## Supplementary Information for Fiscal Year Ended March 31, 2013

| 1-1. Consolidated results (annual results) |  |  |  | (Millions of yen) <br> Change <br> ( wo forex impact <br> ) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { FY ended } \\ \text { Mar 31, } 2012 \\ \text { results } \end{gathered}$ | $\begin{aligned} & \text { FY ended } \\ & \text { Mar 31, } 2013 \\ & \text { results } \end{aligned}$ |  |
| Net sales |  | 497,390 | 516,066 | $\begin{array}{r} 3.8 \% \\ (2.1 \%) \end{array}$ |
| Operating income |  | 34,183 | 29,775 | -12.9\% |
| Current profits |  | 34,351 | 23,144 | -32.6\% |
| Net income |  | 19,525 | 17,826 | -8.7\% |
| Exchange rates | Yen-USD | 79.30 | 83.23 | - |
|  | Yen-EUR | 110.17 | 107.57 | - |
| Operating profit ratio (\%) |  | 6.9\% | 5.8\% | - |

* Operating profit ratio $=$ Operating income $/$ Net sales
"Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.

1-2. Sales by business segment (annual results)

|  |  | $\begin{aligned} & \text { FY ended } \\ & \text { Mar 31, } 2012 \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { FY ended } \\ \text { Mar 31, } 2013 \\ \text { results } \end{gathered}$ | Change | Change wo forex impact |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Communication s and Printing equipment | 300,125 | 313,500 | 4.5\% | 2.7\% |
|  | Electronic stationery | 37,100 | 37,335 | 0.6\% | -1.4\% |
|  | Total | 337,226 | 350,836 | 4.0\% | 2.2\% |
| Personal \& Home |  | 30,705 | 33,804 | 10.1\% | 8.5\% |
| Machinery \& Solution | mustrial sering nachines | 21,750 | 18,909 | -13.1\% | -16.9\% |
|  | Machine tools | 48,672 | 42,506 | -12.7\% | -14.0\% |
|  | Total | 70,422 | 61,415 | -12.8\% | -14.9\% |
| Network \& Contents |  | 45,924 | 50,083 | 9.1\% | 8.9\% |
| Others |  | 13,111 | 19,927 | 52.0\% | 51.3\% |
| G. total |  | 497,390 | 516,066 | 3.8\% | 2.1\% |


|  |  | FY ended Mar 31, 2012 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { 1st Quarter } \\ \text { (Apr to Jun 2011) } \\ \hline \end{gathered}$ | 2nd Quarter (Jul to Sep 2011) | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2011) } \\ \hline \end{gathered}$ | 4th Quarter (Jan to Mar 2012) | Total |
| Net sales |  | 122,773 | 123,788 | 126,252 | 124,575 | 497,390 |
| Operating income |  | 14,204 | 11,810 | 7,608 | 559 | 34,183 |
| Current profits |  | 14,604 | 12,061 | 8,436 | -751 | 34,351 |
| Net income |  | 6,567 | 6,988 | 5,606 | 363 | 19,525 |
| Exchange rates | Yen-USD | 81.71 | 77.99 | 77.57 | 79.25 | 79.30 |
|  | Yen-EUR | 118.11 | 110.76 | 104.67 | 104.91 | 110.17 |
| Operating profit ratio (\%) |  | 11.6\% | 9.5\% | 6.0\% | 0.4\% | 6.9\% |


| FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \end{gathered}$ | 2nd Quarter (Jul to Sep 2012) | $\begin{array}{\|c\|} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{array}$ | 4th Quarter (Jan to Mar 2013) | Total |
| 120,666 | 123,858 | 132,738 | 138,803 | 516,066 |
| 11,533 | 8,092 | 6,121 | 4,027 | 29,775 |
| 12,249 | 7,790 | 2,110 | 994 | 23,144 |
| 10,300 | 4,539 | -2,618 | 5,604 | 17,826 |
| 80.40 | 78.42 | 81.49 | 91.07 | 83.23 |
| 103.35 | 98.30 | 106.20 | 120.20 | 107.57 |
| 9.6\% | 6.5\% | 4.6\% | 2.9\% | $5.8{ }^{\circ}$ |

"Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen.

