Highlights of Consolidated Results for Fiscal Year ended March 31, 2016
Millions of yen

|  | (except for per share amounts) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended March 31, 2016 |  | Year ended March 31, 2015 |  |  | Change <br> (\%) |
| Net sales | Y | 745,888 | Y | 707,237 |  | 5.5 |
| Operating income |  | 47,276 |  | 57,541 |  | -17.8 |
| Current profits |  | 48,611 |  | 51,557 |  | -5.7 |
| Net income attributable to owners of the Company |  | 31,017 |  | 53,969 |  | -42.5 |
| (Ref.) Comprehensive income |  | $(19,048)$ |  | 75,548 |  | - |
| Net income per share: |  |  |  |  |  |  |
| Basic | Y | 119.47 | Y | 206.68 |  |  |
| Diluted |  | 119.19 |  | 206.24 |  |  |
| Dividends per common share |  | 36.00 |  | 30.00 |  |  |
|  | As of March 31, 2016 |  | As of March 31, 2015 |  |  |  |
| Total assets | Y | 667,811 | Y | 567,230 |  |  |
| Net assets |  | 339,722 |  | 367,284 |  |  |
| Owners' equity ratio |  | 48.2 |  | 61.7 | \% |  |
| Owners' equity per share | Y | 1,240.77 | Y | 1,348.69 |  |  |
| (Ref.) Owners' equity |  | 322,146 |  | 350,162 |  |  |
| Net cash provided by operating activities | Y | 49,241 | Y | 58,021 |  |  |
| Net cash used in investing activities |  | $(215,091)$ |  | $(15,326)$ |  |  |
| Net cash provided by (used in) financing activities |  | 134,317 |  | $(18,451)$ |  |  |
| Cash and cash equivalents at end of period |  | 66,690 |  | 104,732 |  |  |
| Number of consolidated subsidiaries |  | 114 |  | 74 |  |  |
| Number of affiliates using the applied equity metho |  | 8 |  | 5 |  |  |

Highlights of Consolidated Forecast for Fiscal Year ending March 31, 2017

|  | Millions of yen (except for per share amounts) |
| :---: | :---: |
|  | [Forecast] Year ending March 31, 2017 |
| Sales revenue | Y 657,500 |
| Operating profit | 45,000 |
| Profit before tax | 45,000 |
| Profit for the period | 31,800 |
| Profit for the period attributable to owners of the Compan | any 31,500 |
| Basic earnings per share | 121.32 |
| Dividends per common share | 36.00 |

(Note) As the Company has resolved to voluntarily adopt International Financial Reporting Standards (IFRS) from the first quarter of the year ending March 31, 2017, the above "Consolidated forecast" contains forecast figures calculated in accordance with IFRS. As a result, no percentage changes are provided in comparison with actual figures for the year ended March 31, 2016, which employed Japan GAAP.

## Notes:

1) The financial statements have been prepared in accordance with accounting principles generally accepted in Japan.
2) Amounts less than 1 million yen have been rounded down.
3) Yen amounts for the year ended March 31, 2016 have been translated into U.S. dollars for convenience only, at a uniform rate of US $\$ 1=113.00$ yen, in the accompanying consolidated financial statements.
4) Operating results for the year ended March 31, 2016 are based on the following currency exchange rates:

Actual average rates for the year ended March 31, 2016: US $\$=120.16$ yen, EURO $=132.36$ yen
Forecasts for the year ending March 31, 2017 are based on the following currency exchange rates:
Assumed average rates for the fiscal year: US $\$=110.00$ yen, EURO $=125.00$ yen
5) Number of shares outstanding (including treasury stock): 277,535 thousands as of March 31, 2016, 277,535 thousands as of March 31, 2015

Number of treasury stock outstanding: 17,901 thousands as of March 31, 2016, 17,903 thousands as of March 31, 2015
Number of weighted average shares (full year): 259,629 thousands during the year ended March 31, 2016, 261,125 thousands during the year ended March 31, 2015

The above-mentioned forecasts are the results of estimations based on outlook for economic environment and predictions at the time of this announcement.
The actual results of business performance may sometimes differ from these forecasts due to various factors.

