# Fiscal Year 2013 (ending March 31, 2014) 

## Third Quarter Results

(ended December 31, 2013)

## Brother Industries, Ltd. <br> February 4, 2014

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any
forecasts contained on this report.

Consolidated Results for FY2013 (ending March 31,2014) < Q3( 9-month Results ) >
at your side

|  | Nine months ended Dec.31, 2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 3/2014 <br> [Actual] | $\begin{aligned} & \hline 3 / 2013 \\ & \text { [Actual] } \end{aligned}$ | Change | Rate of Change (w/o forex impact) |
| Net Sales | 4,518 | 3,773 | 746 | $\begin{array}{r} 19.8 \% \\ +2.6 \%) \end{array}$ |
| Operating Income | 307 | 257 | 50 | 19.4\% |
| Operating Income Ratio | 6.8\% | 6.8\% | -0.0\% |  |
| Non-operating Income (Loss) | -66 | -36 | -30 |  |
| Current Profits | 241 | 222 | 20 | 9.0\% |
| Extraordinary Income (Loss) | 1 | -1 | 2 |  |
| Income Taxes | 124 | 98 | 26 |  |
| Net Income | 118 | 122 | -4 | -3.6\% |


| (Yen) |  |  |  |  |
| :--- | :---: | ---: | ---: | ---: |
| Exchange | USD | 99.23 | 80.43 | 18.80 |
| Rates | EUR | 132.13 | 103.24 | 28.89 |

$>$ Net sales increased due to the positive effect of forex and a steady sales increase of communications \& printing equipment.
$>$ Despite an increase in SGA, Operating income increased due to the positive effect of forex.
$>$ Net income slightly decreased due to increased corporate taxes caused by tax effect accounting.

## Consolidated Results for FY2013 Q3 (9-month Results)

Sales and Operating Income by Business Segment


## Main Factors for Changes in Operating Income < FY2013Q3 ( 9-month Results ) > <br> brother <br> at your side

100 Millions of Yen


## Printing \& Solutions Sales \& Operating Income < FY2013Q3( 9-month Results ) >

## Net Sales

(100 Millions of Yen)
Operating Income


Communications \& Printing equipment
Geographical Sales(100 Millions of Yen)

|  | 3/2013 Q3 | 3/2014 Q3 | Change <br> (w/o forex impact) |
| :--- | :---: | :---: | :---: |
| Americas | 859 | 1,126 | $+31.0 \%(+7.3 \%)$ |
| Europe | 756 | 950 | $+25.5 \%(-1.2 \%)$ |
| Asia \& others | 296 | 386 | $+30.4 \%(+8.0 \%)$ |
| Japan | 348 | 376 | $+7.8 \%(+7.8 \%)$ |

(100 Millions of Yen)


Electronic stationery Geographical Sales(100 Millions of Yen)

|  | 3/2013 Q3 | 3/2014 Q3 | Change <br> (w /o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 130 | 162 | $+24.7 \%(+1.8 \%)$ |
| Europe | 80 | 104 | $+29.6 \%(+1.8 \%)$ |
| Asia \& Others | 32 | 43 | $+37.1 \%(+12.3 \%)$ |
| Japan | 28 | 34 | $+19.5 \%(+19.5 \%)$ |

$\checkmark$ Sales increased in each region due to the positive effect of forex. After several periods of slow demand, sales in Europe were beginning to show signs of recovery.
$\checkmark$ Operating income significantly increased due to the positive effect of forex, despite negative factors, such as investments for future growth of new business and a one-time expense recorded in the first half.

## Personal \& Home Sales \& Operating Income < FY2013 Q3(9-month Results ) >

## Net Sales

(100 Millions of Yen)


Change(w/o forex impact)


## Operating Income

(100 Millions of Yen)


## Home sewing machines

Geographical Sales(100 Millions of Yen)

|  | 3/2013 Q3 | 3/2014 Q3 | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 132 | 175 | $+32.9 \%(+8.6 \%)$ |
| Europe | 56 | 76 | $+35.8 \%(+5.6 \%)$ |
| Asia \& Others | 21 | 27 | $+28.8 \%(+7.6 \%)$ |
| Japan | 40 | 39 | $-1.5 \%(-1.5 \%)$ |

[^0]
## Machinery \& Solution Sales \& Operating Income < FY2013 Q3(9-month Results ) >

at your side

## Net Sales

(100 Millions of Yen)


Industrial sewing machines
Geographical Sales(100 Millions of Yen)

|  | 3/2013 Q3 | 3/2014 Q3 |
| :---: | :---: | :---: |
| Americas | 26 | 35 |
| Europe | 21 | 27 |
| Asia \& Others | 77 | 124 |
| Japan | 4 | 5 |

Operating Income
(100 Millions of Yen)

$\checkmark$ Sales of industrial sewing machines increased due to a recovery in demand in the sewing industry and the contribution of new products.
$\checkmark$ Sales of machine tools decreased due to a reactionary drop from large demand in the IT-related industry in the previous year .
$\checkmark$ Operating income fell due to decreased sales.
*As machine tools are mostly exported to customers abroad directly from Japan, sales are reported in 'Japan' segment regardless of destination of exports. Therefore, for the purpose of this material, the regional breakdown ratios of exports from Japan multiplied by total consolidated sales is shown here.

