| 1-1. Consolidated results (9-month results) |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | FY ended Mar 31, 2013 (Apr to Dec 2012) | FY ending <br> Mar 31, 2014 <br> (Apr to Dec 2013) | Change <br> ( w/o forex impact ) |
| Net sales |  | 377,263 | 451,841 | $\begin{array}{r} 19.8 \% \\ (+2.6 \%) \end{array}$ |
| Operating income |  | 25,748 | 30,740 | 19.4\% |
| Current profits |  | 22,150 | 24,145 | 9.0\% |
| Net income |  | 12,221 | 11,784 | -3.6\% |
| Exchange rates | Yen-USD | 80.43 | 99.23 | - |
|  | Yen-EUR | 103.24 | 132.13 | - |
| Operating profit ratio (\%) |  | 6.8\% | 6.8\% | - |

* Operating profit ratio $=$ Operating income $/$ Net sales
* "Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.

1-2. Sales by business segment (9-month results)

|  |  | FY ended Mar 31, 2013 (App to Dec 2012) | FY ending <br> Mar 31, 2014 <br> (Apr to Dec 2013) | Change | Change wo forex impact |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Communications and Printing equipment | 226,037 | 283,704 | 25.5\% | 4.6\% |
|  | Electronic stationery | 26,961 | 34,258 | 27.1\% | 4.9\% |
|  | Total | 252,999 | 317,962 | 25.7\% | 4.6\% |
| Personal \& Home |  | 24,879 | 31,779 | 27.7\% | 6.2\% |
| Machinery \& Solution | Industrial seving machines | 12,823 | 19,006 | 48.2\% | 19.1\% |
|  | Machine tools | 36,256 | 25,637 | -29.3\% | -35.0\% |
|  | Total | 49,079 | 44,643 | -9.0\% | -20.8\% |
| Network \& Contents |  | 37,874 | 34,178 | -9.8\% | -10.5\% |
| Industrial Part |  | - | 11,799 | - | - |
| Others |  | 12,430 | 11,477 | -7.7\% | -7.7\% |
| G. total |  | 377,263 | 451,841 | 19.8\% | 2.6\% |


| FY ending <br> Mar 31, 2014 |  |  |  |  |  |
| ---: | ---: | ---: | :---: | :---: | :---: |
| 1st Quartilions of yen) <br> (Apr to Jun 2013) |  |  |  | 2nd Quarter <br> (Jul to Sep 2013) | 3rd Quarter <br> (Oct to Dec 2013) |
| 139,312 | 149,042 | 163,486 |  |  |  |
| 9,388 | 9,975 | 11,375 |  |  |  |
| 5,874 | 9,449 | 8,821 |  |  |  |
| 1,336 | 5,098 | 5,349 |  |  |  |
| 97.94 | 98.20 | 101.02 |  |  |  |
| 127.35 | 130.17 | 137.91 |  |  |  |
| $6.7 \%$ | $6.7 \%$ | $7.0 \%$ |  |  |  |
|  |  |  |  |  |  |

Operating profit ratio $=$ Operating income $/$ Net sales

## 2-2. Sales by business segment (quarterly results)

|  |  | FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \\ \hline \end{gathered}$ | 2nd Quarter (Jul to Sep 2012) | $\begin{array}{c\|} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \\ \hline \end{array}$ | Total |
| Printing \& Solutions | Communications and Printing equipment | 72,031 | 70,009 | 83,997 | 87,462 | 313,500 |
|  | Electronic stationery | 8,484 | 8,862 | 9,614 | 10,374 | 37,335 |
|  | Total | 80,515 | 78,872 | 93,611 | 97,837 | 350,836 |
| Personal \& Home |  | 7,348 | 7,578 | 9,952 | 8,925 | 33,804 |
| Machinery \& Solution | Industrial sewing machines | 4,181 | 4,142 | 4,499 | 6,085 | 18,909 |
|  | Machine tools | 13,790 | 15,781 | 6,683 | 6,250 | 42,506 |
|  | Total | 17,971 | 19,924 | 11,183 | 12,335 | 61,415 |
| Network \& Contents |  | 11,043 | 14,287 | 12,543 | 12,208 | 50,083 |
| Industrial Part |  | - | - | - | - | - |
| Others |  | 3,788 | 3,194 | 5,447 | 7,496 | 19,927 |
| G. total |  | 120,666 | 123,858 | 132,738 | 138,803 | 516,066 |