## CONSOLIDATED BALANCE SHEET

|  | Millions of yen |  | Thousands of <br> U.S. dollars <br> As of <br> March 31, <br> $\mathbf{2 0 1 6}$ |
| :---: | :---: | :---: | :---: |
|  | As of March 31, 2016 | As of March 31, 2015 |  |
| ASSETS |  |  |  |
| Current assets |  |  |  |
| Cash and deposits | Y 69,671 | Y 107,949 | \$ 616,562 |
| Marketable securities | 9,737 | 2,915 | 86,171 |
| Trade receivables | 100,029 | 101,240 | 885,219 |
| Allowance for doubtful accounts | $(2,556)$ | $(1,813)$ | $(22,627)$ |
| Inventories | 126,871 | 122,425 | 1,122,755 |
| Other current assets | 36,421 | 39,012 | 322,310 |
| Total current assets | 340,174 | 371,731 | 3,010,391 |
| Net property, plant and equipment | 123,071 | 112,143 | 1,089,132 |
| Goodwill and other intangible assets | 164,617 | 20,660 | 1,456,790 |
| Securities investments | 23,460 | 39,913 | 207,611 |
| Other assets | 17,568 | 24,332 | 155,473 |
| Allowance for doubtful accounts | $(1,080)$ | $(1,551)$ | $(9,564)$ |
| Total assets | Y 667,811 | Y 567,230 | \$ 5,909,835 |
| LIABILITIES AND NET ASSETS |  |  |  |
| Current liabilities |  |  |  |
| Short-term borrowings | Y 6,557 | Y 576 | \$ 58,030 |
| Current portion of long-term borrowings | 12,982 | 10,200 | 114,890 |
| Trade payables | 38,046 | 44,712 | 336,697 |
| Other current liabilities | 80,931 | 97,901 | 716,205 |
| Total current liabilities | 138,517 | 153,389 | 1,225,822 |
| Long-term liabilities |  |  |  |
| Long-term borrowings | 97,786 | 4,705 | 865,363 |
| Bond | 41,114 | - | 363,843 |
| Liability for retirement benefits | 16,278 | 18,593 | 144,057 |
| Other long-term liabilities | 34,391 | 23,257 | 304,352 |
| Total liabilities | 328,088 | 199,945 | 2,903,437 |
| Equity |  |  |  |
| Shareholders' equity |  |  |  |
| Capital stock | 19,209 | 19,209 | 169,999 |
| Capital surplus | 16,696 | 16,695 | 147,753 |
| Retained earnings | 337,330 | 314,892 | 2,985,229 |
| Treasury stock | $(24,225)$ | $(24,224)$ | $(214,388)$ |
| Total shareholders' equity | 349,011 | 326,573 | 3,088,593 |
| Other comprehensive income |  |  |  |
| Unrealized gain (loss) on available-for-sale securities | 3,922 | 7,099 | 34,715 |
| Deferred gain (loss) on derivatives under hedge accounting | (192) | (447) | $(1,704)$ |
| Foreign currency translation adjustments | $(22,390)$ | 24,021 | $(198,148)$ |
| Defined retirement benefit plans | $(8,204)$ | $(7,084)$ | $(72,606)$ |
| Total other comprehensive income | $(26,864)$ | 23,589 | $(237,743)$ |
| Stock acquisition rights | 736 | 615 | 6,521 |
| Non-controlling interests | 16,839 | 16,505 | 149,026 |
| Total equity | 339,722 | 367,284 | 3,006,398 |
| Total liabilities and equity | Y 667,811 | Y 567,230 | \$ 5,909,835 |
|  | Millions of yen |  | Thousands of U.S. dollars |
|  | As of March 31, 2016 | As of March 31, 2015 | As of March 31, 2016 |
| Accumulated depreciation | Y 187,006 | Y 177,659 | \$ 1,654,920 |

## CONSOLIDATED STATEMENT OF INCOME

|  | Millions of yen |  |  |  | Thousands of <br> U.S. dollars <br> Year ended <br> March 31, <br> 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended <br> March 31, $2016$ |  | Year ended <br> March 31, $2015$ |  |  |  |
| Net sales | Y | 745,888 | Y | 707,237 |  | 6,600,781 |
| Cost of sales |  | 400,328 |  | 389,831 |  | 3,542,731 |
| Gross profit |  | 345,559 |  | 317,406 |  | 3,058,050 |
| Selling, general and administrative expenses |  | 298,282 |  | 259,864 |  | 2,639,670 |
| Operating income |  | 47,276 |  | 57,541 |  | 418,380 |
| Non-operating income (expenses): |  |  |  |  |  |  |
| Interest and dividend income |  | 1,324 |  | 1,532 |  | 11,721 |
| Interest expenses |  | (871) |  | (342) |  | $(7,710)$ |
| Other, net |  | 881 |  | $(7,174)$ |  | 7,798 |
| Current profits |  | 48,611 |  | 51,557 |  | 430,189 |
| Extraordinary income (expenses): |  |  |  |  |  |  |
| Gain (Loss) on sales and disposals of property, plant and equipment, net <br> Other, net |  | $\begin{array}{r} 1,342 \\ (607) \\ \hline \end{array}$ |  | $\begin{aligned} & 15,743 \\ & (1,902) \\ & \hline \end{aligned}$ |  | $\begin{array}{r} 11,883 \\ (5,378) \\ \hline \end{array}$ |
| Income before income taxes |  | 49,346 |  | 65,399 |  | 436,694 |
| Income taxes |  | 17,900 |  | 11,629 |  | 158,415 |
| Net income |  | 31,445 |  | 53,769 |  | 278,280 |
| Net income attributable to non-controlling interests |  | 428 |  | (200) |  | 3,789 |
| Net income attributable to owners of the Company | Y | 31,017 | Y | 53,969 | \$ | $\underline{274,490}$ |
| Net income per share: |  | Yen |  | Yen |  | dollars |
| Basic | Y | 119.47 | Y | 206.68 | \$ | 1.06 |
| Diluted |  | 119.19 |  | 206.24 |  | 1.05 |