2-2. Sales by business segment (quarterly results)

|  |  | FY ended Mar 31, 2012 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Quarter (Apr to Jun 2011) | 2nd Quarter (Jul to Sep 2011) | $\begin{gathered} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2011) } \\ \hline \end{gathered}$ | 4th Quarter (Jan to Mar 2012) | Total |
| Printing \& Solutions | Communications and Printing equipment | 72,869 | 73,795 | 77,060 | 76,400 | 300,125 |
|  | Electronic stationery | 8,822 | 9,544 | 9,065 | 9,667 | 37,100 |
|  | Total | 81,692 | 83,339 | 86,126 | 86,068 | 337,226 |
| Personal \& Home |  | 6,759 | 7,737 | 8,679 | 7,529 | 30,705 |
| Machinery \& Solution | Industrial sewing machines | 6,450 | 5,455 | 4,810 | 5,034 | 21,750 |
|  | Machine tools | 14,387 | 12,514 | 10,680 | 11,089 | 48,672 |
|  | Total | 20,837 | 17,970 | 15,491 | 16,123 | 70,422 |
| Network \& Contents |  | 10,907 | 11,444 | 11,966 | 11,605 | 45,924 |
| Others |  | 2,577 | 3,296 | 3,989 | 3,247 | 13,111 |
| G. total |  | 122,773 | 123,788 | 126,252 | 124,575 | 497,390 |


| FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 2nd Quarter } \\ \text { (Jul to Sep 2012) } \end{array}$ | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \end{array}$ | Total |
| 72,031 | 70,009 | 83,997 | 87,462 | 313,500 |
| 8,484 | 8,862 | 9,614 | 10,374 | 37,335 |
| 80,515 | 78,872 | 93,611 | 97,837 | 350,836 |
| 7,348 | 7,578 | 9,952 | 8,925 | 33,804 |
| 4,181 | 4,142 | 4,499 | 6,085 | 18,909 |
| 13,790 | 15,781 | 6,683 | 6,250 | 42,506 |
| 17,971 | 19,924 | 11,183 | 12,335 | 61,415 |
| 11,043 | 14,287 | 12,543 | 12,208 | 50,083 |
| 3,788 | 3,194 | 5,447 | 7,496 | 19,927 |
| 120,666 | 123,858 | 132,738 | 138,803 | 516,066 |

2-3. Operating income by business segment (quarterly results)

|  | FY ended Mar 31, 2012 |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  | 1st Quarter <br> (Apr to Jun 2011) | 2nd Quarter <br> (Jut to Sep 2011) | 3rd Quarter <br> (Oct to Dec 2011) | th Quarter <br> (Jan to Mar 2012) | Total |
| Printing \& Solutions | 10,637 | 8,023 | 4,004 | -688 | 21,977 |
| Personal \& Home | 353 | 990 | 1,063 | 197 | 2,604 |
| Machinery \& Solution | 3,227 | 2,507 | 1,524 | 1,086 | 8,345 |
| Network \& Contents | -344 | 72 | 483 | -231 | -19 |
| Others | 330 | 216 | 532 | 195 | 1,274 |
| G. total | 14,204 | 11,810 | 7,608 | 559 | 34,183 |


| FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \end{array}$ | $\begin{gathered} \text { 2nd Quarter } \\ \text { (Jul to Sep 2012) } \end{gathered}$ | $\begin{gathered} \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \\ \hline \end{array}$ | Total |
| 8,841 | 3,551 | 3,555 | 2,877 | 18,826 |
| 461 | 523 | 829 | 673 | 2,488 |
| 1,994 | 2,387 | 147 | -523 | 4,006 |
| -177 | 1,392 | 846 | 252 | 2,314 |
| 414 | 238 | 741 | 747 | 2,141 |
| 11,533 | 8,092 | 6,121 | 4,027 | 29,775 |

2-4. Sales by geographic segment (quarterly results)

|  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | FY ended Mar 31, 2012 |  |  |  |  |  |
|  | 1st Quarter <br> (App to Jun 2011) | 2nd Quarter <br> (Jut to Sep 2011) | 3rd Quarter <br> (Oct to Dec 2011) | 4th Quarter <br> (Jan to Mar 2012) | Total |  |
| Japan | 36,510 | 37,235 | 37,929 | 36,048 | 147,723 |  |
| Americas | 33,279 | 35,524 | 36,311 | 36,305 | 141,420 |  |
| Europe | 33,002 | 31,862 | 34,868 | 34,754 | 134,487 |  |
| Asia and Others | 19,981 | 19,166 | 17,143 | 17,467 | 73,758 |  |
| G. total | 122,773 | 123,788 | 126,252 | 124,575 | 497,390 |  |


