yen to 54 yen per year. The annual dividend for FY2018 is expected to be 60 yen.


## Appendix: Business Segment Information

Printing \& Solutions Sales Revenue \& Business Segment Profit

|  | 16Q4 | 17Q4 | Change | Change x FX | FY16 | FY17 | Change | Change x FX | FY18 Fct | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 985 | 1,023 | 3.9\% | 2.3\% | 3,836 | 4,122 | 7.4\% | 2.9\% | 3,935 | -4.5\% | -2.2\% |
| Communications \& Printing equipment | 867 | 903 | 4.1\% | 2.4\% | 3,386 | 3,649 | 7.8\% | 3.2\% | 3,462 | -5.1\% | -2.8\% |
| Americas | 330 | 328 | -0.5\% | 3.3\% | 1,283 | 1,335 | 4.1\% | 1.4\% | 1,263 | -5.4\% | -1.1\% |
| Europe | 286 | 319 | 11.9\% | 2.7\% | 1,076 | 1,192 | 10.8\% | 2.1\% | 1,155 | -3.1\% | -2.0\% |
| Asia \& Others | 133 | 140 | 4.9\% | 4.3\% | 546 | 616 | 12.8\% | 8.2\% | 615 | -0.1\% | 2.3\% |
| Japan | 118 | 115 | -2.7\% | -2.7\% | 480 | 505 | 5.2\% | 5.2\% | 428 | -15.2\% | -15.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Electronic stationery | 118 | 121 | 2.2\% | 1.0\% | 451 | 473 | 4.9\% | 0.5\% | 473 | 0.1\% | 2.5\% |
| Americas | 57 | 52 | -9.0\% | -5.2\% | 214 | 212 | -1.1\% | -3.5\% | 209 | -1.4\% | 2.8\% |
| Europe | 34 | 40 | 17.1\% | 7.4\% | 132 | 146 | 10.9\% | 2.3\% | 148 | 1.1\% | 2.2\% |
| Asia \& Others | 16 | 17 | 9.0\% | 7.9\% | 66 | 76 | 14.9\% | 10.1\% | 75 | -0.8\% | 1.6\% |
| Japan | 11 | 12 | 3.6\% | 3.6\% | 39 | 39 | 0.2\% | 0.2\% | 41 | 5.6\% | 4.4\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Business Segment Profit | 77 | 104 | 34.5\% | - | 457 | 529 | 15.9\% | - | 498 | -5.8\% | - |
| Operating Profit | 95 | 120 | 26.9\% | - | 455 | 474 | 4.0\% | - | 489 | 3.3\% | - |

<Sales Revenue>
Communications \& Printing equipment

> <Sales Revenue> Electronic stationery
<Operating Profit>


# Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of hardware 

brother at your side


Personal \& Home

## Sales Revenue \& Business Segment Profit

|  | 16Q4 | 17Q4 | Change | Change x FX | FY16 | FY17 | Change | Change x FX | $\begin{gathered} \text { FY18 } \\ \text { Fct } \end{gathered}$ | Change v LY | Change x FX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 102 | 101 | -1.2\% | -1.3\% | 444 | 445 | 0.1\% | -4.1\% | 449 | 1.0\% | 4.4\% |
| Americas | 54 | 50 | -6.9\% | -2.5\% | 253 | 240 | -5.0\% | -7.6\% | 240 | -0.2\% | 4.6\% |
| Europe | 23 | 26 | 10.9\% | 0.8\% | 96 | 113 | 17.8\% | 7.5\% | 115 | 2.0\% | 3.8\% |
| Asia \& Others | 13 | 13 | 4.6\% | 3.6\% | 55 | 55 | 0.6\% | -3.3\% | 58 | 5.4\% | 8.1\% |
| Japan | 13 | 12 | -5.4\% | $-5.4 \%$ | 41 | 36 | -10.5\% | -10.5\% | 36 | -0.9\% | -0.6\% |
| Business Segment Profit | 4 | 4 | -3.2\% | - | 20 | 20 | -2.8\% | - | 30 | 51.4\% | - |
| Operating Profit | 3 | 1 | -74.9\% | - | 19 | 11 | -44.1\% | - | 30 | 185.3\% | - |

<Sales Revenue>

<Operating Profit>

Machinery Business

## Sales Revenue \& Business Segment Profit

(100 Millions of Yen)

|  | 16Q4 | 17Q4 | Change | $\begin{aligned} & \text { Change } \\ & \times \mathrm{FX} \end{aligned}$ | FY16 | FY17 | Change | Change x FX | $\begin{gathered} \text { FY18 } \\ \text { Fct } \end{gathered}$ | Change v LY | $\begin{gathered} \text { Change } \\ \times \text { FX } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 246 | 332 | 35.1\% | 34.5\% | 909 | 1,273 | 40.0\% | 37.8\% | 1,153 | -9.4\% | -8.3\% |
| Industrial sewing machines | 74 | 83 | 11.8\% | 11.3\% | 268 | 311 | 16.0\% | 12.0\% | 330 | 6.1\% | 9.1\% |
| Machine tools | 121 | 197 | 63.4\% | 62.5\% | 454 | 760 | 67.6\% | 66.0\% | 613 | -19.4\% | -19.0\% |
| Industrial Parts | 51 | 52 | 2.0\% | 2.2\% | 188 | 202 | 7.4\% | 6.6\% | 210 | 4.0\% | 4.8\% |
| Business Segment Profit | 20 | 30 | 49.8\% | - | 62 | 144 | 133.5\% | - | 116 | -19.6\% | - |
| Operating Profit | 15 | 29 | 98.5\% | - | 60 | 141 | 136.3\% | - | 117 | -17.2\% | - |