| FY ending <br> Mar 31, 2014 |  |  |  |
| ---: | ---: | ---: | :---: |
| (Millions of yen) |  |  |  |
| 1st Quarter <br> (Apr to Jun 2013) | 2nd Quarter <br> (Jul to Sep 2013) | 3rd Quarter <br> (Oct to Dec 2013) |  |
| 86,341 | 93,809 | 103,553 |  |
| 10,882 | 11,500 | 11,875 |  |
| 97,223 | 105,309 | 115,429 |  |
| 8,256 | 10,510 | 13,012 |  |
| 6,188 | 6,281 | 6,536 |  |
| 9,724 | 7,855 | 8,057 |  |
| 15,912 | 14,136 | 14,594 |  |
| 11,063 | 11,192 | 11,922 |  |
| 3,762 | 3,875 | 4,161 |  |
| 3,093 | 4,017 | 4,366 |  |
| 139,312 | 149,042 | 163,486 |  |

2-3. Operating income by business segment (quarterly results)

|  | FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \end{gathered}$ | $\begin{gathered} \text { 2nd Quarter } \\ \text { (Jul to Sep 2012) } \end{gathered}$ | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \end{gathered}$ | $\begin{gathered} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \\ \hline \end{gathered}$ | Total |
| Printing \& Solutions | 8,841 | 3,551 | 3,555 | 2,877 | 18,826 |
| Personal \& Home | 461 | 523 | 829 | 673 | 2,488 |
| Machinery \& Solution | 1,994 | 2,387 | 147 | -523 | 4,006 |
| Network \& Contents | -177 | 1,392 | 846 | 252 | 2,314 |
| Industrial Part | - | - | - | - | - |
| Others | 414 | 238 | 741 | 747 | 2,141 |
| G. total | 11,533 | 8,092 | 6,121 | 4,027 | 29,775 |



2-4. Sales by geographic segment (quarterly results)

|  | FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2nd Quarter } \\ \text { (Jul to Sep 2012) } \end{gathered}$ | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \\ \hline \end{array}$ | Total |
| Japan | 37,473 | 40,621 | 36,763 | 36,754 | 151,613 |
| Americas | 35,599 | 36,264 | 43,871 | 43,784 | 159,519 |
| Europe | 29,422 | 27,008 | 34,969 | 38,879 | 130,279 |
| Asia and Others | 18,170 | 19,963 | 17,134 | 19,385 | 74,655 |
| G. total | 120,666 | 123,858 | 132,738 | 138,803 | 516,066 |


|  |  | (Millions of yen) |
| :---: | :---: | :---: |
| FY ending <br> Mar 31, 2014 |  |  |
| $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2013) } \end{gathered}$ | 2nd Quarter (Jul to Sep 2013) | $\begin{gathered} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2013) } \\ \hline \end{gathered}$ |
| 37,422 | 38,483 | 40,002 |
| 46,191 | 51,377 | 53,645 |
| 33,542 | 36,249 | 45,908 |
| 22,155 | 22,931 | 23,930 |
| 139,312 | 149,042 | 163,486 |

## 3-1. Consolidated results (annual)


* Operating profit ratio = Operating income $/$ Net sales
* ROE = Net income / Owners' equity (average of opening balance and ending balance)

Owners' equity represents Shareholders' equity and Other comprehensive income.
ROA = Net income / Total assets (average of opening balance and ending balance)

* "Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.


## 3-2. Sales by business segment (FY ending Mar 31, 2014)

|  |  | $\begin{gathered} \text { FY ended } \\ \text { Mar 31, } 2013 \end{gathered}$ | $\begin{aligned} & \text { FY ending } \\ & \text { Mar 31, } 2014 \\ & \text { forecast } \end{aligned}$ | Change | Change w/o forex impact |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Communications and Printing equipment | 313,500 | 384,900 | 22.8\% | 4.9\% |
|  | Electronic stationery | 37,335 | 46,500 | 24.5\% | 5.4\% |
|  | Total | 350,836 | 431,400 | 23.0\% | 5.0\% |
| Personal \& Home |  | 33,804 | 42,500 | 25.7\% | 7.4\% |
| Machinery \& Solution | Industrial sewing machines | 18,909 | 26,200 | 38.6\% | 14.9\% |
|  | Machine tools | 42,506 | 35,100 | -17.4\% | -23.9\% |
|  | Total | 61,415 | 61,300 | -0.2\% | -11.9\% |
| Network \& Contents |  | 50,083 | 48,900 | -2.4\% | -3.0\% |
| Industrial Part |  | - | 16,000 | - | - |
| Others |  | 19,927 | 14,900 | -25.2\% | -26.9\% |
| G. total |  | 516,066 | 615,000 | 19.2\% | 4.2\% |