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

|  | Millions of yen |  |  |  | Thousands of <br> U.S. dollars <br> Year ended <br> March 31, <br> $\mathbf{2 0 1 6}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended <br> March 31, $2016$ |  | Year ended <br> March 31, $2015$ |  |  |  |
| Net income | Y | 31,445 | Y | 53,769 | \$ | 278,280 |
| Other comprehensive income: |  |  |  |  |  |  |
| Unrealized gain (loss) on available-for-sale securities |  | $(3,145)$ |  | 2,935 |  | $(27,832)$ |
| Deferred gain (loss) on derivatives under hedge accounting |  | 255 |  | 1,086 |  | 2,258 |
| Foreign currency translation adjustments |  | $(46,481)$ |  | 18,846 |  | $(411,338)$ |
| Defined retirement benefit plans |  | $(1,117)$ |  | $(1,094)$ |  | $(9,887)$ |
| Share of other comprehensive income (loss) in associates |  | (6) |  | 4 |  | (54) |
| Total other comprehensive income (loss) |  | $(50,494)$ |  | 21,778 |  | $(446,853)$ |
| Comprehensive income | Y | $(19,048)$ | Y | 75,548 | \$ | $(168,573)$ |
| Comprehensive income attributable to: |  |  |  |  |  |  |
| Owners of the Company | Y | $(19,437)$ | Y | 75,660 | \$ | $(172,012)$ |
| Non-controlling interests |  | 388 |  | (112) |  | 3,438 |

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| Year ended March 31, 2016 | Shareholders' equity |  |  |  |  | Millions of yen |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Other co | mprehensiv | e income |  |  |  |  |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders equity | Unrealized gain (loss) on available-forsale securities | Deferred gain (loss) on derivatives under hedge accounting | Foreign currency translation adjustments | Defined retirement benefit plans | Total other comprehensive income | Stock acquisition rights | Noncontrolling interests | Total equity |
| Balance at April 1, 2015 | 19,209 | 16,695 | 314,892 | $(24,224)$ | 326,573 | 7,099 | (447) | 24,021 | $(7,084)$ | 23,589 | 615 | 16,505 | 367,284 |
| Increase (Decrease) during the term: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash dividends | - | - | $(8,579)$ | - | $(8,579)$ | - | - | - | - | - | - | - | $(8,579)$ |
| Net income attributable to owners of the Company |  | - | 31,017 | - | 31,017 | - | - | - | - | - | - | - | 31,017 |
| Acquisition of treasury stock | - | - | - | (8) | (8) | - | - | - | - | - | - | - | (8) |
| Gain on sales of treasury stock |  | 0 | - | 7 | 8 | - | - | - | - | - | - | - | 8 |
| Net increase (decrease) during the term, except for items under shareholders' equity |  | - | - | - | - | $(3,177)$ | 255 | $(46,412)$ | $(1,119)$ | $(50,454)$ | 120 | 334 | $(49,999)$ |
| Balance at March 31, 2016 | 19,209 | 16,696 | 337,330 | $(24,225)$ | 349,011 | 3,922 | (192) | $(22,390)$ | $(8,204)$ | $(26,864)$ | 736 | 16,839 | 339,722 |

Year ended March 31, 2015 $\qquad$
$\qquad$ Millions of yen

|  | Shareholders' equity |  |  |  |  | Other comprehensive income |  |  |  |  | Stock acquisition rights | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Unrealized gain (loss) on available-forsale securities | Deferred gain (loss) on derivatives under hedge accountino | Foreign currency translation adjustments | Defined retirement benefit plans | Total other comprehensive income |  |  |  |
| Balance at April 1, 2014 | 19,209 | 16,682 | 268,156 | (14,074) | 289,974 | 4,209 | $(1,534)$ | 4,494 | $(5,978)$ | 1,190 | 532 | 16,613 | 308,310 |
| Cumulative effect of accounting change |  | - | (142) |  | (142) | - | - | - | - | - | - | (41) | (183) |
| Increase (Decrease) during the term: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash dividends | - |  | $(7,089)$ |  | $(7,089)$ | - | - | - | - | - | - |  | $(7,089)$ |
| Net income attributable to owners of the Company | - |  | 53,969 | - | 53,969 | - | - | - | - | - | - | - | 53,969 |
| Acquisition of treasury stock | - | $1{ }^{-}$ | - | $(10,179)$ | $(10,179)$ | - |  | - | - | - | - | - | $(10,179)$ |
| Gain on sales of treasury stock | - | 12 | (1) | 29 | 42 | - | - | - | - | - | - | - | 42 |
| Change in scope of consolidation |  |  | (1) | - | (1) | - | - | - | - | - | - | - | (1) |
| Net increase (decrease) during the term, except for items under shareholders' equity |  | - | - | - | - | 2,890 | 1,086 | 19,527 | $(1,105)$ | 22,399 | 83 | (65) | 22,416 |
| Balance at March 31, 2015 | 19,209 | 16,695 | 314,892 | (24,224) | 326,573 | 7,099 | (447) | 24,021 | $(7,084)$ | 23,589 | 615 | 16,505 | 367,284 |