## Network \& Contents Sales \& Operating Income

 < FY2013 Q3(9-month Results ) >
## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)

$\checkmark$ Sales decreased due to a reactionary decline from the launch of new karaoke machines in the previous year.
$\checkmark$ Operating income fell into the red due to a sales decrease and an increase in SGA including service improvement and remodeling costs for directly-managed karaoke shops.

* Regional sales breakdown for "Network \& Contents" is not referred here because the major part of sales are made in Japan.


## Revised Forecast for FY 2013 ( ending March 31, 2014)

(100 Millions of Yen)

|  | $3 / 2014$ <br> [Forecast] <br> (A) | $3 / 2013$ <br> [Actual] <br> (B) | Change <br> (A-B) | Rate of Change <br> (w/o foreximpact) <br> (AB-1) | $3 / 2014$ <br> [Previous <br> Forecast] <br> (C) | Change <br> $(\mathrm{A}-\mathrm{C})$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 6,150 | 5,161 | 989 | $19.2 \%$ <br> $(+4.2 \%)$ | 6,000 | 150 |
| Operating Income | 380 | 298 | 82 | $27.6 \%$ | 350 | 30 |
| Operating Income Ratio | $6.2 \%$ | $5.8 \%$ | $0.4 \%$ |  | $5.8 \%$ | $0.3 \%$ |
| Non-operating Income (Loss) | -75 | -66 | -9 |  | -55 | -20 |
| Current Profits | 305 | 231 | 74 | $31.8 \%$ | 295 | 10 |
| Extraordinary Income (Loss) | -5 | 48 | -53 |  | -5 | 0 |
| Income Taxes | 145 | 101 | 44 |  | 125 | 20 |
| Net Income | 155 | 178 | -23 | $-13.1 \%$ | 165 | -10 |


| Exchange | USD | 99.74 | 83.23 |
| :--- | ---: | ---: | ---: |
| Rates | EUR | 133.45 | 107.57 |

Changes from the previous forecast
$>$ Sales, Operating income and Current profits have been revised by factoring in changes of the assumed exchange rates in light of the yen's depreciation, a recovery in demand of machine tools and a decrease in sales forecast for karaoke machines.
$>$ Net income has been revised downward by incorporating increased corporate taxes caused by tax effect accounting due to changes to the assumed exchange rates.

## Consolidated Forecast for FY2013 (ending March 31,2014) <br> Sales and Operating Income by Business Segment <br> brother <br> at your side

Net Sales
(100 Millions of Yen)


Operating Income
(100 Millions of Yen)


■ Communications \& Printing equipment Electronic stationery

■ Printing \& Solutions
■ Home sewing machines
■ Industrial sewing machines

- Machine tools
- Online karaoke, Contents distribution services

■ Industrial Part
Others

- Personal \& Home

■ Machinery \& Solution

- Network \& Contents

■ Industrial Part
Others

## Printing \& Solutions Sales \& Operating Income

< Forecast for FY2013( ending March 31,2014 ) >
at your side

## Net Sales

(100 Millions of Yen)



| Communications \&Printing equipment Geographical Sales(100 Millions of Yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 3/2013 <br> Actual | 3/2014 <br> Previous <br> Forecast | 3/2014 <br> Forecast | Change <br> (w/o forex impact) |
| Americas | 1,193 | 1,506 | 1,515 | +27.0\% (+7.0\%) |
| Europe | 1,081 | 1,251 | 1,321 | +22.1\% (-1.0\%) |
| Asia \& Others | 406 | 506 | 513 | +26.4\% (+8.7\%) |
| Japan | 454 | 497 | 500 | +10.1\% (+10.1\%) |

Electronic stationery
Geographical Sales(100 Millions of Yen)

|  | $3 / 2013$ <br> Actual | $3 / 2014$ <br> Previous <br> Forecast | $3 / 2014$ <br> Forecast | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: | :---: |
| Americas | 176 | 212 | 216 | $+23.1 \%(+3.1 \%)$ |
| Europe | 114 | 139 | 145 | $+27.6 \%(+3.0 \%)$ |
| Asia \& Others | 43 | 55 | 56 | $+30.3 \%(+10.4 \%)$ |
| Japan | 41 | 48 | 48 | $+16.5 \%(+16.5 \%)$ |