| FY ended Mar 31, 2013 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{c\|} \hline \text { 1st Quarter } \\ \text { (Apr to Jun 2012) } \end{array}$ | $\begin{array}{\|c\|} \hline \text { 2nd Quarter } \\ \text { (Jul to Sep 2012) } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 3rd Quarter } \\ \text { (Oct to Dec 2012) } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 4th Quarter } \\ \text { (Jan to Mar 2013) } \\ \hline \end{array}$ | Total |
| 37,473 | 40,621 | 36,763 | 36,754 | 151,613 |
| 35,599 | 36,264 | 43,871 | 43,784 | 159,519 |
| 29,422 | 27,008 | 34,969 | 38,879 | 130,279 |
| 18,170 | 19,963 | 17,134 | 19,385 | 74,655 |
| 120,666 | 123,85 | 132,73 | 138,8 | 516,06 |

3-1. Consolidated results (annual)


* Operating profit ratio = Operating income / Net sales
* ROE = Net income / Owners' equity (average of opening balance and ending balance)

Owners' equity represents Shareholders' equity and Other comprehensive income.

* ROA = Net income / Total assets (average of opening balance and ending balance)
* "Exchange rates" are the rates used to convert financial statements of overseas subsidiaries into yen

3-2. Sales by business segment (FY ending Mar 31, 2014)

|  |  | FY ended Mar 31, 2013 | FY ending <br> Mar 31, 2014 forecast | Change | Change w/o forex impact |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Printing \& Solutions | Communications and Printing equipment | 313,500 | 353,200 | 12.7\% | 5.4\% |
|  | Electronic stationery | 37,335 | 42,900 | 14.9\% | 7.0\% |
|  | Total | 350,836 | 396,100 | 12.9\% | 5.6\% |
| Personal \& Home |  | 33,804 | 38,600 | 14.2\% | 5.0\% |
| Machinery \& Solution | Industrial sewing machines | 18,909 | 24,300 | 28.5\% | 18.5\% |
|  | Machine tools | 42,506 | 29,800 | -29.9\% | -33.8\% |
|  | Total | 61,415 | 54,100 | -11.9\% | -17.7\% |
| Network \& Contents |  | 50,083 | 52,000 | 3.8\% | 3.5\% |
| Industrial Parts |  | - | 16,100 | - | - |
| Others |  | 19,927 | 13,100 | -34.3\% | -35.1\% |
| G. total |  | 516,066 | 570,000 | 10.5\% | 4.1\% |

3-3. Operating income by business segment (FY ending Mar 31, 2014) (millions of yen)

|  | FY ended <br> Mar 31, 2013 | FY ending <br> Mar 31, 2014 <br> forecast | Change |
| :---: | ---: | ---: | ---: |
| Printing \& Solutions | 18,826 | 22,000 | $16.9 \%$ |
| Personal \& Home | 2,488 | 3,200 | $28.6 \%$ |
| Machinery \& Solution | 4,006 | 2,000 | $-50.1 \%$ |
| Network \& Contents | 2,314 | 2,600 | $12.3 \%$ |
| Industrial Parts | - | 1,000 | - |
| Others | 2,141 | 1,200 | $-44.0 \%$ |
| G. total | 29,775 | 32,000 | $7.5 \%$ |

3-4. Sales by geographic segment (FY ending Mar 31, 2014) (nillions of yen)

|  | FY ended <br> Mar 31, 2013 | FY ending <br> Mar 31, 2014 <br> forecast | Change | Change <br> w/o forex <br> impact |
| :---: | ---: | ---: | ---: | ---: |
| Japan | 151,613 | 157,500 | $3.9 \%$ | $3.9 \%$ |
| Americas | 159,519 | 179,500 | $12.5 \%$ | $3.1 \%$ |
| Europe | 130,279 | 143,600 | $10.2 \%$ | $3.1 \%$ |
| Asia and Others | 74,655 | 89,400 | $19.8 \%$ | $8.6 \%$ |
| G. total | 516,066 | 570,000 | $10.5 \%$ | $4.1 \%$ |