Year ended March 31, 2016 $\qquad$
$\qquad$ Thousands of U.S. dollars

|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | $\begin{gathered} \text { Total } \\ \text { shareholders' } \\ \text { equity } \end{gathered}$ | Unrealized gain (loss) on available-forsale securities | Deferred gain (loss) on derivatives under hedge accounting | Foreign currency translation adjustments | Defined retirement benefit plans | Total other comprehensive income | Stock acquisition rights | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at April 1, 2015 | 169,999 | 147,748 | 2,786,660 | (214,380) | 2,890,027 | 62,832 | $(3,962)$ | 212,583 | $(62,695)$ | 208,759 | 5,451 | 146,067 | 3,250,304 |
| Increase (Decrease) during the term: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash dividends | - | - | $(75,922)$ | - | $(75,922)$ | - | - | - | - | - | - |  | $(75,922)$ |
| Net income attributable to owners of the Company |  |  | 274,490 |  | 274,490 | - | - | - | - | - |  |  | 274,490 |
| Acquisition of treasury stock | - | - | - | (75) | (75) | - | - | - | - | - |  | - | (75) |
| Gain on sales of treasury stock | - | 5 | - | 67 | 72 | - | - | - | - | - | - | - | 72 |
| Net increase (decrease) during the term, except for items under shareholders' equity |  | . | - |  | - | $(28,117)$ | 2,258 | $(410,731)$ | $(9,911)$ | $(446,502)$ | 1,070 | 2,959 | $(442,473)$ |
| Balance at March 31, 2016 | 169,999 | 147,753 | 2,985,229 | (214,388) | 3,088,593 | 34,715 | $(1,704)$ | $(198,148)$ | (72,606) | (237,743) | 6,521 | 149,026 | 3,006,398 |

## CONSOLIDATED STATEMENT OF CASH FLOWS

|  | Millions of yen |  |  |  | Thousands of <br> U.S. dollars <br> Year ended <br> March 31, <br> $\mathbf{2 0 1 6}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended March 31, 2016 |  | $\begin{aligned} & \text { Year ended } \\ & \text { March 31, } \\ & 2015 \end{aligned}$ |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Income before income taxes | Y | 49,346 | Y | 65,399 | \$ | 436,694 |
| Adjustments for: |  |  |  |  |  |  |
| Depreciation and amortization |  | 34,341 |  | 28,205 |  | 303,906 |
| Impairment loss |  | 1,168 |  | 1,784 |  | 10,337 |
| Amortization of goodwill |  | 6,781 |  | 1,318 |  | 60,010 |
| Provision for (Reversal of) allowance for doubtful accounts |  | 1,153 |  | 1,027 |  | 10,207 |
| Provision for (Reversal of) product warranty |  | (212) |  | 586 |  | $(1,883)$ |
| Provision for (Reversal of) bonus reserve |  | (95) |  | 627 |  | (846) |
| Increase (Decrease) in liability for retirement benefits |  | $(1,915)$ |  | 4,784 |  | $(16,951)$ |
| Provision for (Reversal of) copyright fee reserve |  | $(1,310)$ |  | 233 |  | $(11,600)$ |
| Interest and dividend income |  | $(1,324)$ |  | $(1,532)$ |  | $(11,721)$ |
| Interest expenses |  | 871 |  | 342 |  | 7,710 |
| Foreign exchange loss (gain) |  | $(2,554)$ |  | $(7,225)$ |  | $(22,608)$ |
| Valuation loss (gain) on derivatives |  | 1,127 |  | 2,341 |  | 9,974 |
| Equity in loss (earnings) of affiliates |  | 33 |  | (61) |  | 298 |
| Loss (Gain) from liquidation of subsidiaries |  | (304) |  |  |  | $(2,692)$ |
| Loss (Gain) on sales and disposals of property, plant and equipment, net |  | $(1,342)$ |  | $(15,743)$ |  | $(11,883)$ |
| Loss (Gain) on sales of investment securities |  | $(1,450)$ |  | (125) |  | $(12,838)$ |
| Environmental expenses |  | 338 |  | - |  | 2,996 |
| Loss on disaster |  | - |  | 249 |  |  |
| Decrease (Increase) in trade notes and accounts receivable |  | 6,085 |  | $(6,293)$ |  | 53,852 |
| Decrease (Increase) in inventories |  | $(8,095)$ |  | $(6,451)$ |  | $(71,638)$ |
| Increase (Decrease) in trade notes and accounts payable |  | $(7,832)$ |  | $(1,153)$ |  | $(69,314)$ |
| Increase (Decrease) in accrued expenses |  | $(2,297)$ |  | 2,229 |  | $(20,329)$ |
| Other, net |  | 4,037 |  | $(3,807)$ |  | 35,728 |
| Cash generated from operations |  | 76,547 |  | 66,734 |  | 677,408 |
| Interest and dividends received |  | 1,392 |  | 1,579 |  | 12,326 |
| Interest paid |  | (822) |  | (345) |  | $(7,276)$ |
| Income taxes paid |  | $(27,876)$ |  | $(9,946)$ |  | $(246,692)$ |
| Net cash provided by operating activities | Y | 49,241 | Y | 58,021 | \$ | 435,766 |
| INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Proceeds from sales and redemption of marketable securities |  | 2,903 |  | 3,008 |  | 25,696 |
| Purchases of property, plant and equipment |  | $(32,025)$ |  | $(23,784)$ |  | $(283,410)$ |
| Proceeds from sales of property, plant and equipment |  | 3,452 |  | 17,964 |  | 30,550 |
| Purchases of intangible assets |  | $(6,957)$ |  | $(7,179)$ |  | $(61,575)$ |
| Purchases of investment securities |  | (637) |  | $(5,398)$ |  | $(5,639)$ |
| Proceeds from sales and redemption of investment securities |  | 4,164 |  | 1,377 |  | 36,856 |
| Purchases of subsidiary shares resulting in change in consolidation scope |  | $(186,462)$ |  | - |  | $(1,650,115)$ |
| Other, net |  | 471 |  | $(1,312)$ |  | 4,170 |
| Net cash used in investing activities | Y | $(215,091)$ | Y | $(15,326)$ | \$ | $(1,903,467)$ |
| FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Increase (Decrease) in short-term borrowings, net |  | 4,977 |  | (875) |  | 44,050 |
| Proceeds from borrowings of long-term debt |  | 109,427 |  | 3,547 |  | 968,386 |
| Repayment of long-term borrowings |  | $(10,236)$ |  | $(1,800)$ |  | $(90,586)$ |
| Proceeds from issuance of bonds |  | 41,430 |  | - |  | 366,646 |
| Repayment of lease obligations |  | $(1,993)$ |  | $(1,544)$ |  | $(17,642)$ |
| Decrease (Increase) in treasury stock, net |  | (4) |  | $(10,174)$ |  | (40) |
| Cash dividends paid |  | $(8,774)$ |  | $(7,604)$ |  | $(77,653)$ |
| Others, net |  | (509) |  | - |  | $(4,512)$ |
| Net cash provided by (used in) financing activities | Y | 134,317 | Y | $(18,451)$ | \$ | 1,188,648 |
| Effect of foreign currency exchange rate changes on cash and |  |  |  |  |  |  |
| Net increase (decrease) in cash and cash equivalents |  | $(38,241)$ |  | 32,797 |  | $(338,419)$ |
| Cash and cash equivalents at beginning of period |  | 104,732 |  | 68,934 |  | 926,839 |
| Cash and cash equivalents of newly consolidated subsidiaries |  | - |  | 2,905 |  | - |
| Cash and cash equivalents increased by merger with unconsolidated subsidiaries |  | 198 |  | 94 |  | 1,757 |
| Cash and cash equivalents at end of period | Y | 66,690 | Y | 104,732 | \$ | 590,178 |