3-3. Operating income by business segment (FY ending Mar 31, 2014) (Millions of yen)

|  | FY ended <br> Mar 31, 2013 | FY ending <br> Mar 31, 2014 <br> forecast | Change |
| :---: | ---: | ---: | ---: |
| Printing \& Solutions | 18,826 | 27,300 | $45.0 \%$ |
| Personal \& Home | 2,488 | 3,700 | $48.7 \%$ |
| Machinery \& Solution | 4,006 | 3,700 | $-7.6 \%$ |
| Network \& Contents | 2,314 | 700 | $-69.8 \%$ |
| Industrial Part | - | 1,100 | - |
| Others | 2,141 | 1,500 | $-29.9 \%$ |
| G. total | 29,775 | 38,000 | $27.6 \%$ |

3-4. Sales by geographic segment (FY ending Mar 31, 2014)

|  | FY ended <br> Mar 31, 2013 | FY ending <br> Mar 31, 2014 <br> forecast | Change | Change <br> w/o forex <br> impact |
| :---: | ---: | ---: | ---: | ---: |
| Japan | 151,613 | 160,200 | $5.7 \%$ | $5.7 \%$ |
| Americas | 159,519 | 202,000 | $26.6 \%$ | $6.6 \%$ |
| Europe | 130,279 | 160,600 | $23.3 \%$ | $-0.2 \%$ |
| Asia and Others | 74,655 | 92,200 | $23.5 \%$ | $3.9 \%$ |
| G. total | 516,066 | 615,000 | $19.2 \%$ | $4.2 \%$ |

## 4-1. Capital expenditure/Depreciation and amortization (annual)

| (Millions of yen) |
| ---: |
| FY ending <br> Mar 31,2014 <br> forecast |
| 36,400 |
| 27,800 |

4-2. Capital expenditure/Depreciation and amortization (quarterly results)


5-1. R\&D Expenses (annual)

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ending <br> Mar 31,2014 <br> forecast |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| R\&D expenses | 34,116 | 36,859 | 34,778 | 36,252 | 39,232 | 37,514 | 40,700 |
| R\&D expenses per sales (\%) | $6.0 \%$ | $7.6 \%$ | $7.8 \%$ | $7.2 \%$ | $7.9 \%$ | $7.3 \%$ | $6.6 \%$ |

## 5-2. R\&D Expenses (quarterly results)



## 6. Inventories

|  | FY ended Mar 31, 2013 |  |  |  | FY ending Mar 31, 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Quarter <br> as of Jun 30,2012 | 2nd Quarter as of Sep 30, 2012 | 3rd Quarter as of Dec 31,2012 | 4th Quarter <br> as of Mar 31, 2013 | 1st Quarter as of Jun 30, 2013 | 2nd Quarter as of Sep 30, 2013 | 3rd Quarter <br> as of Dec 31,2013 |
| Inventories (Millions of yen) | 78,771 | 85,141 | 89,099 | 87,679 | 91,186 | 97,678 | 106,312 |
| Inventories/cost of sales | 3.5 | 3.6 | 3.4 | 3.2 | 3.4 | 3.5 | 3.5 |

## 7. Interest - bearing debt

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest - bearing debt (Millions of yen) | 33,599 | 30,401 | 26,943 | 24,386 | 19,966 | 19,224 |
| FY ending <br> Mar 31, 2014 <br> 3r of Dec 31, 2013 |  |  |  |  |  |  |
| D E R | 0.2 | 0.2 | 0.1 | 0.1 | 0.656 |  |

* DER = Interest-bearing debt / Owners' equity

Owners' equity represents Shareholders' equity and Other comprehensive income.
8. Owners' equity

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ending <br> Mar 31, 2014 <br> 3rd Quarter <br> as of Dec 31,2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total assets | 392,259 | 337,667 | 365,990 | 372,645 | 370,906 | 421,494 | 483,612 |
| Owners' equity | 216,175 | 196,790 | 212,221 | 220,122 | 231,001 | 262,837 | 296,215 |
| Owners' equity ratio (\%) | 55.1\% | 58.3\% | 58.0\% | 59.1\% | 62.3\% | 62.4\% | 61.3\% |

[^0]
[^0]:    Owners' equity ratio = Owners equity / Total assets
    Owners' equity represents Shareholders' equity and Other comprehensive income.