<Sales Revenue>

<Operating Profit>

Machinery Business

## Sales Revenue \& Business Segment Profit

at your side
(100 Millions of Yen)

|  | 16Q4 | 17Q4 | Change | $\begin{aligned} & \text { Change } \\ & \times \text { FX } \end{aligned}$ | FY16 | FY17 | Change | $\begin{aligned} & \text { Change } \\ & \times \times F \end{aligned}$ | $\begin{gathered} \text { FY18 } \\ \text { Fct } \end{gathered}$ | Change v LY | $\begin{aligned} & \text { Change } \\ & \times \text { FX } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 246 | 332 | 35.1\% | 34.5\% | 909 | 1,273 | 40.0\% | 37.8\% | 1,153 | -9.4\% | -8.3\% |
| Industrial sewing machines | 74 | 83 | 11.8\% | 11.3\% | 268 | 311 | 16.0\% | 12.0\% | 330 | 6.1\% | 9.1\% |
| Americas | 13 | 15 | 15.2\% | 20.0\% | 54 | 64 | 17.5\% | 14.8\% | 68 | 6.8\% | 11.0\% |
| Europe | 10 | 17 | 80.3\% | 63.9\% | 41 | 63 | 51.1\% | 38.4\% | 64 | 2.8\% | 4.3\% |
| Asia \& Others | 50 | 48 | -3.4\% | -2.2\% | 167 | 178 | 6.8\% | 4.3\% | 191 | 7.3\% | 10.5\% |
| Japan | 1 | 2 | 44.3\% | 44.3\% | 6 | 7 | 17.2\% | 17.2\% | 7 | -0.6\% | $-1.4 \%$ |
| Machine tools | 121 | 197 | 63.4\% | 62.5\% | 454 | 760 | 67.6\% | 66.0\% | 613 | -19.4\% | -19.0\% |
| Americas | 6 | 10 | 65.6\% | - | 27 | 33 | 21.2\% | - | 38 | 16.4\% | - |
| Europe | 6 | 10 | 63.1\% | - | 21 | 30 | 43.8\% | - | 33 | 9.1\% | - |
| Asia \& Others | 90 | 152 | 69.2\% | - | 334 | 608 | 82.2\% | - | 442 | -27.4\% | - |
| Japan | 19 | 25 | 35.1\% | - | 72 | 89 | 24.2\% | - | 100 | 12.5\% | - |
| Industrial Parts | 51 | 52 | 2.0\% | 2.2\% | 188 | 202 | 7.4\% | 6.6\% | 210 | 4.0\% | 4.8\% |
| Americas | 7 | 6 | -17.8\% | -14.2\% | 26 | 25 | -5.5\% | -7.6\% | 26 | 6.8\% | 10.6\% |
| Europe | - | - | - | - | - | - | - | - | - | - | - |
| Asia \& Others | 5 | 5 | 5.9\% | 2.4\% | 17 | 20 | 18.9\% | 13.2\% | 23 | 13.6\% | 15.9\% |
| Japan | 39 | 41 | 5.2\% | 5.2\% | 145 | 157 | 8.4\% | 8.4\% | 160 | 2.3\% | 2.4\% |
| Business Segment Profit | 20 | 30 | 49.8\% | - | 62 | 144 | 133.5\% | - | 116 | -19.6\% | - |
| Operating Profit | 15 | 29 | 98.5\% | - | 60 | 141 | 136.3\% | - | 117 | -17.2\% | - |

Network \& Contents

|  | 16Q4 | 17Q4 | Change | FY16 | FY17 | Change x FX | $\begin{gathered} \text { FY18 } \\ \text { Fct } \end{gathered}$ | Change v LY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 122 | 120 | -2.0\% | 497 | 491 | -1.4\% | 490 | -0.1\% |
| Business Segment Profit | 3 | 5 | 56.8\% | 22 | 27 | 20.3\% | 24 | -9.9\% |
| Operating Profit | 0 | -6 | - | 9 | 13 | 57.2\% | 21 | 56.3\% |

<Sales Revenue> <Operating Profit>


## Domino Business

## Sales Revenue \& Business Segment Profit

at your side
(100 Millions of Yen)

|  | 16Q4 | 17Q4 | Change | $\begin{gathered} \text { Change } \\ \times \mathrm{FX} \end{gathered}$ | FY16 | FY17 | Change | $\begin{gathered} \text { Change } \\ \times \text { FX } \end{gathered}$ | $\begin{gathered} \text { FY18 } \\ \text { Fct } \end{gathered}$ | Change vLY | $\begin{gathered} \text { Change } \\ \times F X \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 157 | 183 | 16.8\% | 9.3\% | 594 | 684 | 15.2\% | 10.0\% | 734 | 7.5\% | 5.5\% |
| Americas | 41 | 38 | -6.0\% | -12.0\% | 150 | 159 | 6.0\% | 1.4\% | 176 | 10.6\% | 8.9\% |
| Europe | 74 | 97 | 30.9\% | 22.5\% | 283 | 337 | 19.3\% | 14.2\% | 351 | 4.1\% | 2.8\% |
| Asia \& Others | 42 | 48 | 13.7\% | 6.4\% | 161 | 187 | 16.7\% | 11.9\% | 207 | 10.5\% | 9.2\% |
| Business Segment Profit | 8 | 14 | 73.5\% | - | 42 | 46 | 11.1\% | - | 40 | -13.8\% | - |
| Operating Profit | 4 | 12 | 160.4\% | - | 44 | 40 | -8.4\% | - | 40 | 0.0\% | - |

<Sales Revenue>
<Operating Profit>



## brother at your side


[^0]:    * Net Income = Profit for the period attributable to owners of the parent company