## SEGMENT INFORMATION



Note:
Main products in each business segment are as follows:
Printing \& Solutions
Printers, All-in-Ones, FAX Machines, Electronic Stationery, Scanners, Typewriters
Personal \& Home
Home Sewing Machines, Home Cutting Machines, etc
Industrial Sewing Machines, Machine Tools, Garment Printers
Online Karaoke Systems, Content Services, Content-delivery Systems, etc.
Reducers, Gears, etc
Coding \& Marking, Digital Printing
Real Estate, etc.

## Supplementary Information for Fiscal Year Ended March 31, 2016

| 1-1. Conso |  | nnual | alts) | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | FY ended Mar 31, 2015 results | FY ended Mar 31, 2016 results | Change <br> (w/o forex impact) |
| Net sales |  | 707,237 | 745,888 | $\begin{array}{r} 5.5 \% \\ (+4.0 \%) \end{array}$ |
| Operating income |  | 57,541 | 47,276 | -17.8\% |
| Current profits |  | 51,557 | 48,611 | -5.7\% |
| Net income Attributable to owners of the company |  | 53,969 | 31,017 | -42.5\% |
| Exchange rates | Yen-USD | 110.03 | 120.16 | - |
|  | Yen-EUR | 138.68 | 132.36 | - |
| Operating profit ratio (\%) |  | 8.1\% | 6.3\% | - |

"Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.

1-2. Sales by business segment (annual results)

|  |  | FY ended Mar 31, 2015 results | FY ended Mar 31, 2016 results | Change | Change wo forex impact |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Communications and Printing equipment | 421,797 | 421,494 | -0.1\% | -1.0\% |
|  | Electronic stationery | 52,459 | 55,273 | 5.4\% | 2.9\% |
|  | Total | 474,257 | 476,767 | 0.5\% | -0.6\% |
| Personal \& Home |  | 51,445 | 52,797 | 2.6\% | 0.0\% |
| Machinery \&Solution | \|ndustrial sewing machines | 27,302 | 30,758 | 12.7\% | 6.3\% |
|  | Machine tools | 73,314 | 50,648 | -30.9\% | -32.8\% |
|  | Total | 100,617 | 81,407 | -19.1\% | -22.2\% |
| Network \& Contents |  | 48,950 | 53,697 | 9.7\% | 9.5\% |
| Industrial Parts |  | 17,443 | 18,314 | 5.0\% | 3.4\% |
| Domino |  | - | 48,312 | - | - |
| Others |  | 14,524 | 14,591 | 0.5\% | 0.4\% |
| G. total |  | 707,237 | 745,888 | 5.5\% | 4.0\% |