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## Personal \& Home Sales \& Operating Income

< Forecast for FY2013( ending March 31,2014 ) >
at your side

## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)


| Home sewing machines <br> Geographical Sales(100 Millions of Yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 3/2013 <br> Actual | 3/2014 <br> Previous Forecast | 3/2014 <br> Forecast | Change (w/o forex impact) |
| Americas | 174 | 222 | 225 | +29.4\% (+8.4\%) |
| Europe | 78 | 96 | 103 | +32.5\% (+6.0\%) |
| Asia \& Others | 28 | 36 | 36 | +29.9\% (+11.8\%) |
| Japan | 59 | 63 | 61 | +4.0\% (+4.0\%) |

## Machinery \& Solution Sales \& Operating Income < Forecast for FY2013( ending March 31,2014 ) >

## Net Sales

(100 Millions of Yen)


Industrial sewing machines
Geographical Sales(100 Millions of Yen)

|  | $3 / 2013$ <br> Actual | $3 / 2014$ <br> Previous <br> Forecast | $3 / 2014$ <br> Forecast | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: | :---: |
| Americas | 36 | 43 | 44 | $+21.5 \%(+1.5 \%)$ |
| Europe | 30 | 38 | 37 | $+23.7 \%(-0.3 \%)$ |
| Asia \& Others | 117 | 174 | 175 | $+49.0 \%(+23.2 \%)$ |
| Japan | 5 | 5 | 6 | $+9.1 \%(+9.1 \%)$ |

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Operating Income
(100 Millions of Yen)


Machine tools
Geographical Sales(100 Millions of Yen)

|  | $3 / 2013$ <br> Actual | $3 / 2014$ <br> Previous <br> Forecast | $3 / 2014$ <br> Forecast | Change |
| :---: | :---: | :---: | :---: | :---: |
| Americas | 20 | 20 | 21 | $+6.3 \%$ |
| Europe | 11 | 13 | 14 | $+25.8 \%$ |
| Asia \& Others | 348 | 228 | 274 | $-21.1 \%$ |
| Japan | 46 | 37 | 41 | $-10.6 \%$ |

[^1]
## Network \& Contents Sales \& Operating Income < Forecast for FY2013( ending March 31,2014 ) >

at your side

## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)


* Regional sales breakdown for "Network \& Contents" is not referred here because the major part of sales are made in Japan.

|  | Three months ended Dec.31, 2013 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | Q3 3/2013 <br> [Actual] | Q3 3/2012 <br> [Actual] | Change | Rate of Change <br> (w/o forex <br> impact) |  |
|  | 1,635 | 1,327 | 307 | $23.2 \%$ <br> $(+4.9 \%)$ |  |
|  | 114 | 61 | 53 | $85.8 \%$ |  |
| Operating Income Ratio | $7.0 \%$ | $4.6 \%$ | $2.3 \%$ |  |  |
| Non-operating ncome (Loss) | -26 | -40 | 15 |  |  |
| Current Profits | 88 | 21 | 67 | $318.0 \%$ |  |
| Extraordinary Income (Loss) | 4 | 7 | -3 |  |  |
| Income Taxes | 38 | 54 | -15 |  |  |
| Net Income | 53 | -26 | 80 |  |  |


| $($ Yen |  |  |  |  |
| :--- | :---: | ---: | ---: | ---: |
| Exchange | USD | 101.02 | 81.49 | 19.53 |
| Rates | EUR | 137.91 | 106.20 | 31.71 |

$\checkmark$ Overall sales steadily increased due to the positive effect of forex and a recovery in demand of machine tools.
$\checkmark$ Operating income, despite a sales decrease in the N\&C business, significantly increased due to the positive effect of forex.
$\checkmark$ Net income turned into the black because the tax impact incurred by applying tax effect accounting was much smaller than the amount recorded in the third quarter of the prior year.