## 4-1. Capital expenditure/Depreciation and amortization (annual)

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ending <br> Mar 31,2014 <br> forecast |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital expenditure | 31,605 | 27,169 | 17,481 | 19,787 | 27,833 | 30,237 | 43,200 |
| Depreciation and amortization | 22,227 | 23,093 | 21,028 | 24,027 | 23,069 | 24,476 | 29,400 |

4-2. Capital expenditure/Depreciation and amortization (quarterly results)
(Millions of yen)

|  | FY ended Mar 31, 2012 |  |  |  | FY ended Mar 31, 2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Quarter (Apr to Jun 2011) | 2nd Quarter (Jul to Sep 2011) | 3rd Quarter (Oct to Dec 2011) | 4th Quarter (Jan to Mar 2012) | 1st Quarter (Apr to Jun 2012) | 2nd Quarter (Jul to Sep 2012) | 3rd Quarter (Oct to Dec 2012) | 4th Quarter (Jan to Mar 2013) |
| Capital expenditure | 4,744 | 5,966 | 7,048 | 10,074 | 4,545 | 5,944 | 8,597 | 11,151 |
| Depreciation and amortization | 5,195 | 5,431 | 5,846 | 6,595 | 5,179 | 5,666 | 6,240 | 7,391 |

## 5-1. R\&D Expenses (annual)

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 | FY ending <br> Mar 31,2014 <br> forecast |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| R\&D expenses | 34,116 | 36,859 | 34,778 | 36,252 | 39,232 | 37,514 | 40,600 |
| R\&D expenses per sales (\%) | $6.0 \%$ | $7.6 \%$ | $7.8 \%$ | $7.2 \%$ | $7.9 \%$ | $7.3 \%$ | $7.1 \%$ |

5-2. R\&D Expenses (quarterly results)


## 6. Inventories (quarterly results)

|  | FY ended Mar 31, 2012 |  |  |  | FY ended Mar 31, 2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Quarter as of Jun 30,2011 | 2nd Quarter as of Sep 30, 2011 | 3rd Quarter as of Dec 31,2011 | 4th Quarter as of Mar 31, 2012 | 1st Quarter as of Jun 30, 2012 | 2nd Quarter as of Sep 30, 2012 | 3rd Quarter as of Dec 31,2012 | 4th Quarter as of Mar 31, 2013 |
| Inventories (Millions of yen) | 72,813 | 77,028 | 77,928 | 76,483 | 78,771 | 85,141 | 89,099 | 87,679 |
| Inventories/cost of sales | 3.2 | 3.4 | 3.2 | 3.1 | 3.5 | 3.6 | 3.4 | 3.2 |

## 7. Interest - bearing debt

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest - bearing debt (Millions of yen) | 33,599 | 30,401 | 26,943 | 24,386 | 19,966 | 19,224 |
| D E R | 0.2 | 0.2 | 0.1 | 0.1 | 0.1 | 0.1 |

* DER = Interest-bearing debt / Owners' equity

Owners' equity represents Shareholders' equity and Other comprehensive income

## 8. Cash flows

8. Cash flows

|  | FY ended <br> Mar 31,2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31,2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net cash provided by operating activities | 58,215 | 20,519 | 50,348 | 49,488 | 39,327 | 32,734 |
| Net cash used in investing activities | $-29,317$ | $-26,217$ | $-18,061$ | $-20,043$ | $-30,758$ | $-41,771$ |
| Net cash used in financing activities | $-6,972$ | $-19,522$ | $-32,172$ | $-10,950$ | $-14,117$ | $-6,413$ |
| Cash and cash equivalents at end of period | 83,218 | 46,127 | 49,031 | 65,100 | 58,731 | 55,059 |

9. Owners' equity

|  | FY ended <br> Mar 31, 2008 | FY ended <br> Mar 31, 2009 | FY ended <br> Mar 31, 2010 | FY ended <br> Mar 31, 2011 | FY ended <br> Mar 31,2012 | FY ended <br> Mar 31,2013 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total assets | 392,259 | 337,667 | 365,990 | 372,645 | 370,906 | 421,494 |
| Owners' equity | 216,175 | 196,790 | 212,221 | 220,122 | 231,001 | 262,837 |
| Owners' equity ratio (\%) | $55.1 \%$ | $58.3 \%$ | $58.0 \%$ | $59.1 \%$ | $62.3 \%$ | $62.4 \%$ |

[^0]
[^0]:    * Owners' equity ratio = Owners' equity / Total assets

    Owners' equity represents Shareholders' equity and Other comprehensive income