|  |  | FY ended Mar 31, 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Quarter (Apr to Jun 2014) | 2nd Quarter (Jul to Sep 2014) | $\begin{array}{\|c\|} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2014) } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2015) } \\ \hline \end{array}$ | Total |
| Net sales |  | 160,436 | 164,236 | 196,750 | 185,814 | 707,237 |
| Operating income |  | 16,490 | 13,471 | 15,845 | 11,734 | 57,541 |
| Current profits |  | 14,817 | 12,820 | 14,760 | 9,160 | 51,557 |
| Net income Attributabe to owners of the company |  | 29,388 | 7,733 | 10,931 | 5,915 | 53,969 |
| Exchange rates | Yen-USD | 102.14 | 104.35 | 114.39 | 119.56 | 110.03 |
|  | Yen-EUR | 140.01 | 137.94 | 142.60 | 136.10 | 138.68 |
| Operating profit ratio (\%) |  | 10.3\% | 8.2\% | 8.1\% | 6.3\% | 8.1\% |


| FY ended Mar 31, 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1st Quarter (Apr to Jun 2015) | 2nd Quarter (Jul to Sep 2015) | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2015) } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2016) } \\ \hline \end{array}$ | Total |
| 177,050 | 194,016 | 198,596 | 176,225 | 745,888 |
| 15,273 | 9,335 | 14,929 | 7,738 | 47,276 |
| 15,985 | 8,895 | 16,423 | 7,306 | 48,611 |
| 6,914 | 6,323 | 12,105 | 5,673 | 31,017 |
| 121.34 | 121.91 | 121.07 | 116.95 | 120.16 |
| 133.86 | 136.00 | 132.37 | 128.94 | 132.36 |
| 8.6\% | 4.8\% | 7.5\% | 4.4\% | 6.3\% |

* "Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.

2-2. Sales by business segment (quarterly results)

|  |  | FY ended Mar 31, 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { 1st Quarter } \\ \text { (Apr to Jun 2014) } \\ \hline \end{gathered}$ | 2nd Quarter (Jul to Sep 2014) | $\begin{array}{c\|} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2014) } \end{array}$ | $\begin{gathered} \text { 4th Quarter } \\ \text { (Jan to Mar 2015) } \end{gathered}$ | Total |
| Printing \& Solutions | Communications and Printing equipment | 95,855 | 97,327 | 118,680 | 109,934 | 421,797 |
|  | Electronic stationery | 11,943 | 12,697 | 13,912 | 13,906 | 52,459 |
|  | Total | 107,798 | 110,025 | 132,592 | 123,840 | 474,257 |
| Personal \& Home |  | 9,366 | 12,481 | 16,646 | 12,951 | 51,445 |
| Machinery \& Solution | Industrial sewing machines | 6,667 | 6,332 | 7,018 | 7,283 | 27,302 |
|  | Machine tools | 18,310 | 15,576 | 19,452 | 19,975 | 73,314 |
|  | Total | 24,978 | 21,909 | 26,471 | 27,258 | 100,617 |
| Network \& Contents |  | 10,687 | 11,839 | 12,601 | 13,821 | 48,950 |
| Industrial Part |  | 4,198 | 4,414 | 4,289 | 4,540 | 17,443 |
| Domino |  | - | - | - | - | - |
| Others |  | 3,406 | 3,567 | 4,149 | 3,402 | 14,524 |
| G. total |  | 160,436 | 164,236 | 196,750 | 185,814 | 707,237 |


|  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| FY ended Mar 31, 2016 |  |  |  |  |
| (Millions of yen) |  |  |  |  |
| 1st Quarter <br> (Apr to Jun 2015) | 2nd Quarter <br> (Jul to Sep 2015) | 3rd Quarter <br> (Oct to Dec 2015) | 4th Quarter <br> (Jan to Mar 2016) | Total |
| 103,705 | 105,033 | 113,086 | 99,668 | 421,494 |
| 13,211 | 14,059 | 14,185 | 13,817 | 55,273 |
| 116,917 | 119,092 | 127,271 | 113,485 | 476,767 |
| 10,988 | 14,231 | 16,252 | 11,323 | 52,797 |
| 7,776 | 7,440 | 8,426 | 7,115 | 30,758 |
| 22,558 | 11,566 | 7,984 | 8,538 | 50,648 |
| 30,335 | 19,006 | 16,410 | 15,654 | 81,407 |
| 11,584 | 15,546 | 13,674 | 12,891 | 53,697 |
| 4,504 | 4,547 | 4,574 | 4,688 | 18,314 |
|  | 16,824 | 16,408 | 15,079 | 48,312 |
| 2,719 | 4,766 | 4,004 | 3,102 | 14,591 |
| 177,050 | 194,016 | 198,596 | 176,225 | 745,888 |

## 2-3. Operating income by business segment (quarterly results)

|  | FY ended Mar 31, 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2014) } \end{gathered}$ | $\begin{gathered} \text { 2nd Quarter } \\ \text { (Jul to Sep 2014) } \end{gathered}$ | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2014) } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2015) } \\ \hline \end{array}$ | Total |
| Printing \& Solutions | 11,778 | 9,290 | 9,252 | 5,401 | 35,722 |
| Personal \& Home | 712 | 1,273 | 2,202 | 740 | 4,929 |
| Machinery \& Solution | 4,175 | 3,348 | 4,233 | 4,461 | 16,219 |
| Network \& Contents | -975 | -666 | -232 | 1,017 | -856 |
| Industrial Part | 184 | 15 | -4 | 91 | 286 |
| Domino | - | - | - | - | - |
| Others | 614 | 210 | 392 | 21 | 1,239 |
| Adjustment | - | - | - | - | - |
| G. total | 16,490 | 13,471 | 15,845 | 11,734 | 57,541 |