## Main Factors for Changes in Operating Income <br> < FY2013 Q3 ( 3-month Results ) > <br> at your side

100 Millions of Yen


## Printing \& Solutions Sales \& Operating Income < FY2013 Q3(3-month Results ) >

at your side

## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)


| Communications \& Printing equipment Geographical Sales(100 Millions of Yen) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Q3 3/2013 (3-month Results) | Q3 3/2014 <br> (3-month Results) | Change <br> (w/o forex impact) |
| Americas | 319 | 388 | +21.5\% (-0.5\%) |
| Europe | 292 | 380 | 30.2\% (+1.4\%) |
| Asia \& Others | 98 | 128 | +31.6\% (+9.8\%) |
| Japan | 131 | 139 | +6.1\% (+6.1\%) |

Electronic stationery
Geographical Sales(100 Millions of Yen)

|  | Q3 3/2013 <br> (3-month <br> Results) | Q3 3/2014 <br> (3-month <br> Results) | Change <br> (w /o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 47 | 55 | $+16.5 \%(-4.8 \%)$ |$|$| Europe | 29 | 39 |
| :---: | :---: | :---: |
| Asia \& Others | 11 | 15 |
| Japan | 9 | 10 |
| +35.1\% (+4.9\%) |  |  |

$\checkmark$ Sales in the Americas were at the same level as the previous year due to a reactionary drop from the launch of new products and intense competition in a certain region.

Operating income significantly increased due to the positive effect of forex, despite negative factors such as an increase in SGA.

## Personal \& Home Sales \& Operating Income < FY2013 Q3(3-month Results ) >

## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)



## Home sewing machines

Geographical Sales(100 Millions of Yen)

|  | Q3 3/2013 <br> (3-month <br> Results) | Q3 3/2014 <br> (3-month <br> Results) | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 59 | 77 | $+30.3 \%(+6.4 \%)$ |
| Europe | 21 | 30 | $+45.6 \%(+12.1 \%)$ |
| Asia \& Others | 8 | 10 | $+36.6 \%(+16.2 \%)$ |
| Japan | 12 | 13 | $+4.3 \%(+4.3 \%)$ |

$\checkmark$ Sales grew due to steadily increased sales in Europe and the Americas.
$\checkmark$ Operating income significantly increased mainly due to the positive effect of forex.

## Machinery \& Solution Sales \& Operating Income < FY2013 Q3(3-month Results ) >

at your side

## Net Sales

(100 Millions of Yen)


Industrial sewing machines
Geographical Sales(100 Millions of Yen)

|  | Q3 3/2013 <br> (3-month <br> Results) | Q3 3/2014 <br> (3-month <br> Results) | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 10 | 12 | $+27.2 \%(+3.1 \%)$ |
| Europe | 8 | 9 | $+19.0 \%(-8.3 \%)$ |
| Asia \& Others | 26 | 42 | $+61.1 \%(+28.5 \%)$ |
| Japan | 1 | 2 | $+22.9 \%(+22.9 \%)$ |

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Operating Income
(100 Millions of Yen)

Machine tools
Geographical Sales(100 Millions of Yen)

|  | Q3 3/2013 <br> (3-month <br> Results) | Q3 3/2014 <br> (3-month <br> Results) | Change <br> (w/o forex impact) |
| :---: | :---: | :---: | :---: |
| Americas | 5 | 6 | $+33.1 \%$ |
| Europe | 3 | 6 | $+111.1 \%$ |
| Asia \& Others | 48 | 59 | $+21.3 \%$ |
| Japan | 11 | 10 | $-9.6 \%$ |

$\checkmark$ Sales of industrial sewing machines increased due to a recovery in demand in the sewing industry and the contribution of new products.
$\checkmark$ Sales of machine tools increased due to a recovery in demand in the IT-related industry.
$\checkmark$ Operating income rose due to increased sales.
*As machine tools are mostly exported to customers abroad directly from Japan, sales are reported in 'Japan' segment regardless of destination of exports. Therefore, for the purpose of this material, the regional breakdown ratios of exports from Japan multiplied by total consolidated sales is shown here. 19

# Network \& Contents Sales \& Operating Income < FY2013 Q3(3-month Results ) > 

at your side

## Net Sales

(100 Millions of Yen)


Operating Income
(100 Millions of Yen)

$\checkmark$ Sales decreased due to a reactionary drop from the launch of new karaoke machines and slow sales in the content business, although sales in the directlymanaged karaoke shop business exceeded those in the same period last year.
$\checkmark$ Operating income fell into the red due to a sales decrease and an increase in SGA.

- Regional sales breakdown for "Network \& Contents" is not referred here because majority of sales are made in Japan.


## R\&D expenses, Capital expenditure,

Depreciation and amortization and Inventories

R\&D expenses
(100 Millions of Yen)


Inventories
(100 Millions of Yen)

Capital expenditure and Depreciation and amortization (100 Millions of Yen)


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[^0]:    $\checkmark$ Sales grew due to steadily increased sales in Europe and the Americas.
    $\checkmark$ Operating income significantly increased mainly due to the positive effect of forex.

[^1]:     'Japan' segment regardless of destination of exports. Therefore, for the purpose of this material, the regional breakdown ratios of exports from Japan multiplied by total consolidated sales is shown here. 13