## 2-4. Sales by geographic segment (quarterly results)

|  | FY ended Mar 31, 2015 <br> 3nd |  |  |  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Quarter <br> (Apr to Jun 2014) |  |  |  |  |  | 2nd Quarter <br> (Jul to Sep 2014) | 3rd Quarter <br> (Oct to Dec 2014) | 4th Quarter <br> (Jan to Mar 2015) | Total |
| Japan | 39,990 | 41,352 | 48,264 | 48,755 | 179,019 |  |  |  |  |  |
| Americas | 49,682 | 54,631 | 65,903 | 60,319 | 230,536 |  |  |  |  |  |
| Europe | 39,661 | 39,161 | 48,444 | 45,648 | 172,914 |  |  |  |  |  |
| Asia and Others | 31,102 | 29,091 | 34,137 | 31,092 | 124,766 |  |  |  |  |  |
| G. total | 160,436 | 164,236 | 196,750 | 185,814 | 707,237 |  |  |  |  |  |



3-1. Consolidated results (annual)

|  | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31, 2012 | FY ended <br> Mar 31, 2013 | FY ended <br> Mar 31, 2014 | FY ended <br> Mar 31, 2015 | FY ended <br> Mar 31, 2016 <br> <J-GAAP> | FY ending <br> Mar 31, 2017 <br> forecast <br> <IFRS> |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 446,269 | 502,830 | 497,390 | 516,066 | 616,834 | 707,237 | 745,888 | 657,500 |
| Operating income | 26,637 | 36,092 | 34,183 | 29,775 | 43,301 | 57,541 | 47,276 | 45,000 |
| Current profits | 29,664 | 38,612 | 34,351 | 23,144 | 35,613 | 51,557 | 48,611 | - |
| Income Before Tax | 26,233 | 34,061 | 34,107 | 27,946 | 33,527 | 65,399 | 49,346 | 45,000 |
| Net income Attributable to owners of the company | 19,629 | 26,238 | 19,525 | 17,826 | 19,220 | 53,969 | 31,017 | 31,500 |
| Exchange rates $\quad$ Yen-USD | 93.04 | 85.82 | 79.30 | 83.23 | 100.00 | 110.03 | 120.16 | 110.00 |
| Yen-EUR | 130.62 | 113.56 | 110.17 | 107.57 | 134.01 | 138.68 | 132.36 | 125.00 |
| Overseas sales ratio (\%) | 80.2\% | 76.6\% | 77.0\% | 77.0\% | 79.5\% | 81.9\% | 81.7\% | - |
| Operating profit ratio (\%) | 6.0\% | 7.2\% | 6.9\% | 5.8\% | 7.0\% | 8.1\% | 6.3\% | 6.8\% |
| ROE (\%) | 9.6\% | 12.1\% | 8.7\% | 7.2\% | 6.9\% | 16.8\% | 9.2\% | - |
| ROA (\%) | 5.6\% | 7.1\% | 5.3\% | 4.5\% | 4.3\% | 10.4\% | 5.0\% | - |
| Net income per share (yen) | 73.34 | 98.03 | 72.95 | 66.65 | 72.20 | 206.68 | 119.47 | 121.32 |

* Operating profit ratio = Operating income / Net sales
* ROE = Net income Attributable to owners of the company / Owners' equity (average of opening balance and ending balance)

Owners' equity represents Shareholders' equity and Other comprehensive income

* ROA = Net income Attributable to owners of the company / Total assets (average of opening balance and ending balance)
* "Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.


## 3-2. Sales by business segment

|  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: |
|  |  | FY ended Mar 31, 2016 <J-GAAP> | FY ending Mar 31, 2017 forecast <IFRS> |
| Printing \& Solutions | Communications and Printing equipment | 421,494 | 338,900 |
|  | Electronic stationery | 55,273 | 45,600 |
|  | Total | 476,767 | 384,500 |
| Personal \& Home |  | 52,797 | 48,800 |
| Machinery | Industrial sewing machines | 30,758 | 31,400 |
|  | Machine tools | 50,648 | 44,300 |
|  | Industrial Parts | 18,314 | 20,200 |
|  | Total | 99,722 | 95,900 |
| Network \& Contents |  | 53,697 | 52,500 |
| Domino |  | 48,312 | 61,400 |
| Others |  | 14,591 | 14,400 |
| G. total |  | 745,888 | 657,500 |

## 3-3. Operating income by business segn (Milions of yen)

|  | FY ended <br> Mar 31, 2016 | FY ending <br> Mar 31, 2017 <br> forecast <br> <IFRS |
| :---: | ---: | ---: |
| <J-GAAP> |  |  |$|$| Printing \& Solutions | 34,184 | 29,400 |
| ---: | ---: | ---: |
| Personal \& Home | 4,846 | 3,700 |
| Machinery \& Solution | 11,236 | 5,600 |
| Network \& Contents | -277 | 1,800 |
| Domino | $-2,024$ | 4,000 |
| Others | 1,275 | 500 |
| Adjustment | $-1,965$ | - |
| G. total | 47,276 | 45,000 |
| *"Adiustment" in |  |  |

"Adjustment" in the forecast for the FY ending March 31, 2016 is mainly costs associated with the share acquisition of Domino, which was recorded in the first quarter of the FY ending March 31, 2016.

## 3-4. Sales by geographic segment

|  | FY ended <br> Mar 31, 2016 <br> <J-GAAP> | FY ending <br> Mar 31, 2017 <br> forecast <br> <IFRS> |
| :---: | ---: | ---: |
| Japan | 175,627 | 170,900 |
| Americas | 252,546 | 183,400 |
| Europe | 191,536 | 202,200 |
| Asia and Others | 126,177 | 101,000 |
| G. total | 745,888 | 657,500 |

4-1. Capital expenditure/Depreciation and amortization (annual)

|  | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ended <br> Mar 31,2014 | FY ended <br> Mar 31,2015 | FY ended <br> Mar 31,2016 | FY ending <br> Mar 31,2017 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital expenditure | 17,481 | 19,787 | 27,833 | 30,237 | 34,858 | 34,064 | 39,976 | 37,600 |
| Depreciation and amortization | 21,028 | 24,027 | 23,069 | 24,476 | 27,613 | 28,205 | 34,341 | 37,700 |

4-2. Capital expenditure/Depreciation and amortization (quarterly results)
$\qquad$

| erly results) |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: |
|  | FY ended Mar 31, 2016 |  |  |  |
| $\begin{aligned} & \text { uarter } \\ & \text { ar 2015) } \\ & \hline \end{aligned}$ | 1st Quarter <br> (Apr to Jun 2015) | 2nd Quarter (Jul to sep 2015) | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2015) } \end{gathered}$ | 4th Quarter (Jan to Mar 2016) |
| 11,852 | 5,824 | 10,146 | 11,066 | 12,939 |
| 8,055 | 6,695 | 7,695 | 10,197 | 9,752 |

## 5-1. R\&D Expenses (annual)

|  | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ended <br> Mar 31,2014 | FY ended <br> Mar 31,2015 | FY ended <br> Mar 31,2016 | FY ending <br> Mar 31,2017 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| R\&D expenses | 34,778 | 36,252 | 39,232 | 37,514 | 40,137 | 42,523 | 46,017 | 45,400 |
| R\&D expenses per sales (\%) | $7.8 \%$ | $7.2 \%$ | $7.9 \%$ | $7.3 \%$ | $6.5 \%$ | $6.0 \%$ | $6.2 \%$ | $6.9 \%$ |

## 5-2. R\&D Expenses (quarterly results)



## 6. Inventories (quarterly results)

|  | FY ended Mar 31, 2015 |  |  |  | FY ended Mar 31, 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{\|c\|} \hline \text { 1st Quarter } \\ \text { as of Jun } 30,2014 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 2nd Quarter } \\ \text { as of Sep } 30,2014 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 3rd Quarter } \\ \text { as of Dec } 31,2014 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { as of Mar 31, } 2015 \\ \hline \end{array}$ | 1st Quarter as of Jun 30,2015 | $\begin{array}{\|c\|} \hline \text { 2nd Quarter } \\ \text { as of Sep } 30,2015 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 3rd Quarter } \\ \text { as of Dec 31, } 2015 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { as of Mar 31, } 2016 \\ \hline \end{array}$ |
| Inventories (Millions of yen) | 107,103 | 125,145 | 129,229 | 122,425 | 138,435 | 139,966 | 137,517 | 126,871 |
| Inventories/cost of sales | 3.6 | 4.2 | 3.5 | 3.7 | 4.3 | 4.0 | 3.9 | 4.1 |

## 7. Interest - bearing debt

|  | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31, 2012 | FY ended <br> Mar 31, 2013 | FY ended <br> Mar 31, 2014 | FY ended <br> Mar 31, 2015 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| FY ended <br> Mar 31, 2016 |  |  |  |  |  |  |
| Interest - bearing debt (Millions of yen) | 26,943 | 24,386 | 19,966 | 19,224 | 14,366 | 15,481 |
| D E R | 0.1 | 0.1 | 0.1 | 0.1 | 0.05 | 0.04 |

*DER = Interest-bearing debt / Owners' equity
Owners' equity represents Shareholders' equity and Other comprehensive income.
8. Cash flows

|  | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31, 2012 | FY ended <br> Mar 31, 2013 | FY ended <br> Mar 31, 2014 | FY ended <br> Mar 31, 2015 | FY ended <br> Mar 31, 2016 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net cash provided by operating activities | 50,348 | 49,488 | 39,327 | 32,734 | 55,019 | 58,021 | 49,241 |
| Net cash used in investing activities | $-18,061$ | $-20,043$ | $-30,758$ | $-41,771$ | $-39,099$ | $-15,326$ | $-215,091$ |
| Net cash used in financing activities | $-32,172$ | $-10,950$ | $-14,117$ | $-6,413$ | $-13,433$ | $-18,451$ | 134,317 |
| Cash and cash equivalents at end of period | 49,031 | 65,100 | 58,731 | 55,059 | 68,934 | 104,732 | 66,690 |

## 9. Owners' equity


[^0]
[^0]:    * Owners' equity ratio $=$ Owners' equity $/$ Total assets
    Owners' equity represents Shareholders' equity

    Owners' equity represents Shareholders' equity and Other comprehensive income.

